

# SAUGUS Massachusetts



LOCAL HISTORY

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## ANNUAL REPORT 1953

# A New England Town Gratefully Acknowledges Its Heroic Deed

Framed in the perspective of Saugus' typically Victorian Town House—erected in 1875 after a titanic struggle which nearly divided the community into two separate towns—the beautiful Civil War memorial monument shown on the front cover of this Town Report is the most valuable gift ever presented the citizens of Saugus.

Its donor was the late Henry E. Hone of North Saugus, who left \$10,000 in his will for the express purpose of erecting a memorial to the heroes of the Civil War. The granite shaft was carved by Sculptor M. H. Mosman of Chicopee and has been called by some experts the "finest example of Civil War monumental sculpture on the American continent."

The Monument is a modified form of Greek architecture, simple in its conception. The tablets, bearing the names of the 160 sons of Saugus who fought in the War of the Rebellion—all on the side of the North—and the statues of the soldier and sailor emblematic of the two branches of Federal service, are of bronze.

The emblematic figure of America is of granite. In the ornamentation, the symbolic wreaths of oak, laurel, and palm are of granite, too, as are also the coats of arms of the United States and the Commonwealth of Massachusetts.

The beautiful surmounting statue of America is from the model of the "Pallas Athenae" of the Greeks, adopted by the Romans as Minerva. She stands in a dignified position, clad in classic robes, with her left hand resting upon and upholding the shield of the United States. The other noble emblem of our nation—the eagle—is introduced into the helmet.

From whatever angle the pyramidal form is examined, it is perfectly symmetrical and a delight to the eye. The granite figures of the soldier and sailor are standing in an easy yet watchful attitude, and are clothed in appropriate dress, with the sculptor giving unusual attention to the details of the accoutrements and battle equipment of the respective symbolic figures.

Geometrically, the Saugus Civil War Memorial Monument is also a masterpiece. The base is a parallelogram, with all above it to the base of the die, square in form, with projecting buttresses to the side statues, then square to the capstone, where it changes to octagonal.

This most generous and impressive gift in the history of Saugus was dedicated on July Fourth of 1895. More than 100 Civil War veterans of General E. W. Hinks Post 25, Grand Army of the Republic, of Saugus, led the line of march behind Commander C. D. Fiske. A detachment of 125 members of General Lander Post 5 of Lynn joined the line of march at the East Saugus bridge and continued to Cliftondale and thence back to the Town Hall, where 800 persons were served a buffet luncheon.

In the background stands the beautiful Town Hall—an outstanding example of New England architecture of the mid-19th century. It was built in 1875 at a cost of \$75,000.

So disturbed were the people of East Saugus—then the home of many of the town's wealthier residents—that they filed a bill in the Legislature to secede and form a new town to be known as Westport. The bill passed the House of Representatives the first year and the Senate on the second attempt at passage. Lynn then stepped into the picture and tried to re-annex East Saugus to that city.

Cooler heads prevailed. A Special Town Meeting was called and it was voted to float a bond issue for the town's first water mains to be located in East Saugus.

The citizens of East Saugus got the first running water; Lynn sold it; and the attempt to divide Saugus into two towns died in committee on Beacon Hill. Today a controversy which split the town into two warring factions is forgotten by all but antiquarians and forgiven by all. So, too, will our petty disputes be dissipated into nothingness with the healing ministrations of time.



# SAUGUS MASSACHUSETTS

IT ISN'T YOUR TOWN — IT'S *YOU*

If you want to live in the kind of a Town,  
That's the kind of a Town you like,  
You needn't slip your clothes in a grip,  
And start on a long, long hike.

You'll find elsewhere what you left behind,  
For there's nothing that's really new,  
It's a knock at yourself when you knock your Town,  
It isn't your Town, it's *You*.

Real towns are made by men afraid,  
Lest someone else gets ahead.  
When everybody works, and nobody shirks,  
You can raise your Town from the dead.

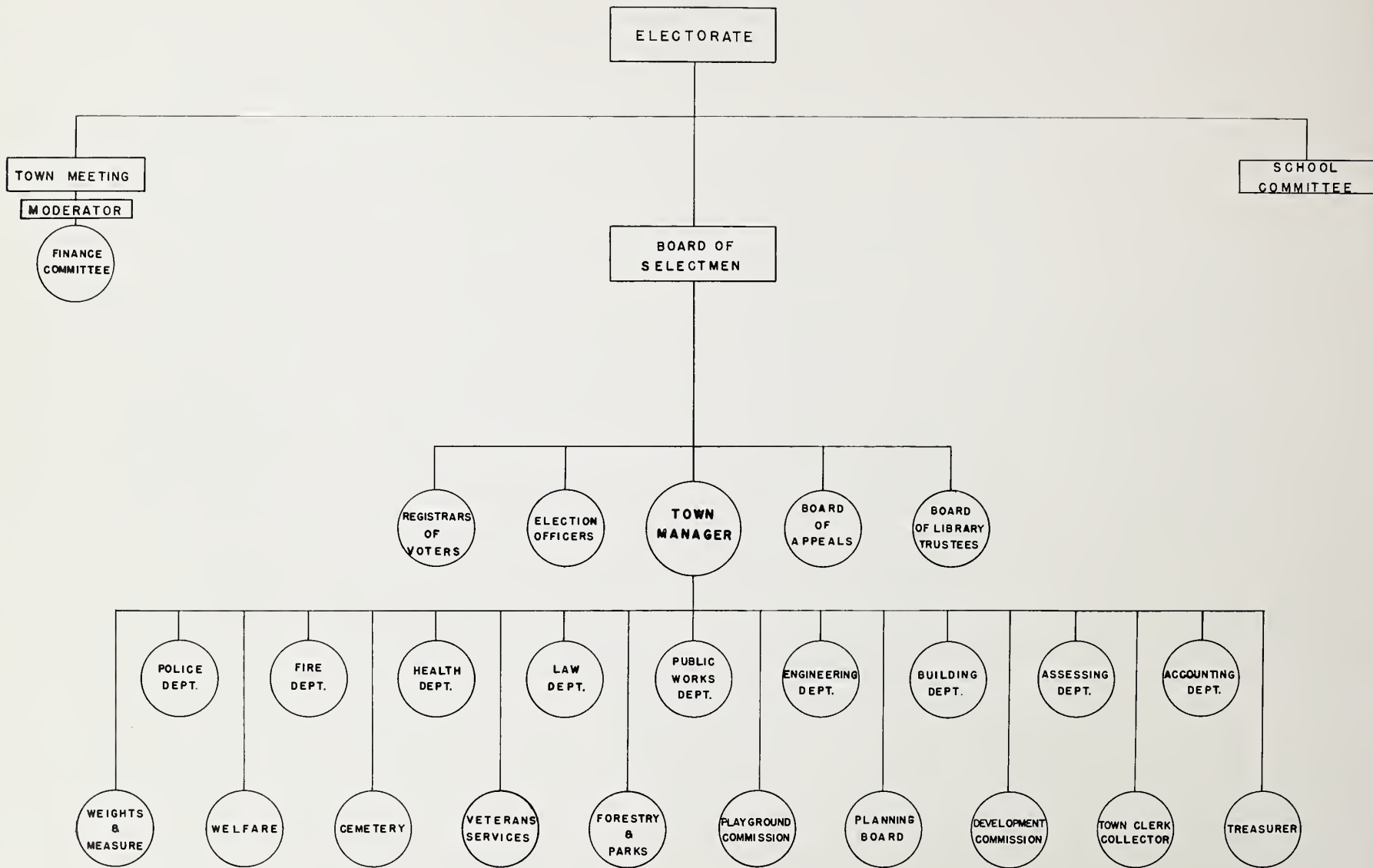
And if, while you make your stake,  
Your neighbor can make one, too,  
Your Town will be what you want to see,  
It isn't your Town—it's *YOU*.



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1953-

# ANNUAL REPORT





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# TOWN MANAGER



**SAUGUS' CHIEF EXECUTIVE, TOWN MANAGER WALTER E. LAWRENCE**, on the job 24 hours in every day to direct every facet of public service, with the exception of the School Department. Shown here concentrating on a letter he is dictating to his always courteous and efficient secretary, Mrs. Blanche M. Quirk, you can be certain that his amazingly alert mind is simultaneously mapping out a half dozen other ventures, any one of which may soon be carried into reality. With a long career in public service, as a trained engineer of the Metropolitan District Commission, Mayor of Medford, member of the General Court, and member of the Medford City Council under Plan E, Manager Lawrence has a remarkable ability to both get along with people of divergent viewpoints and convince them of the soundness of his program. When the chips are down, however, and the decision, in his judgment, should be to the contrary for the benefit of all of the people of Saugus, he can be flint-like in his stern determination. In brief, he is the people's servant, but he never forgets that he is also the Town Manager, and must assume, alone, the obligations of his oath to perform that office to the best of his unquestioned ability.

## MANAGER LAWRENCE REPORTS TO THE PEOPLE!

To the Citizens of Saugus:

Last year is history—its achievements and human errors alike indelibly written on the pages of time.

We are now in a new year, confronted with a fresh opportunity to join together, both as town officials and private citizens, to build the type of Saugus we prefer both to call our home and pass on to posterity.

This is my second report as your Town Manager. It is my intention in discussing the achievements of 1953 as my first full year in that capacity to merely cite the record and let you be the judge of my stewardship.

I prefer to use the limited space at my disposal to draw your attention to the possibilities of the future. To focus your attention on the things I am certain we, as a single-minded and well coordinated team, can accomplish for the common good if we keep in mind the overall objectives and are not diverted into internal disunity over trivialities.

It is not important in the accomplishment of this goal of building a finer, cleaner, more attractive community for the enrichment of our own lives and those of our children, to whom the credit is extended.

When we have achieved our objectives, there will be sufficient laurels to distribute among all those who have unselfishly contributed to the attainment of our goal.

I am a sincere believer in the democratic progress. I share your pleasure in living in a New England town where the voice of the people, through their chosen representatives, can be raised both on the Board of Selectmen and within that repository of our democracy which is the Town Meeting.

Here there should be ample discussion and free expression of opinion before decisions are made.

Once a definite line of action has been established, however, and the will of the people has been ascertained, under the system of government freely accepted by the people of Saugus at the polls by an overwhelming majority, it becomes the responsibility of the Town Manager, as the chief executive officer of the town of Saugus, to translate them into action.

That I have attempted conscientiously to perform. In doing so, I have not taken any line of action on any question because it pleased me, or because I felt that it would, necessarily, be pleasing to the administration.

### The People's Manager

But I have constantly taken the line of action which I sincerely felt, based upon my experience of many years in both public and private enterprise, to be for the best interests of all of the people of the town of Saugus.

It is comparatively easy to be a "Monday morning quarterback." Almost anyone can look back in retrospect and find minor



and trivial deficiencies which, in his judgment, might have warranted a somewhat different course of action.

The test of real leadership, however, comes in the determination, willingness, fortitude, and unswerving ability to constantly play the game for the best interests of the "team" even when the opposing force has the ball poised on the five-yard line and a touchdown appears inevitable.

It would be a very easy thing for me, as your Town Manager, to always bow to the will of pressure groups, or determined officials, or a carping and arrogant newspaper columnist who would take unto himself the duties which I in my oath of office swore to execute.

This would be the avenue of popularity, the short-term route sometimes traveled by politicians, or former politicians, seeking to temporarily ingratiate themselves with the public so that they may be elected, or re-elected to office.

Were I to take this course, however, I would not be your Town Manager—the chief executive officer of the town of Saugus—and I would not be either worthy of that high office or keeper of my own conscience.

As I glance back in retrospect over the record of 1953, it is a source of gratification to me—not as Walter E. Lawrence, but as your Town Manager—that, in the main, I have had the complete co-operation of the Board of Selectmen, Town Meeting, Finance Committee, heads of the various municipal departments, faithful town employees of all departments, and finally, but by no means least, the supporting hand of the right-thinking people of Saugus whose aspirations are identical with those I am guided by in all my actions.

I like to feel that this strong and favorable public opinion of the people of the town of Saugus is not an endorsement of me, but rather approval of the things I have daily attempted to accomplish to the end that we may enjoy the fruits of community co-operation together.

#### **Appeals for Unity**

We need unity. Not necessarily in details and certainly not at the expense of our democratic rights as citizens.

But we need the kind of community spirit which will put the welfare of Saugus first. And place our personal glorification or self-pride far down on the list.

With this type of spirit, Saugus cannot help but advance, physically, materially, and spiritually. There is no limit to our ability to meet and conquer those influences which would close their eyes to reality and confine their thinking to the days of our grandfathers.

As we symbolically close the books on Saugus' municipal year of 1953, I have dedicated myself, and what ability I may have to serve the people as your Town Manager, unswervingly in this ideal.

Will you join me?

#### **SAUGUS FORGED AHEAD IN 1953**

(The following goals for 1953 were outlined in the last Town Report by Walter E. Lawrence, Town Manager. How well they were accomplished is indicated by the number marked with checks.)

- ✓ 1—Start construction of new Saugus High School.
- ✓ 2—Secure new taxable property by new home developments and industrial and business expansion.
- ✓ 3—Advertise and boom Saugus by favorable publicity.
- ✓ 4—Initiate planned program of street, sidewalk, sewer, water and drainage improvements.
- ✓ 5—Repair all public buildings with a planned program.
- ✓ 6—Sell tax-title and low value land to get additional revenue by placing it onto the books as taxable property.
- ✓ 7—Increase license fees, permits, and service charges to provide vital revenue for increases in cost of employee services and higher material charges.
- ✓ 8—Increase cemetery lot charges to a point comparable with surrounding communities.
- ✓ 9—Initiate steps to acquire a new cemetery site to relieve the situation caused by the fact that Riverside Cemetery is virtually filled.
- ✓ 10—Rezone available land for expansion of business and industry.
- ✓ 11—Clarify the Zoning By-Law to provide for both heavy and light industrial districts.
- ✓ 12—Seek the construction by the Metropolitan District Commission of a playground in the Breakheart Reservation.
- 13—Acquire land in Cliftdale Square for a metered off-street parking area.
- ✓ 14—Install new mercury-vapor street lighting in Monument and Cliftdale Squares to promote safety and stimulate business.
- ✓ 15—Demolish the old and unused Mansfield School.
- 16—Properly lay out and beautify the triangular intersection of Main and Howard Streets.
- ✓ 17—Accomplish tax reduction.
- ✓ 18—Employ a permanent full-time tree climber to provide better services.
- ✓ 19—Re-organize the Engineering Department.
- 20—Add permanent laborers to the Public Works Department.
- ✓ 21—Re-construct Ballard Street under provisions of Chapter 90 with State and County assistance.
- ✓ 22—Improve Bristow Street Playground.

- ✓ 23—Enlarge and improve the Anna Parker and Frederick L. Stocker Playgrounds.
- 24—Salvage loam and peat from the Anna Parker Playground for town-wide beautification projects.
- ✓ 25—Stage “old-fashioned” Fourth of July program.
- ✓ 26—Paint dilapidated Stackpole’s Field bleachers.
- ✓ 27—Renovate Town Hall auditorium and install sound system.
- ✓ 28—Form Saugus Safety Committee to initiate life-saving programs to reduce accident casualties.
- ✓ 29—Form Town Beautiful Committee to work for a finer and cleaner and more attractive community.
- ✓ 30—Plan new parks and playgrounds in all parts of the town.
- ✓ 31—Relocate Shute’s Brook.
- ✓ 32—Relocate Saugus River near Woodbury Avenue to reclaim valuable land.
- ✓ 33—Repair many unaccepted streets.
- ✓ 34—Start town-wide sidewalk and curbing construction.
- ✓ 35—Initiate suit in equity to recover damages from Lynn and additional tax revenue from water supply system of that city located in Saugus.
- ✓ 36—Purchase a one-half yard back-hoe and shovel for water and sewer construction.
- ✓ 37—Revise the Zoning By-Law and the Building Ordinances.
- ✓ 38—Appoint an electrical inspector and adopt an electrical code to curb property damages and loss of life due to faulty wiring.
- ✓ 39—Sell the 164 acres of town-owned land off the Newburyport Turnpike for a shopping center.
- ✓ 40—Increase pensions of our faithful retired workers.
- ✓ 41—Reclassify jobs of town employes, utilizing fully, or in part, the Griffenhagen Job Re-Classification Study.
- 42—Publish brochure advertising Saugus’ potentialities as an industrial and business center.
- 43—Appropriation for replacement of cement mains and new water mains of not less than six inch diameter to replace faulty and aged lines.
- ✓ 44—Initiate a sewerage extension program to service many additional homes.
- ✓ 45—Continue mosquito control program.
- 46—Reorganize the Public Works Department to obtain higher efficiency.
- ✓ 47—Install an encumbrance system of town bookkeeping as better service to the taxpayers.
- ✓ 48—Expand rubbish collection services to include Golden Hills, Lynn Fells Parkway, and other growing areas now without such elemental public improvements.
- ✓ 49—Attempt recovery of damages from Northeastern Natural Gas Transmission Company resulting from installation of its gas main.
- 50—Reclaim and beautify land along our main highways by removing ledge.
- 51—Launch program to beautify and develop the Lily Pond section.
- ✓ 52—Repair highways on Centennial Avenue, Tuttle Street, Eustis Street, Breakheart Road, Bennett Avenue, Lodge Avenue, Oaklandvale Avenue, Stone Street and Intervale Avenue.
- ✓ 53—Install sidewalks on Jackson Street, Hurd Avenue, and Main Street.
- ✓ 53—Install proper drainage on Woodbury Avenue, Winter Street, Fairmount Avenue, and Intervale Avenue.
- 54—Outline broad program for ice skating rinks and basketball courts to prevent juvenile delinquency.
- ✓ 55—Install spotlight on the Civil War Memorial in Monument Square, thereby accentuating its majestic lines at night.
- ✓ 56—Continue close cooperation with the First Iron Works Association in the restoration of this great national shrine.
- ✓ 57—Appoint all school custodians as special police officers to promote safety about educational plants.
- 58—Properly control the town-dump at the former Concrete Materials Company plant on Main Street.
- ✓ 59—Work constantly for the highest possible degree of efficiency in town employes by improving their morale in all ways to the end that the people will be better served.
- 60—End or greatly curtail the losses incurred by the Water Department due to increased rates from the Metropolitan District Commission, and higher operating costs.
- ✓ 61—Add additional street lighting where it is most required.
- ✓ 62—Strive constantly for a high degree of cooperation between the Manager and all town boards and committees to the end that the people of Saugus may be better and more economically served.

(These were the objectives of 1953. The degree of attainment is disclosed by the number of points in the program checked. They total 51 or 82.2 per cent of the total. This total percentage, while highly gratifying, acts merely as a spur to the Town Manager, as the chief executive officer of the town, to work even more untiringly in 1954 to the end that even better results will be shown when the accomplishments of the year are recapitulated. In this objective, which he cannot attain alone, he asks the complete cooperation of all officials, employes, and citizens, to the end that we may have an even better Saugus.)



## NOTEWORTHY ACHIEVEMENTS OF 1953

Start of construction of our new \$2,000,000 Saugus High School with the award of a contract to the Vara Construction Company, following a court ruling that it was the "lowest responsible eligible bidder."

Negotiation of an agreement between the Town of Saugus and Allan and Milton Green of Brookline and Newton for the purchase of the Town Farm Lands on the westerly side of the Newburyport Turnpike, as ordered by vote of the Town Meeting, for the erection of a Shopping Center, with the Town of Saugus receiving eventual payment of \$175,000.

Completion of the construction of main drains and sewers, as authorized by a bond issue of \$250,000 authorized by the Town Meeting, providing sewerage for the first time to the Town Hall, Fire and Police Station, old High School and Junior High School, Ballard School, and a new sewer line to the site of the new Saugus Senior High School.

Negotiation of a very favorable contract with the State Department of Public Works, Waterways Division, for the re-location of Shute's Brook in the rear of Riverside Cemetery, and a portion of the Saugus River, with the State to do the work and provide \$15,000 of the cost. The project will involve only \$10,000 of town funds and will start in March of the current year, thereby making possible development of a large area for cemetery, industrial and other uses.

Awarding a three-year contract for collection of rubbish at Every Home in Saugus for \$27,000 annually. This compares with the former cost of collections by town employes at less than Two Thirds of the Residences at a cost in excess of \$29,000 annually.

Increased activity of Manager-appointed Business and Industrial Commissions, which planned many developments, negotiated with business and industrial firms, and prepared brochure to attract new business and industrial firms under the direction of Thomas D. Morse, director. Some of these "contacts" will pay off in new and valuable business establishments in Saugus.

Obtained assurance of Federal aid in the re-construction of upper Main Street from the Lynn Fells Parkway to Warren Brothers' Plant, with the Federal government paying the entire cost of construction and the Town of Saugus assuming only land damages.

Succeeded in having the Commonwealth of Massachusetts dredge the Saugus River from Pines River to the Saugus River Yacht Club, with construction of a turning basin, thereby aiding local fishermen, lobstermen, and sportsmen.

Aided in passage through the Legislature and approval by the Governor of a bill permitting towns to repair unaccepted highways without subsequent liability, thereby making it possible for hundreds of Saugus homeowners to eventually obtain repairs to their streets.

Installed tide gates on Ballard Street to prevent flooding of several hundred acres of potentially valuable business and industrial land along both Ballard Street and the Salem Turnpike, paving the way for eventual development and resulting increased revenue in taxation.

Accomplished all of the above significant points, in addition to almost all of those enumerated elsewhere as the achieved items proposed in last year's annual Town Report for 1953 goals,

PLUS—

After paying all outstanding obligations of the Town of Saugus, ending the fiscal year of 1953 on January 1, 1954, with: **THE SECOND LARGEST SURPLUS CASH ACCOUNT IN SAUGUS' HISTORY!**

and, finally

**PAID A DIVIDEND TO THE HOMEOWNERS AND BUSINESS FOLK OF SAUGUS WITH A TAX RATE REDUCTION OF \$2.60 PER THOUSAND!**

(For further information on 1953 accomplished projects note the checked list of objectives listed in last year's annual report and how well they were achieved.)

## PARAMOUNT OBJECTIVES OF THE TOWN MANAGER IN 1954

Hasten the day when Saugus' youth will have a secondary school education comparable with those of other communities in our economic strata by expediting as rapidly as is consistent with sound construction policies our new \$2,200,000 Senior High School plant.

Continue by every possible expedient the movement to bring new business and industry to Saugus, thereby relieving homeowners of bearing almost 100 per cent of the tax burden. Assist the construction of the new \$5,500,000 Shopping Center on the Newburyport Turnpike.

Complete the permanent reconstruction and widening of Ballard Street as a Chapter 90 project with State and County assistance.

Relay water mains in Essex Street preparatory to permanent construction as a Chapter 90 project, and install new 10 and 12 inch mains on Vine Street and the Newburyport Turnpike, providing facilities for domestic use and fire protection for our new Senior High School, and lay a 12-inch main in Bristow Street.

Construct a new playground on available town-owned land at the rear of the Oaklandvale School to provide vital recreational facilities for children of that expanding section.

Cut off the winding bend in the Saugus River at the rear of the Public Works Department building on Woodbury Avenue, thereby reclaiming valuable land; and straighten Shute's Brook



at the rear of Riverside Cemetery, adding vitally needed land.

Install a new disaster warning system in various parts of Saugus, partially for the purposes of Civilian Defense, and also to alert those required in public emergencies of any character.

By the sale of town-owned land to both potential homeowners and business interests clear the municipal books of this non-revenue property, thereby restoring it again to valuable tax producing parcels.

Inaugurate a three-year plan of erecting new and attractive street signs, with one-third of the entire town being so equipped annually.

Purchase required land on upper Main Street and start construction of a vitally needed new cemetery to handle the town's needs for the next 75 years.

Reconstruct upper Main Street, from the Lynn Fells Parkway to almost the Wakefield line, with the Federal government bearing all construction costs and the town assuming only land damages.

Launch a widespread program of repair of unaccepted streets under the provisions of Chapter 386 of the Acts of 1953 whereby the Legislature for the first time made it legal for the town to undertake such work without assuming future responsibility by first accepting the streets.

Continue the program of putting the town's buildings, including schools, into repair, together with modernization of facilities, thereby reducing maintenance costs and providing better educational facilities.

Pick up with renewed emphasis the sidewalk and curbing program necessarily terminated by the advent of winter so that many additional streets will have these vital necessities.

Complete the conversion of the Bristow Street Playground into a modern recreational unit accommodating a large area.

Organize a new Department of Forestry and Parks, thereby consolidating the efforts of two departments to the end that additional efficiency may be obtained and duplication of effort abolished, with the result that the taxpayers will obtain more results at less cost.

Continue the program of "hot-topping" school playgrounds, with the Lynnhurst School receiving first priority on the list, thereby protecting small children while at play from hazards existing at several schools in addition to the rocks and mud destructive to their clothing.

Organize a fund-raising campaign to enable Saugus to "sell itself" as an ideal location for new business and industry.

Strive unceasingly for a continuance of the present excellent employe relationship, work for even higher morale in all departments of the town, seek to inculcate in all employes the realization that they are working for the welfare of the people, and

with this type of unity in the municipal government attempt to give the people of Saugus a "united team" in which economy and efficiency will be twin objectives.

Seek to build and not tear down, by an attitude of fairness and frankness inspire in the people of Saugus that inner unity without which none of the above can be attained. Maintain the "open door" policy, by which the Manager is constantly accessible to the people, and sympathetic to their problems.

Finally, by every possible expedient, work unceasingly for an efficient and economical administration of the municipal affairs of the Town of Saugus, providing the most at the least possible cost, and endeavoring constantly to keep the tax rate as low as is consistent with sound and progressive governmental policy.



**SAUGUS SHOPPING CENTER—HAVEN FOR NORTH SHORE HOUSEWIVES**, and hope for its citizens confronted with mounting municipal costs and taxes. On the front land of the 164-acre tract of the so-called Town Farm, bounded by the Newburyport Turnpike, Essex and Main Streets, the Green Brothers will erect this modernistic shopping center, with parking for several thousand cars. By an almost unanimous vote of the Town Meeting, Town Manager Walter E. Lawrence was instructed to sell this land. Under the sales agreement, Saugus receives \$100,000 upon passage of the deed, an additional \$75,000 in five years. Most of all, however, it receives eventually taxes on proposed \$5,500,000 Shopping Center, plus added taxation upon development of surrounding land. Good government pays dividends to its stockholders—the people.



FUNCTIONAL! STARTLINGLY MODERN! BREATH-TAKING! THESE ARE A few of the adjectives architects use to describe this perspective of a section of Saugus' proposed new Shopping Center, plans for which are well on the way. Steel, concrete, and glass, blended in pleasing proportions, make this proposed development pleasing to the eye and with a high degree of flexibility of design. Typical reaction is that of the pretty Miss in the

foreground looking over the development with an approving eye. She and several hundred thousand others converging on the property by modern streamlined highways will soon find the last word, not alone in shopping centers, but also in merchandise. Saugus—blending the best of the old with the finest of the new—marches ahead to meet its destiny.



## WHY SAUGUS WAS SELECTED FOR A SHOPPING CENTER!

(The following statement of the reasons which led the Green Brothers Development Corporation of Brookline to select Saugus as the site of a multi-million dollar Shopping Center development has been authorized by the corporation.)

The Saugus Shopping Center now in the planning stage on property formerly owned by the Town of Saugus which the Town Meeting authorized the Town Manager to sell to us solely for a Shopping Center development will be one of the outstanding regional Shopping Centers on the Atlantic seaboard.

All of the latest and most scientific ideas concerning Shopping Centers will be incorporated into this project after being adjusted to the site conditions and New England climatic problems.

Before considering the Saugus site, we carefully surveyed the entire area north of Boston. We have chosen the location on the westerly side of the former Saugus Town Farm for the following reasons:

(1) The site contains 164 acres of centrally located land, all of which is easily accessible to an eight-lane highway known as Route 1, or the Newburyport Turnpike.

(2) The site encompasses over one mile of highway frontage on three main roads.

(3) There are two existent cloverleaf overpasses leading directly onto the property.

(4) The site is easily accessible to a tremendous concentration of population within a radius of 10 miles, with a total population of over 1,000,000, not including the city of Boston. It is speedily accessible to such communities as Melrose, Malden, Revere, Everett, Chelsea, Lynn, Swampscott, Salem, Peabody, Danvers, Reading, Stoneham, Nahant, Lynnfield, and Wakefield, as well as the town of Saugus.

(5) These communities embrace a well-diversified income group from the heart of both Essex and Middlesex counties, covering the low, middle, and high income groups.

(6) The total estimated annual spendable income of the 1,000,000 potential customers within this radius of 10 miles, and, again, excluding Boston, is well over one billion dollars.

(7) Present total retail sales in this potential customer area now are \$700,000,000 annually, and the total is growing rapidly as additional homes are developed.

We believe that the Saugus Shopping Center project will fill a greatly needed demand in modern shopping life in the area north of Boston, affording speedy and accessible proximity to well-stocked stores for thousands of people who now find it necessary to do their shopping in Boston because of inadequate and inaccessible present shopping areas congested with auto traffic and with limited or non-existent parking facilities.

It is our firm determination to provide these 1,000,000 potential customers in Middlesex and Essex counties with a Shopping Center containing branches of the leading retail stores of New England, and, by locating them in a large and well integrated modern shopping area with parking for over 5,000 automobiles, provide them with the most modern shopping facilities in all New England.

It would be impossible for us to have achieved even the preliminary stages of this development had it not been for the foresight and complete co-operation of Walter E. Lawrence, Town Manager of Saugus; Vernon W. Evans, former executive secretary of the Saugus Development Commission; the Saugus Town Meeting, its officials, and many citizens, too numerous to mention, who have shared our faith in the benefits to be obtained by not only ourselves, as the developers of the property, but also every taxpayer of the Town of Saugus.

Green Brothers Development Corporation  
By Milton and Alan Green



Town Manager Walter E. Lawrence, center, signing agreement with the Green Brothers for the purchase of land for the proposed new Shopping Center. Seated, left, Alan Green, right, Milton G. Green; standing, left, Thomas D. Morse, Director of Industrial Development and Town Counsel Albion L. Hogan.



# BOARD OF SELECTMEN



LEADERSHIP FOR A RAPIDLY EXPANDING COMMUNITY is provided by the Board of Selectmen, shown here in a picture taken, unfortunately, during the illness of the popular fifth member of the 1953 governing body, Harry F. Wentworth. This exceptionally fine pose of the remaining members of Saugus' highest elected executive officers shows, left to right, Chairman Albion R. Rice, John J. Bucchiere, David J. Lucey, and Frank Evans, Jr. All four have been re-elected to serve for 1954-55, with J. Lowell Goding, former chairman of the Finance Committee, filling the shoes of the resigned Mr. Wentworth.

## TO THE CITIZENS OF SAUGUS

Your Board of Selectmen has completed another eventful year. Bi-weekly meetings have been held with Town Manager Walter E. Lawrence relative to his stewardship as your Town Manager.

We find his problems are many, and as your elected officials we have worked together in a spirit of progressive harmony for the best interests of your town.

The Board of Selectmen sold many parcels of tax title land to eager home builders. These lands and dwellings will now become taxable property.



### HARRY F. WENTWORTH

Re-elected as a member of the Board of Selectmen last fall, ill health forced him to resign before qualifying by taking the oath of office. His universally regretted retirement brought resolutions of regret from his colleagues on the Board of Selectmen and town-wide sorrow that the town of Saugus had temporarily lost the services of an able, conscientious, completely honest, and experienced leader. In a special election necessitated by Mr. Wentworth's retirement, J. Lowell Goding, a former chairman of the Finance Committee, was elected to fill his position for the ensuing two years.

During the year one of our beloved members, Harry F. Wentworth, was advised by his physician to retire because of illness. His presence and wise counsel was noticeably missed by the remaining members of the Board.

Your present board with the addition of the very capable J. Lowell Goding, Jr., have been elected to serve you for the ensuing two years. May we continue to enjoy your confidence.

Albion R. Rice, Chairman  
David J. Lucey  
Frank Evans, Jr.  
John J. Bucchiere  
Board of Selectmen



FIRST SUCCESSFUL IRON WORKS  
IN AMERICA  
1646  
CRADLE OF AMERICA'S INDUSTRY



# State Salutes Saugus on its 325th Birthday

## THE COMMONWEALTH OF MASSACHUSETTS

In the Year One Thousand Nine Hundred and Fifty-Four

### Resolutions Congratulating the Town of Saugus on its 325th Year as a Settled Community

Whereas, When the Puritans who founded the Massachusetts Bay Colony landed in Salem Harbor on the ship "Arbella" in sixteen hundred and twenty-nine, several of their number explored along the beautiful North Shore until they found the rolling meadows bordering upon the meandering river which the Pentucket Indians who inhabited this area called the "Saugus," meaning in their language, "long and extended"; and

Whereas, As former residents of the fens country of Old England, they were fascinated by this area of boundless marshes bordering the crystal-clear waters of the river teeming with edible fish, and the countless coveys of wild birds who feasted along its banks, and they determined there to make their homes in the land they christened "Newe England"; and

Whereas, The tiny settlement they built along the riverbank became one of the founding towns of the Bay Colony, and for the first eight years between sixteen hundred and twenty-nine and sixteen hundred and thirty-seven, it encompassed all of the area now constituting the great industrial city of Lynn and the charming residential towns of Swampscott, Nahant, Lynnfield, Saugus, Reading and Wakefield, and

Whereas, In tribute to their pastor, the Rev. Samuel Whiting, who had been a curate at St. Margaret's Church in King's Lynn, England, the citizens of Saugus petitioned the Great and General Court on November fifteenth, sixteen hundred and thirty-seven, to change their name in his honor, and the Legislature voting, "Saugus is called Lin," the ancient Indian name of the settlement was retained only in the river until February seventeenth, eighteen hundred and fifteen, when the Legislature set off the west parish of Lynn under the corporate name of "Saugus"; and

Whereas, With the formation of the first General Court in sixteen hundred and thirty-four, Saugus, under its original name, was one of the eight founding towns to form one of the first legislative assemblies on the North American continent, and had three of its citizens, Captain Nathaniel Turner, Edward Tomlins, and Thomas Willis numbered among the twenty-four original members of the House of Representatives from the founding communities of Boston, Charlestown, Roxbury, Dorchester, Cambridge, Watertown, Salem and Saugus, as part of the first elected government of this great Commonwealth, and

Whereas, In sixteen hundred and forty-six that part of the town of Lynn which is now Saugus became the "Cradle of American Industry," with the foundation of the first successful Iron Works on the American continent, thereby founding our

great industrial system, which birthplace of free enterprise is now being restored as a national shrine by the First Iron Works Association and the American Iron and Steel Institute; and

Whereas, One of the founders of the First Iron Works sent to London to organize the "Company of Underwriters for the Iron Works in Saugus, the Honorable Robert Bridges, was one of two citizens of Saugus to be significantly honored by election as Speaker of the House of Representatives, the second being the Honorable Frederick Bancroft Willis; and

Whereas, Saugus, the second largest town in Essex County, with more than nineteen thousand God-fearing, well-governed, law-abiding, and patriotic citizens of the Commonwealth, has also been a pioneer in the field of education, giving to Harvard University one of its most illustrious presidents in Cornelius Conway Felton, being the site of the First Female Seminary in America, and in keeping with its pioneering traditions is now engaged in the monumental task of erecting for the enrichment of its youth a new and beautiful Senior High School plant fronting on our scenic Newburyport Turnpike; and

Whereas, Saugus pays grateful tribute to its debt to its heroic founders of Puritan days, despite the fact that it is now a community of many races and creeds, all living happily and harmoniously in the American tradition, and all taking pride in the fact that there has never been a war on the North American continent, commencing with the colonial expedition against the Pequots in sixteen hundred and thirty-six in which Saugus sent a company of twenty-one men, in which the men and boys of Saugus have not willingly fought for their homes, their liberties and the ideals of the American way of life, even at the cost of life itself; and

Whereas, Saugus will fittingly pay tribute in this year of nineteen hundred and fifty-four to its three hundred and twenty-five years of life as a settled community, first of the Bay Colony, and then of the Commonwealth of Massachusetts, for whom its sturdy farmers and their sons fought so valiantly on the retreat from Concord and Lexington, at Bunker Hill, at Saratoga, and in the final victory at Yorktown; and

Whereas, This three hundred and twenty-fifth anniversary program of the patriotic citizens of Saugus is being arranged by the Board of Selectmen, Town Manager Walter E. Lawrence, and other officials and citizens as an inspiration to youth in these days when a Godless and materialistic philosophy seeks to undermine all that Saugus has stood for over the centuries, and as a guidepost to indicate the increasingly great role to be played in our Commonwealth by this Essex County town with its memories of the past and its eyes focused upon an even greater future; now, therefore, be it

Resolved, That the Great and General Court extends its congratulations and felicitations to the Town of Saugus upon



this auspicious occasion, together with its sincere best wishes for its continued growth and prosperity; and be it further

Resolved, that in recognition of the fact that Saugus was one of the eight founding towns of the Massachusetts Bay Colony which in sixteen hundred and thirty-four joined to form one of the first legislative assemblies in America, thereby making possible representative government in Massachusetts, this General Court authorizes the appointment of a committee of eight, of whom five shall be designated by the Speaker of the House of Representatives, and three by the President of the Senate, to officially extend the congratulations of the Commonwealth at a civic celebration to be conducted by the citizens of Saugus in this three hundred and twenty-fifth anniversary year of their settlement; and be it further

Resolved, That the Secretary of State be instructed to send a suitably inscribed copy of these Joint Resolutions to the Town of Saugus to be preserved in its archives for the benefit of posterity.

Unanimously adopted in the House of  
Representatives, Jan. 28, 1954

(Signed) Charles Gibbons  
Speaker of the  
House of  
Representatives

Unanimously adopted by the  
Massachusetts Senate in  
Concurrence, Feb. 1, 1954

(Signed) Richard I. Furbush  
President of the Senate

(Note: These significant resolutions were filed with the Legislature by Representatives Belden G. Bly, Jr., and Fred A. Hutchinson, at the unanimous request of the Board of Selectmen.)



Ironmaster's House.



Miss M. Louise Hawkes descendant of Adam Hawkes one of the first settlers in the Town of Saugus in 1629. Miss Hawkes' untiring efforts are directly responsible for the great Saugus Iron Works restoration project to be dedicated in 1954.

# PUBLIC WORKS



CHARLES C. DEFRONZO

Saugus' able, sincere, and aggressive Superintendent of Public Works, seated under the maps of his far-flung jurisdiction of streets, sidewalks, sewers, and water mains, scans the detailed plans upon which he has scaled the improvements necessary to supply the town with the services demanded by a rapidly-expanding community.

Walter E. Lawrence  
Town Manager  
Saugus, Massachusetts  
Dear Mr. Lawrence:

I hereby tender to you the annual report of the Public Works Department for the year ending December 31, 1953.

The complement of the Public Works Department for 1952, 1953 and requested for 1954 is listed below:

	1952	1953	1954
Superintendent .....	1	1	1
Clerks (Principal and Junior) .....	2	2	2
General Foreman .....	1	1	1
Foremen .....	2	2	2
Mechanics .....	1	1	2
Highway — Sewer .....	9	10	17
Water and Meter Division — Sewer .....	6	9	12
Engineering .....	2	3	0
Ashes and Rubbish .....	3	0	0
	<hr/> 27	<hr/> 29	<hr/> 37

My request for 10 additional men for 1954 will not adequately cover the requirements for personnel needed to perform the many services requested by the citizens of the town.

Expenditures for 1953 .....	\$103,242.34
Superintendent recommends for 1954 .....	116,570.40
Manager recommends for 1954 .....	100,547.60

## Water

The total revenue in this department for 1953 was \$87,003.73 broken down as follows:

Metered water rates .....	\$66,027.58
Repairs, renewals, new services .....	17,525.75
Broken hydrants, and meter tests .....	2,866.75
	<hr/> \$87,003.73

Expenditures for 1953, including money from bond issue .....	\$41,415.75
Manager's recommendations for 1954 .....	36,696.00

## In 1953 The Water Division Accomplished the Following:

New service installations .....	142
Renewal of old services .....	80
Service repairs .....	82
New meters set .....	124
Replacement meters set .....	23
Meters repaired, tested, set .....	174
Number feet eight inch Cast Iron main laid .....	32
number feet six inch Cast Iron main laid .....	5463
New hydrants installed .....	6
Replacement of hydrants .....	3
Resetting of hydrants .....	1
Main water breaks .....	25



Plus daily routine of meter leaks, turn ons, turn offs, blowouts, service measurements, curb box repairs, main gate repairs and anti-freezing hydrants.

#### Water Extensions

Upper Main Street ..	786	feet of six inch Cast Iron Class 150
Atlantic Avenue .....	425	" " " " " " " "
DeSota Street .....	250	" " " " " " " "
Greenwood Avenue ..	128	" " " " " " " "
Broadway .....	116	" " " " " " " "
McIntyre Road .....	1107	" " " " " " " "
Waban Street .....	141½	" " " " " " " "
Riverbank Road .....	44½	" " " " " " " "
Fiske Road .....	246	" " " " " " " "
Virginia Terrace .....	130	" " " " " " " "
*Spring Lane .....	587	" " " " " " " "
*Conrad Terrace .....	358	" " " " " " " "
Marr Road .....	311	" " " " " " " "
Lynn Fells Parkway .....	224	" " " " " " " "
Stillings Road .....	96	" " " " " " " "
Evergreen Street .....	318	" " " " " " " "
Ferndale Avenue ....	147	" " " " " " " "
Winson Street .....	48	" " " " " " " "
Sweetwater Street ..	32	" " 8 " " " " "

\*Installed by developer, supervised by town.

#### Water Main Replacements

Highland Avenue .....	60 feet of six inch Cast Iron Class 150
Vincent Street .....	220 feet of six inch Cast Iron Class 150
Ballard Street .....	109 feet of six inch Cast Iron Class 150

(Removed from river bed and installed in roadway)

The above accomplishments of the Water Department was due, namely, to the purchase of the one-half yard self-propelled power shovel.

At the 1953 Annual Town Meeting, a sum of money was appropriated, through a bond issue, for the replacement of the Vine Street 16-inch cement water main and to provide the water main with a complete grid tie-in for the new Saugus Senior High school to be erected on the Town Farm property. This program will be started and completed in 1954.

#### Recommendations

One important function of this division is the installation and upkeep of water meters for proper billing so that each water consumer will pay his fair and proportionate share for water. During the year 1953 our metering program, outside of repairs, remained at a standstill because no funds were available for the purchase of new meters to replace the old and obsolete meters. Under the rules and regulations of the Metropolitan District Commission we MUST BE 100 per cent metered. I hope that during 1954 sufficient funds will become available so that this part of the metering program can be accelerated to make up for the slack of 1953.



**GRAVEL TO PROVIDE A BASE FOR YOUR STREET?** It could be. At least it's headed for some road repair job. Shown in action is the town's new shovel loading a truck with gravel at the town-owned pit on Main Street, where Saugus by utilizing its own material and own equipment effects major economies in obtaining gravel for road construction work. Far-sighted policies of Town Manager Walter E. Lawrence made this scene possible.

Again I am going to recommend the replacement of all cement mains by establishing a definite planned program for yearly replacement by appropriating \$25,000 annually. This would require better than 13 years to complete the replacement of these mains. Also in the program I propose that we tie-in all dead-ends so that our water system will then become a complete grid system that will enable the department, in times of emergency, to by-pass water to different areas and will guarantee sufficient water at all times for fire fighting purposes.

The claim that there was not sufficient water pressure to fight the fire at the Howard Johnson stand at the Felton Circle is not true. The truth is that we were trying to fight a fire drawing water from three six-inch hydrants and these hydrants are only fed by a dead-end six-inch pipe that is not tied in to any grid system. The water pressure during the fighting of this fire never dropped below 90 pounds. It was not a lack of pressure but the volume of water that the existing main could not supply that caused the trouble.

I further recommend that Article Eight, voted at the 1949 Annual Town Meeting, be amended and revised so that all property owners abutting a new water extension will pay their proportionate share instead of one individual paying the entire costs. When other users utilize this line it is impossible to reimburse the original investor.



## Sewer

The total revenue in this department for 1953 was \$9,029.90 broken down as follows:

Rental charges .....	\$8,276.91
Assessments .....	423.63
New services-maintenance .....	329.36

	\$9,029.90
Expenditures for 1953 .....	7,706.85
Manager's recommendations for 1954 .....	9,361.00
Expenditures for 1953 .....	\$46,514.43
Manager's Recommendations for 1954 .....	51,514.00

We now have 502 active sewer connections, which is an increase of 44 services over 1952.

The sewer pumping station, electrically and mechanically, is considered to be in good condition due to the able supervision, and maintenance of this station, of Byron Day. I consider that he has done a splendid job. He has saved the taxpayers large sums of money by turning out parts that were needed at a far less cost than they could have been purchased from the distributors and as the repair work is done immediately, we avoid a waiting period of two or three months before parts can be shipped to us from the distributor.

During the past year the following major repairs have been made at our pumping station located on Lincoln Avenue in the East Saugus section of town:

New coin silver breaking points on master board installed.  
Replacement of new switch control rods and chain.

Installation of glass floats in place of the old copper floats that deteriorate every three months because of a salt water and acid condition.

Many minor repairs too numerous to mention were also made.

Our sewer expansion program has been at a standstill for approximately 10 years but during the year 1953 we embarked on an extensive and expensive sewer expansion program. This sewerage program was installed under the supervision of our consulting engineering firm of Fay, Spofford & Thorndike.

The contract for the installation was given to Salah & Pecci, who were low bidders. Under this construction program, they have laid 6,169 feet of sewer line or 1.17 miles. We now have a total of 9.07 miles of sewer in the town of Saugus including two and two-fifths miles of pipe for the outfall sewer from our pumping station to the Lynn outfall sewer station located at the junction of Commercial and Broad Streets in Lynn.

## Under the 1953 Contract the Following Sewer Mains Were Installed:

Guild Road .....	493 feet
Ballard Street .....	147 feet
Greenwood Avenue .....	686 feet
Wolcott Road .....	551 feet
Talbot Street .....	303 feet
Highland Avenue .....	125 feet
Central Street .....	1195 feet
Willow Court .....	109 feet
Foster Street .....	402 feet
Winter Street .....	513 feet
School Street .....	87 feet
Maple Street .....	494 feet
Easements through private property .....	894 feet
Stubs for future sewer connections to the following streets:	
Centennial Avenue .....	31 feet
Vermont Avenue .....	32 feet
Horton Street .....	32 feet
East Denver Street .....	49 feet
Dudley Street .....	10 feet
Douglas Road .....	3 feet
Richard Street .....	8 feet
Lincoln Avenue .....	5 feet
	6,169 feet

## Recommendations

I recommend that during 1954 money be appropriated for the installation of a sewer line on Lincoln Avenue from Ballard Street to Atlantic Avenue to eliminate a serious problem along this road, not only from a sanitary standpoint but because of the hazardous conditions of the highway during the winter months caused by overflowing cesspools. The Board of Health has been asking for the past 10 years to have this condition remedied.

Fully realizing the many financial demands that will be made to carry on our local government, I wish again to call to your attention a recommendation that we establish a definite yearly program for the expansion of our sewer system. Instead of appropriating a large sum of money every 10 or 12 years and placing the extra burden of paying interest on bonds on our taxpayers, we should appropriate funds annually to carry on the sewer extension program.

I further recommend that either the Manager or the Board of Selectmen appoint a committee to make a study of sewer assessment rates. Under our present ordinance for sewer betterment assessments, we have expended this year approximately \$200,000 for sewers and the town will only realize about \$15,000 in betterments

### Ashes and Rubbish

On May 1, 1953 the ash and rubbish collections were turned over to the Board of Health, who, in turn, let it out on contract. The Public Works Department still has the maintenance of the town-owned dump on Main Street with no funds with which to maintain it. I recommend that a sufficient amount of money be set up in the budget for dump maintenance instead of paying for this out of the highway account.

### Highway

During 1953 the highway division received \$426.34 for sale of materials, and gasoline tax refunds.

Expenditures for 1953 .....\$46,514.43

Manager's Recommendations for 1954 ..... 51,514.00

During the year an extensive highway program was undertaken. The work was done by the department and through contract, one contract being a hold-over from 1952.

Our highway program consisted of the construction of streets, laying of six by 18 inch granite curbing, cement sidewalks, drainage, plus the usual department maintenance, such as street and sidewalk patching, sweeping of square and highways, cleaning of catch basins, cleaning and rodding drainage lines and culverts, supplying gravel to private ways, snow removal, plowing, sanding highways, erecting signs, mosquito control, painting of street lines, bridge repairs, erection of wire fences, hauling of gravel fill to cemetery and playgrounds, removing tree stumps for the Tree Department, removing and setting up bleachers for Playground Commission at Stackpole's Field, three men for five weeks raking stones from the Veterans' Memorial School yard, and three men to the Cemetery Department for six weeks cleaning up for Memorial Day.

### Work Accomplished During 1953 by Town and Contracts

#### ROAD CONSTRUCTION:

Eustis Street, from railroad tracks to Revere line.  
Centennial Avenue.

Tuttle Street, from Holden Avenue to Davis Street.

Intervale Avenue, from Stone Street to Veterans' Memorial School.

Stone Street, from Dreeme Street to Intervale Avenue.

#### CURBING CONSTRUCTED—6632 FEET:

Jackson Street, 227 feet

Main Street, 3854 feet

Lincoln Avenue, 410 feet

Essex Street and Pleasant Avenue, 397 feet

Walnut Street, 1646 feet

Junction of Intervale Avenue and Stone Street, 98 feet.

#### SIDEWALK CONSTRUCTION—1957 SQUARE YARDS:

Main Street, starting at Monument Square to Newhall Avenue, both sides.

### DRAINAGE:

Sunnyside Park area, started in 1952 and completed in 1953.

Denver Street, from Pinehurst Road to Maple Road.

Intervale Avenue, from junction of Stone Street.

Drainage system on Fairmount Avenue.

Eustis Street.

Tuttle Street.

Jasper and Auburn Street drain extended 245 feet.

Elm Street drain extended 120 feet to eliminate a bad water condition.

Winter Street project, started in 1953, will be completed in 1954.

The widening and straightening of Shute's Brook, under Chapter 91 has been approved by the State Department of Public Works, Waterways Division. They have allotted \$15,000 to match our \$10,000, which was appropriated at the Annual Town Meeting. Actual construction will be started in 1954.

All the above completed drainage projects are working successfully, eliminating the serious drainage conditions that existed previously.



NO MORE FLOODED CELLARS PERIL THE HEALTH AND COMFORT of residents of Winter Street, in the Springdale Avenue and Willis Street area, since the installation of a modern drainage system in 1953 as part of the Town Manager's "Build a Better Saugus" program. Modern machinery, progressive government, enlightened citizens, combine to make this ideal a reality.



## Chapter 90 Construction

The State Department of Public Works awarded the contract for the completion of Ballard Street to the Rev-Lyn Construction Company. This project was started in 1953 and will be completed in 1954. In the construction of this road, under Chapter 90, the old bridge was removed and in its place a 48-inch iron culvert has been installed with a tide gate and another tide gate to be installed at the junction of Bristow Street and the Lynn Marsh Road, or route 107, making that large tract of land between Ballard and Bristow Streets available for a very desirable industrial or business development, as this area will not be affected any more by the incoming or outgoing tides.



**MODERN HIGHWAYS FOR A MODERN SAUGUS.** Under the capable direction of the Public Works Department, a contractor widens treacherous Ballard Street, installs new utility lines, forges a vital link in our highway system, with the aid of State and County funds under the Chapter 90 program. With the completion of this East Saugus improvement—vainly sought for a generation—Town Manager Walter E. Lawrence proposes to move to Cliftondale this year, and streamline another vital artery, Essex Street, from Cliftondale Square to the Newburyport Turnpike. An expanding Saugus welcomes such improvements as indicative of its bid for additional homeowners, more business, and modern industries seeking well-paid workers.



**ZESTFUL, HEALTHY PLAY**, minus the mud, dirt and grime which previously ruined their clothes and aroused mothers is now possible for youngsters of East Saugus attending the Ballard School. This bituminous concrete paving was installed in the spacious schoolyard this summer under the direction of the Public Works Department. It replaces the uneven gravel surface, with its numerous sinkholes into which youngsters tripped and fell. Now it's "Your It!" for the youngsters at the Ballard and the chase is on without the added hazards of tumbling into a watery ditch or stumbling over protruding rocks. This type of school improvement program launched by Town Manager Walter E. Lawrence will eventually be found surrounding every one of the town's educational plants.

### School Yards

The department this year took over the construction of school yards. The Ballard School was tied into the new sewer system and a drainage system was constructed in the school yard to take care of the rain leaders and surface drainage. This was tied into the Greenwood Avenue drainage system and the entire play yard was then resurfaced with bituminous concrete. We also reerected the fence. This work was done with a very small appropriation and the department feels that it worked wonders in completing the job with the amount appropriated.

We started the preliminary work for the resurfacing with B.C.I. of the Lynnhurst School play area, which we will complete in 1954, as this type of work cannot be done during the winter months. We feel that, at its completion, it will be an asset not only to the town but to the children in the Lynnhurst area who have no playground in their section of the town.



### **New Equipment**

During 1953 the Public Works Department received the following pieces of equipment:

- 1 Three to five ton sidewalk roller.
- 3 Ford three ton dump trucks to replace our three old ones.
- 1 Walters truck, which was obtained by a trade-in of two packer loaders.

### **Recommendations**

I recommend that a definite highway rebuilding program be undertaken in the very near future. The least we can do during 1954 is to start an asphalt resurfacing program to hold in place what we now have. This will not improve the riding quality of the roads but it will help to preserve what we have until the town can undertake a road construction program on a definite annual basis. I also recommend that funds be set up to give some attention to the former private ways that have become public ways through the action of Town Meeting and are in a worse condition today than when they were accepted, due to the fact that no appropriations have been made to do work on these roads.

Under drainage, I recommend that we continue our yearly program of eliminating two or three bad drainage areas and this year may I stress the following locations: Central Street, from Fiske Brook up to Adams Avenue; Lincoln Avenue, between Lawndale Avenue and Dudley Street on the northerly side; and the junctions of Newhall and Wendell and Vincent Street.

I recommend that during the year 1954 that we complete the unfinished sidewalk program of 1953 at all locations where granite curbing has been installed, namely Lincoln Avenue, from Central to Birch; Walnut Street on the easterly side from the State Overpass to Spring Street; in front of the Armitage School property, Essex Street and Pleasant Avenue; Jackson Street, from Essex Street to Lot A-35 on Assessors plan 2011, or approximately 230 feet.

Under Chapter 90 Roadwork, I recommend that the next construction program be the reconstruction of Essex Street, starting from Cliftondale Square to the State line. Under Chapter 91, I recommend that we continue the work of widening and straightening Shute's Brook and the construction of an adequate culvert under Central Street and the Boston & Maine Railroad property. When completed, this will eliminate our most serious drainage problem. Always keep in mind that Shute's Brook and its tributaries are the life line of the town's drainage system including the Newburyport Turnpike, which is State controlled.

Also under this chapter, I recommend the straightening out of the Saugus River in the rear of the Public Works Building, thereby making a large tract of valuable land available. This tract of land is located only a few hundred yards from Monument Square. I also recommend that the wheels be set in motion to have the State Department of Public Works take over Water

Street, otherwise known as Route 129, as a State highway, and that part of Walnut Street from North Saugus Square to the Lynnfield line, because it is the only outlet from Route 129 to reach Route 128.

I recommend the purchase of two new jeeps so that equal snow plowing service can be rendered to all sections of the town. At the present time, this is one piece of equipment that we cannot hire from private individuals because of the rough territory involved. Under our present operations, some sections of the town have to wait until a route in another section is completed.

For equipment, I recommend the purchase of an eductor for the cleaning of our catch basins and drainage systems. The replacement of our present mechanical sweeper, which was purchased second hand, is also necessary. A tractor large enough to do the work and meet the requirements that the town needs is required. A rubber tired self-propelled front end loader is also needed.

This type of unit could be dispatched to any project in operation on its own power in a very short time and to several projects in any one given day. This unit would also be ideal for snow removal within our business areas.

May I state, at this time, that we do not have the proper housing facilities for equipment and materials at our present garage. Many units are out in the open weather 52 weeks of the year because of lack of space in the garage.

I recommend that a new public works garage be constructed to house all public works vehicles and units and vehicles of other town departments. Fully realizing that this would be a large undertaking in any one year, I recommend that this garage be constructed under the unit section plan whereby one section could be completed in one year and carried on annually until the whole unit is completed. I do not desire anything elaborate in the construction of this garage but suggest a building that is sound, practical, and very easy on the taxpayers' pocketbook.

My final recommendation is a program of erecting directional signs at the different entrances to the town, in the squares, and at the town's main arteries.

In conclusion, I wish to thank all who in any way assisted the Public Works Department for their sincere co-operation throughout the year and also to the citizens of Saugus who were so kind and considerate in understanding the many problems that face this department.

Sincerely,

CHARLES C. DeFRONZO,  
Supt. Public Works.

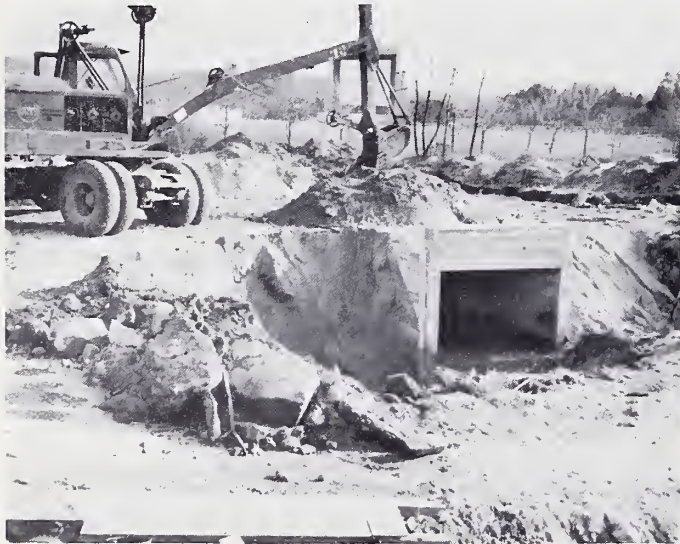
# Public Works



WHAT A DIFFERENCE IT MAKES IN BOTH COMFORT AND APPEARANCE when a street is lined with smooth granolithic sidewalks and granite curbing. Such a road as Saugus' heavily-travelled Main Street, which prior to 1953 had the rocky and muddy sidewalks laid out by the Puritans in 1629, a menace alike to children and aged folks. Now Main Street has a new distinction. It's the first street in Saugus to boast granite curbing, thanks to Manager Walter E. Lawrence's program of providing modern conveniences for a modern community.



TAPPING THE HILLS BEHIND THE NEW VETERANS' Memorial School to provide a shorter route for school children, plus a short-cut from Cliffondale to the Winter Street section of Saugus Center, is this new Hurd Avenue Extension, shown in its early stages. Management provides more services for the people!



PERIODIC FLOODED CONDITION OF THE AREA served by the Crystal Brook drainage system in Oaklandvale surrenders to scientific flood control methods. Grateful homeowners, and those planning home developments in this expanding section of Saugus, salute the completion of a project which has been vainly sought for 25 years. Under the able superintendence of Charles C. DeFronzo, head of the Public Works Department, the Bacon-Keyes Contracting Company is shown installing a vital culvert.



HELPING TO GUARD PUBLIC HEALTH AND CLEAN UP THE polluted waters of the winding Saugus River are such improvements as shown above, installation of a sewer line on Foster Street, accommodating the adjacent Fire and Police Station Building and Town Hall. For generations, Saugus has been dumping its live sewage from these municipal buildings directly, or through septic tanks, into the Saugus River, despite constant protests by the State Department of Public Health, Department of Conservation, and alert sportsmen, who sadly saw the effects on the once beautiful fish-filled river which the Pentucket Indians who lived upon its bounty when the Puritans arrived in 1629 called by the phonetically lovely name "Abousett." Saugus forges ahead, determined to provide modern facilities, and end a lurking peril to the health of its citizens by providing modern sewerage disposal facilities.



# ENGINEERING



INTELLIGENT PLANNING IS THE BASIS of all well constructed public improvements. Redeeming his pledge of a year ago, Town Manager Walter E. Lawrence established a competent engineering department in 1953 headed by young, aggressive, and superbly-trained Stanley B. Goldberg as Town Engineer. In his well-lighted office on the top floor of the Fire and Police Station Building, Engineer Goldberg, right, is shown laying out on paper the projects which will in 1954 be translated into well constructed public improvements. Across the draftsman's table from Engineer Goldberg are, left, George E. Robinson, and, right, Henry Seaver, his capable assistants.

During 1953, engineering services for the following projects were provided by this department:

Street construction of:

Intervale Avenue, Tuttle Street, Eustis Street, Centennial Avenue

Street Reconstruction of:

Stone Street, Part of Fairmount Avenue

Installation of drains at:

Fairmount Avenue, Eustis Street, Woodbury Avenue, Winter Street

Enlargement of Riverside Cemetery

Improvement of Town Landing

Straightening of Shutes Brook and Saugus River

Surveying for:

New cemetery site, New High School site, V.F.W. land, Cliftondale Square parking area

Extension of Hurd Avenue

Improvement of Ballard School yard

Assessment of property along Melrose-Saugus boundary line.

Work done in connection with these various projects included such tasks as surveying, making plans, profiles and topographic maps, giving lines and grades for construction, digging and analyzing tests pits, and establishing water tables.

In addition, this office has corrected assessors' plans in reference to sub-division of land and changing of lot lines. This work entailed the investigation of deeds and transactions, many of which had to be traced back for years, at the Registry of Deeds in Salem. Checking, recording and filing Land Court plans and providing the Town Counsel with information such as descriptions of land involved in street acceptance and descriptions and plans for easements and land takings have also been done by this department. As requested by the Town Manager, the Public Works Department, and others, detailed reports on the status of sidewalk and drain construction were completed.

The Engineering Department worked in conjunction with, and supplied much valuable information to private engineers working in Saugus on the sewers, sidewalks, school yards and the new school and new cemetery projects.

Since it is advisable to have complete engineering information well in advance of the actual construction date in order to aid thoughtful consideration of the planning and engineering feasibility of the work to be done, this department has already begun to prepare for future projects. Preliminary sketches and cost estimates have been made for various drains, water extensions, memorials, sidewalks, sanitary sewers and street construction and resurfacing. There are at present, requests for plans and profiles to be made for six unaccepted streets. These plans must be made and filed before the streets can be accepted by the Town Meeting.

A great deal of additional work must be done, such as the establishment of base lines, making elevation and topographic surveys, and plotting the location of the existing physical features and the existing underground utilities, before construction plans can be made for the above projects.

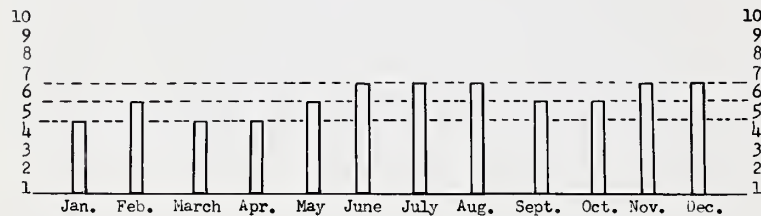
In 1954 the Engineering Department hopes to work on many projects which will improve and benefit the town of Saugus, such as the completion of the town boundary survey, which is expected to result in a substantial addition to the town's assessed valuation.

Because of the rapid growth of the town during the past few years, and the resultant increased demands upon the engineering department without the provisions for additional personnel to handle these demands, the following conditions are now beginning to affect the efficient operation of this and other departments:



Location of houses on assessors' maps are about 10 years behind, locating and plotting main water gates are about six years behind, final plans for drain, catch basin, and manhole locations and the plotting of field water main notes are about four years behind minor engineering design work has had to be let out in contracts, and many of the older streets have never had the street line established and the work involved in establishing the line and profile and setting the proper monuments would take several years.

The following graph illustrates the number of engineers employed by Saugus during 1953: (Private Engineers Not Included).



The following personnel and expenditures have been requested by the department and recommended by the Manager as necessary for the engineering department to make reasonable progress in correcting the aforementioned conditions and still provide adequate town engineering services, which at the present time is costing the town more to do without than it will cost to have.

#### 1954 ENGINEERING PERSONNEL

Title	Principle duties	Manager's Recommendations
Town Engineer	Working, directing and checking on all Town engineering projects as head of the Engineering Department.	Approved
Senior Civil Engineer	Designing proposed projects. Working on sewerage problems. Working with Water and Assessing Departments	
Grade II Engineering Aide	Working with Water and Assessing Departments.	Approved
Grade III Junior Civil Engineer	Estimating and keeping cost records. Surveying and Highway work.	Approved
Grade II Engineering Aide (Construction Inspector)	Construction inspection. Surveying and Highway work.	Approved

Grade II Engineering Aide	Surveying and Highway work.	Approved
Grade III Junior Civil Engineer Draftsman	Drafting construction and final Record plans.	Approved
Senior Clerk (Engineering)	Doing clerical work and keeping progress graphs, utility information tables, and cost charts.	Approved
Chief of Party (Part time)	Miscellaneous summer surveying and street acceptance work.	Approved
Transit Man Part Time	Same as above	Approved
Engineering Aide (Part Time)	Same as above	

#### 1954 ENGINEERING EXPENDITURES

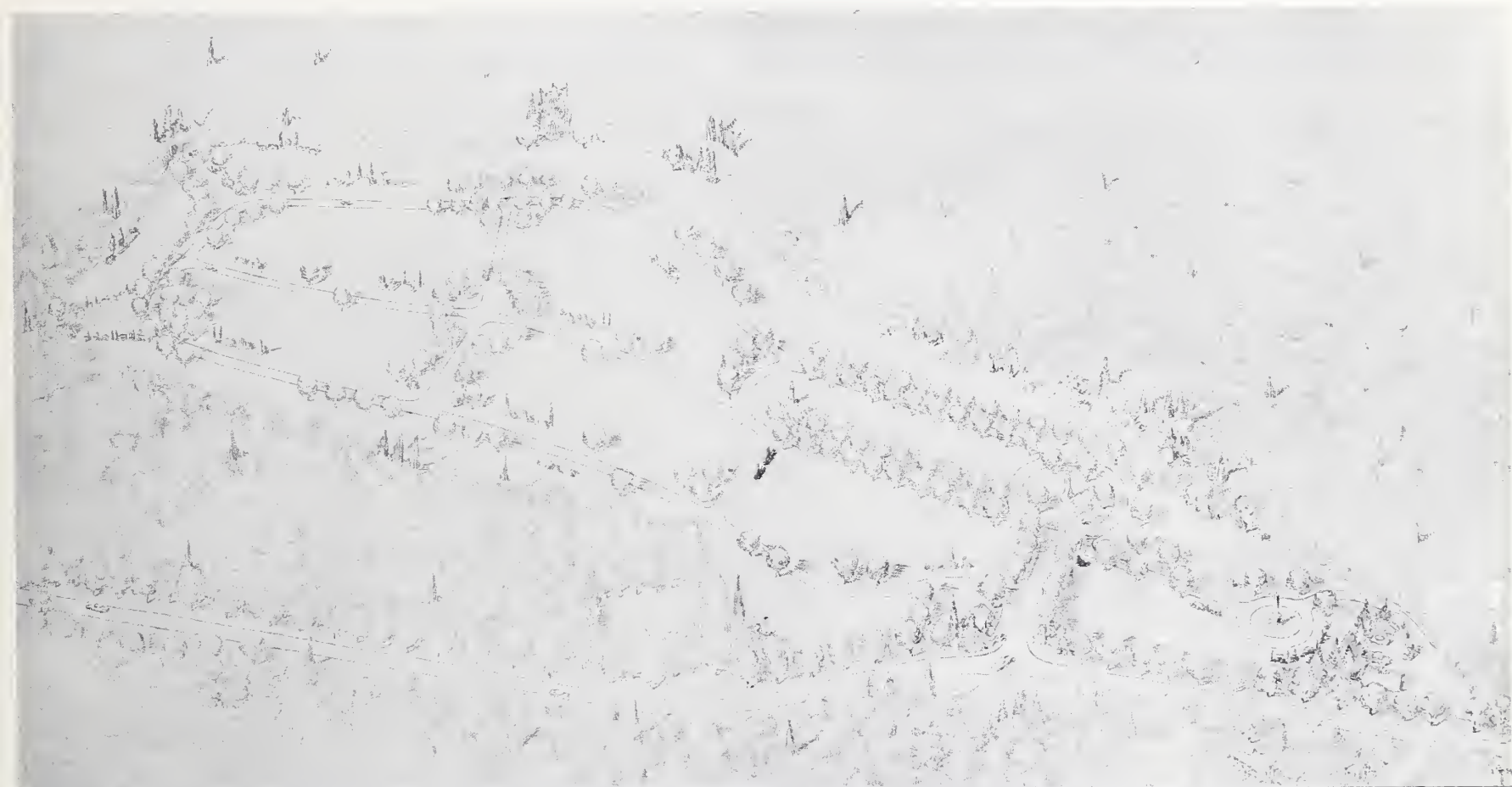
Purpose	Request	Manager's Recommendations
Regular personnel	\$31,050.00	\$21,443.75
Part time personnel	5,738.00	4,063.00
Ordinary maintenance	2,029.00	2,029.00
Extraordinary expenses	2,020.00	2,002.00
Equipment and Supplies in Excess of \$500.00	3,100.00	3,100.00

The personnel of this office wishes to thank all persons and departments who so willingly co-operated and aided them during the past year.

1953 was a year of remarkable growth for the town of Saugus, but the growth in 1954 will undoubtedly be greater. The Engineering Department will continue to do all it possibly can to aid, protect and stimulate the proper growth of the town.

Respectfully submitted,

STANLEY B. GOLDBERG  
Town Engineer



PROPOSED CEMETERY FOR THE TOWN OF SAUGUS · MASS ·





**CONSTRUCTED BUT NOT SHOWN ON THIS MAP**

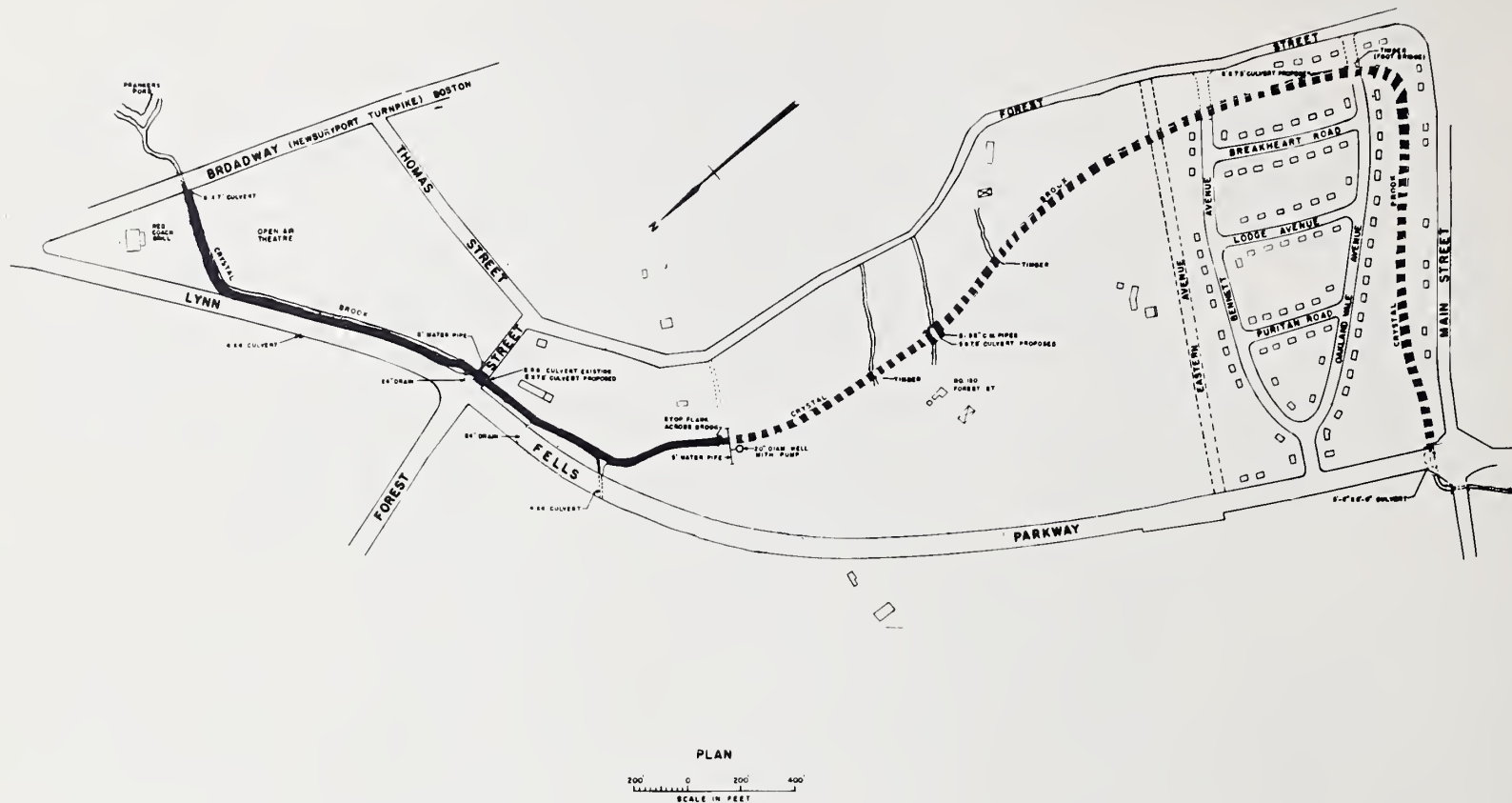
CRYSTAL BROOK WAS REALIGNED AND REGRADED  
FROM NEWBURYPORT TURNPIKE TO 950 FEET WEST  
OF FOREST STREET



**DRAINAGE IMPROVEMENTS  
CONSTRUCTED IN 1953**

-  DRAIN
-  BROOK REALIGNMENT

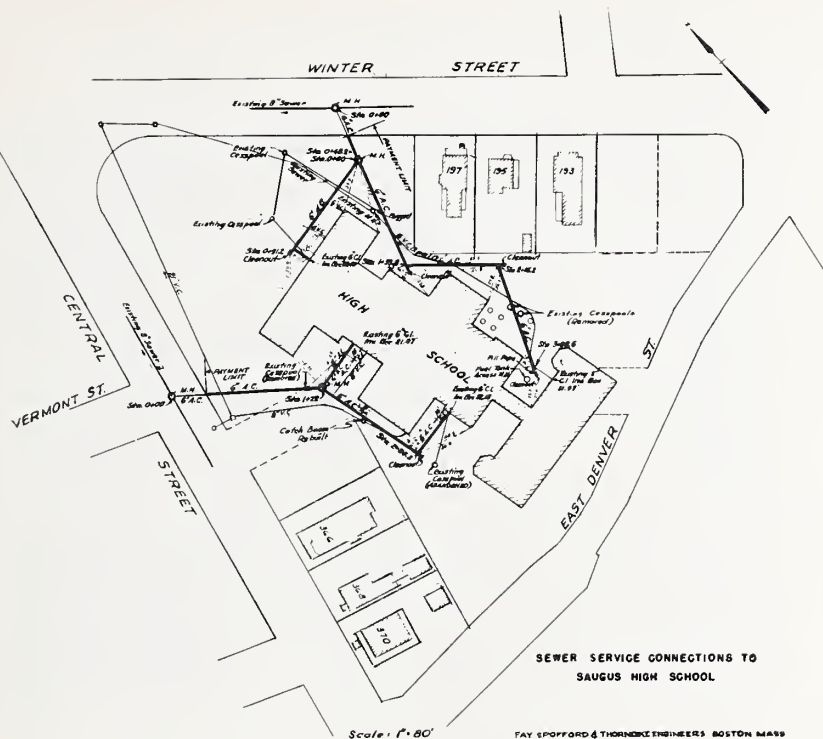




# CRYSTAL BROOK IMPROVEMENTS

- CONSTRUCTED IN 1953
- PROPOSED CONSTRUCTION

FAY, SPOFFORD & THORNDIKE ENGINEERS, BOSTON MASS.



## PLANNING BOARD

Mr. Walter E. Lawrence  
Town Manager  
Saugus, Massachusetts  
Dear Sir:

Herewith is submitted the annual report of the Planning Board for the year ending December 31, 1953.

Much of the work of the board during the year was devoted to discussions, field surveys and decisions in relation to zoning changes to make certain areas available for industrial and business purposes.

It is becoming increasingly imperative that more tax revenue be received by the Town to keep pace with the steadily rising costs of operation as a solvent business. One basic method of accomplishing this is to have more business and industry locate in the town, and, to this end, the board devoted

many of its weekly meetings to discussions of the areas available for this type of development.

Many field surveys were made by the members regarding this type of zoning and, after careful deliberation, decisions were made on what particular areas to recommend for rezoning. Numerous public hearings were held in reference to the areas chosen, with the result that several rather extensive parcels for business or industry were rezoned by the Town Meeting and approved by the attorney general.

Among areas rezoned for light industry were both sides of the Newburyport turnpike, from Main Street to the Lynnfield line, to a depth of 500 feet; and on the westerly side a further extension from Main Street southerly to Bufford Street; the easterly side of the Frank P. Bennett Highway, from Felton Circle to the Revere line to a depth of 200 feet; the southerly side of the Boston & Maine Railroad tracks from Central Street to the Lynn line, up to the shores of Shute's Brook; the



THE GREEKS HAD A WORD FOR IT, OR SEVERAL WORDS—"Old men for counsel, young men for war." Happily, the important Saugus Planning Board, who are busily engaged in stamping the image of the community of the next generation, are a blend of both advancing years and youth. And the enthusiasm of 87 year old Albert C. Day, left seated, busily engaged in making a profound point for the elucidation of his colleagues on the Saugus Planning Board is so contagious that, as this picture shows, they are all visibly impressed with his youthful point of view. Shown seated next to octogenarian in years but ever-youthful Mr. Day is Chairman Harvey P. Wasserboehr. Standing, left to right, are Lewis O. Gray, Harvey B. Poole, and Henry Seaver.



easterly side of the Boston & Maine Railroad tracks from Adams Avenue to Denver Street, to a depth of about 200 feet; and also a few smaller parcels in various areas.

Some of the areas rezoned for business included the westerly side of the Frank P. Bennett Highway, near Felton Circle, to correct a spot zoning condition; the westerly side of Central Street, from Denver Street to Main Street, for the same reason; and a number of smaller changes to again correct spot zoning conditions.

Two Zoning By-Law changes were recommended and approved.

Many meetings were held with individuals requesting rezoning of property. After receiving applications, public hearings were held and surveys made by the board. Our recommendations were then given to the Town Meeting and a number were accepted.

Applications were received, public hearings held, plot plans approved, and permission granted for the development of three sub-divisions. Two of these were of some area, one located in North Saugus, and the other in Saugus Center. The third, of smaller size, was for a street extension in Saugus Center. These developments make 20 new homes available as taxable property.

A number of meetings were held with prospective developers and advice and help were given without immediate results.

A number of streets were viewed on field trips and many of them were recommended for acceptance. The Betterment Act was favored in most cases.

Under new State subdivision control legislation all lot plans filed with the Land Court must be examined and signed by the Planning Board. This requirement has increased our work considerably, as previously only those plans involving new roads were subject to approval by the board.

The preliminary work done by the board, consisting of discussions, field surveys, and preparation of plans, in connection with the establishment of a new cemetery, bore fruit in an appropriation at the annual Town Meeting of a sum of money for test borings and engineering work at the recommended site.

Work on the relocation of Shute's Brook is also proceeding, after similar action by the board.

An enlarged aerial map of the entire town has been made; a new zoning map is nearing completion; and a new Zoning By-Law pamphlet is in the discussion stage.

Preliminary surveys have been made with a view to making certain areas available for multiple dwellings and the possible establishment of "Garden-Type" apartments.

We have, throughout the year, made preliminary surveys of such locations as Pranker's Pond, Baker's Hill, and areas in North Saugus, with a view to future development for the purpose best suited to the respective locations.

Work is proceeding on the development of numerous other areas with a view towards bringing the town a more equitable tax income.

We have cooperated and lent aid to the group working on the water civil suit against the city of Lynn, which legal action was originally sponsored by this board.

In the early part of the year, two of our members, Joseph T. Hess and J. George Bainbridge, resigned due to business pressure and their resignations were reluctantly accepted. Withdrawal of these members brought the size of the board down to five at which number it has been left, as this is more in conformity with the size of Planning Boards in other communities.

The resignation of Harvey B. Poole as chairman was reluctantly accepted at the end of the first three months of this year and the present chairman elected. Mr. Poole still continues as a member, however, and his advice and guidance are still available to the board.

There is so much work for the Planning Board to do that although meetings are held almost weekly throughout the year, the time necessary to accomplish it all always seems inadequate. We feel, however, that with the continued friendly cooperation of all officials and citizens that our work will bear fruit and the town of Saugus will continue to progress.

We wish to thank you, as Town Manager, for your valuable suggestions and advice, without which our work would have been less productive.

### Saugus Planning Board Receipts and Expenditures of 1953

Receipts .....	\$1,195.00
Expenditures	
Maps .....	\$ 45.90
Clerical .....	427.13
Printing and Advertising .....	225.94
Stationery .....	16.20
Prints .....	76.65
Supplies .....	9.11
Dues .....	20.00
Dinner at Conference .....	20.00
Engineering Services .....	130.00

Respectfully submitted,

HARVEY P. WASSERBOEHR, Chairman  
HENRY SEAVER, Clerk  
HARVEY B. POOLE  
ALBERT C. DAY  
LEWIS O. GRAY

# BUILDING DEPARTMENT



"PLEASE TAKE DOWN THIS LETTER," says Thomas H. Wagner, Jr., Saugus' superintendent of buildings, to his part-time clerk, Mrs. Mildred E. Robinson. Building inspector and enforcing officer of the Zoning By-Law, Superintendent Wagner is also in charge, under the Town Manager, of repairs to all town-owned buildings. Trained as an architect, he brings to the job a wealth of experience in construction and a personality which enables him to accomplish a difficult job efficiently and still make friends, both for himself, and the town. Pleasant Mrs. Robinson on his left, doubles in brass, and with equal quiet efficiency, as clerk of the Board of Health.

Mr. Walter E. Lawrence,  
Town Manager,  
Town Hall,  
Saugus, Mass.

Dear Mr. Manager:

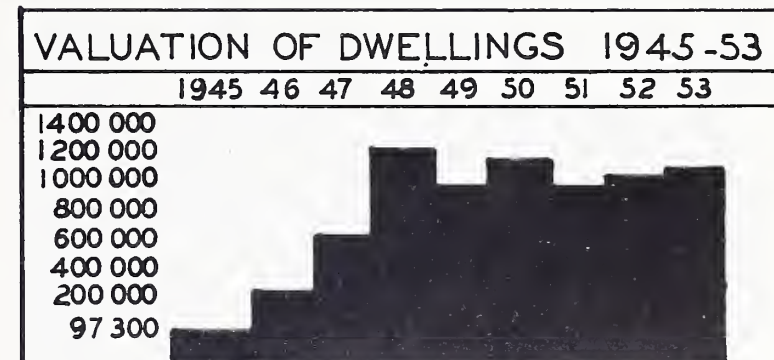
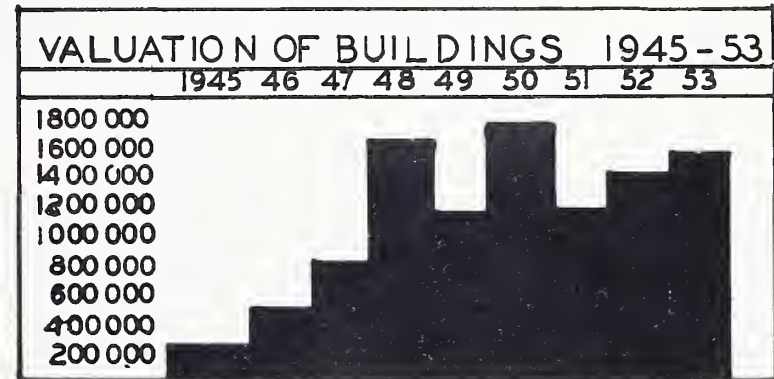
This is my second report to the citizens of the town of Saugus. I have now had an opportunity to familiarize myself with conditions affecting the department. I shall, therefore, endeavor to critically analyze its progress both retrospectively and prospectively.

The departmental functions are threefold: Building inspection service, electrical inspection service, and repair and maintenance of town buildings. Each function is equally essential to the welfare of the town and must be reported separately.

## Building Inspection

Construction in Saugus is approaching again the all-time peak reached in 1948, as indicated in the following charts showing trends for the post war years. The average estimated cost of dwellings constructed in 1953 was \$9,400, highest in the history of the town.

Actual value of 1953 dwellings range from \$10,000 to \$25,000, signifying that Saugus is now attracting a better class of developers and home builders.





The statistical report follows:

1953	Number	
Dwellings .....	121	\$1,140,400.
Repairs and Alterations .....	206	97,540.
Garages .....	34	26,325.
Sheds .....	13	5,225.
Gasoline Stations .....	3	83,000.
Greenhouses, Markets and Stores .....	5	38,000.
Restaurants .....	3	27,900.
Motels .....	8	76,700.
Offices .....	1	200.
Foundations .....	1	1,600.
Barns .....	1	6,000.
		<hr/>
		\$1,503,090.
Buildings demolished .....	7	
Total permits issued .....	404	

### Ordinances and By-Laws

Basically, our Building Ordinance and Zoning By-law are effective protection against sub-standard housing, unsafe construction, and objectionable usages. Both must be constantly amended and revised to meet changing conditions and community needs.

At my request, the 1953 Town Meeting appointed a committee of five citizens to review our Building Ordinance.

Our code does not require that dual means of egress be provided in rental units and apartments. Saugus has had several tragedies involving loss of life when the victim was cut off from an only escape.

No provisions are made for fire wall divisions in multiple dwelling units or between hazardous usages. Motels and apartment buildings can be the scene of flash fires with a resulting loss of life and excessive fire damage.

Modifications to our code should permit new methods of construction when performance is equal to old methods.

Platform framing, which has as an advantage, equalized shrinkage, and a resulting minimization of plaster cracks, could be adopted.

Our Zoning By-law regulates the growth and development of our town, preventing congestion, protecting residential areas, and permitting and promoting desirable business and industry. The Planning Board has effectively kept it up to date by frequent revision.

I submit the following suggestions as a result of my contact with and enforcement of the Zoning By-law.

Difficulty in interpretation is often the question. What constitutes an accessory to a residential use? Our Zoning By-law is permissive, that is, it stipulates what can be done in an area

and excludes everything else, except accessory uses. Among these in residential districts are garages, tool sheds, outdoor fire places, porches, and the use of rooms for office by resident professional persons.

There are no provisions for the storage of house trailers, boats, building material, automobiles, furniture and appliance not in use, or for home industries not involving sale from the premises, such as appliance, radio, and television repairing, and the manufacture of small machine parts. All of the above are not permitted by our present by-law, although with proper restrictions they are not detrimental and could be allowed.

A movement towards decentralization of industry and business has placed Saugus with its rail lines and highways, in a favorable position to develop these and increase its revenue.

I am constantly approached by persons interested in establishing in Saugus, if they can find a suitable location. To this end, areas zoned for business and industry should be increased as extensively as is consistent with protection to select residential areas.



A WORKMANLIKE JOB IS THE ARTISAN'S DELIGHT, and Building Maintenance Mechanic Ralph DeFronzo, shown building these handsome new bookcases for the Saugus Public Library, is only satisfied when the job is perfect. Delighted library aides are thrilled to note that his skillful work blends in perfectly with the original shelving of a generation ago. This is how the taxpayer saves under the guidance of a skilled Town Manager. Under normal system of town government, this would be a costly contract job, and the finished result would possibly be inferior. Skilled Mechanic DeFronzo does it when not otherwise engaged at a fraction of the cost and turns out a superior product. Mobility of employees is one of the reasons town management is more efficient and less costly to the taxpayers.

Saugus has a scarcity of rental units which could be relieved by permitting apartments and multiple dwelling units in certain areas of town. The need for these will become more pronounced as industry develops.

Use of land for agriculture and related purposes is increasingly becoming a problem as residential development expands from our centers. It may become necessary to divide our residential category to less and more restrictive districts, extending agricultural and other usages in the former and reducing them in the latter.

### Building Repairs and Maintenance

Accomplishments in building repairs and maintenance are measured by and in proportion to the funds allocated for these purposes, assuming that the work is accomplished in the most economical manner in each instance. The following timetable of major repairs to public buildings during post war years effectively demonstrates this.

#### 1954 through 1952

1945-1947—No major accomplishments recorded.

1948—Four schools painted.

Boilers repaired.

Stoker installed at Library.

Repairs to fire alarms.

Centre School—new toilet facilities.

1949—Purchased new truck.

Ballard School and library interior painted.

Floors at Armitage refinished.

One room at Ballard relighted.

1950—Lighting completed at Ballard School.

1951—Ballard School renovation.

Lynnhurst School, High School exterior and cafeteria, and Sweetser auditorium painted.

High School yard hot-topped.

Roby School first floor lighted.

1952—Armitage renovation.

Oaklandvale hot air heating system replaced.

North Saugus relighted and new urinals.

Junior High School re-roofed.

High School library relighted.

High School corridor da-do installed.

Town Hall heating system modernized.

#### 1953

ARMITAGE SCHOOL—Replaced water service.

BALLARD SCHOOL—Roof repaired.

CENTRE SCHOOL—Repairs to roof, coal bin, closet ceiling, heating radiators and storage closet.

CLIFTONDALE SCHOOL—Complete new fluorescent lighting and rewiring installed.

CLIFTONDALE SCHOOL—Boys' toilet facilities completely renewed and relocated.

Outside brick work repointed.

Outside trim and woodwork painted.

Dental Clinic walls painted and new floor.

Flagpole installed.

Ceiling repaired—Opportunity classroom.

Repairs to stairway and installation of new closets.

EMERSON SCHOOL—Outside and teachers' room painted.

Interior plaster repaired.

FELTON SCHOOL—New heating plant installed.

Stairs to boys' basement replaced—other stairways repaired, and boiler base installed.

LYNNHURST SCHOOL—Relighted with modern fluorescent fixtures.

Repairs to hardware.

NORTH SAUGUS—New boys' toilet facilities.

Repairs to boiler, including new covering.

OAKLANDVALE—Complete modern lighting installation.

Hall walls and toilet rooms painted.



MODERNISTIC LIGHTING FOR MODERN AMERICA helps Junior and "Sis" to learn their lessons and reduces optical care in later years. Mrs. Viola G. Wilson, teacher at the Oaklandvale School, beams her thanks, as Building Superintendent Thomas H. Wagner, turns on the switch for the first time to illuminate the classroom in the manner Town Manager Walter E. Lawrence believes your children and those of your neighbors should learn their lessons.



ROBY SCHOOL—Provisions have been made for a new basement Cafeteria by the erection of several fireproof partitions and doorways.

The entire first floor corridor ceiling has been replastered.

Repairs to windows, floors and doors.

Exterior brick and stone repointing.

Stock closet.

SWEETSER SCHOOL—Painting of the exterior trim, metal and woodwork, interior stairways, and basement cafeteria.

Two new floors installed and repairs to all floors.

All classroom doorways repaired and damaged plaster around them repaired and painted.

New boys' toilet facilities installed.

New concrete floor in cafeteria area.

A new forced warm air ventilation system installed in the cafeteria, and the existing boiler converted to automatic oil firing.

Exterior brick and stone work has been repointed and repaired.

New fluorescent lighting installed for basement cafeteria.

HIGH SCHOOL—Second floor corridor covered with new plywood dado.

Repairs to band rooms.

Repairs to doors and windows.

TOWN HALL—Modern ladies' and men's public rest rooms installed in the front of the Town Hall basement, and new stairway and fireproof partitions erected in connection with the installation.

The Town Hall steeple has been restored, the front of the building painted, and all gutters and downspouts cleaned and repaired (SPECIAL ARTICLE \$3500).

Auditorium lighting and repairs to the wiring.

Restoration of draperies.

Public address system.

Painting of auditorium walls.

Refinishing of auditorium floors.

Alterations to clerk's vault, treasurer's and Accountant's offices.

Painting Welfare Department Office.

Cabinets—Manager's office and Building Department.

VETERANS' MEMORIAL SCHOOL—Wood fence for protection of lawns.

Chain link fence.

STACKPOLE'S FIELD—Repairs to bleachers.

The bleachers and fence painted.

Repairs to roof and ceiling of visitors dressing rooms.

POLICE AND FIRE STATIONS—Building sanitary waste connected to the town sewerage lines.

Repairs to return lines on boilers.

A drinking fountain has been installed in the Police Station.

PUBLIC WORKS GARAGE—Outside painted.

MONUMENT LIGHTING—

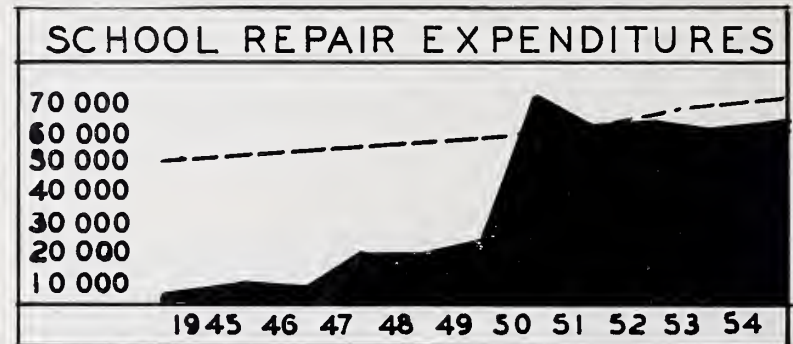
CENTRE SCHOOL—Interior painted.

BALLARD SCHOOL—Yard hot-topped.

VETERANS' MEMORIAL SCHOOL—Shades installed.

PUBLIC BUILDINGS—During the year 153 minor repairs were made to public buildings in addition to the above recorded.

Funds allocated over this period are depicted in the following graph.



The dashed line indicates what should have been spent, based on an accepted standard of seven per cent of the value of the buildings and subtracting custodians' salaries.

Saugus has a capital plant, with respect to school and public buildings, with a value of \$1,603,770. These buildings are community property, and the community has vested in the Building Department, the responsibility to protect its assets from undue depreciation, or disrepair, and to improve them in accordance with today's standards.

You will note in the foregoing chart that there is a wide discrepancy between the amount that should have been spent and the amount actually spent up to 1950. We are all familiar enough with the nature of repair work to know that it is more costly when delayed. We are, therefore, faced not only with the burden of "catching up", but also of the additional cost of making delayed repairs and alterations, all at a time when we are undertaking a school expansion program.

My responsibility resolves itself to maintain and modernize our buildings, requesting and spending the least amount of money consistent with the financial ability of the town and always seeking the preservation of its assets.

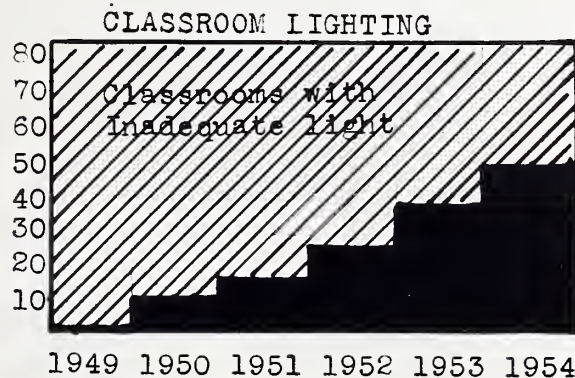
Emphasis in School Department reports over the past 10

years, was placed on the following needs:

- Improved lighting.
- Improved playyards.
- Replacement of obsolete heating equipment.
- Improvement of sanitary facilities.

Progress in each instance and future plans are analyzed as follows:

1. **LIGHTING**—Although the urgent need for modern lighting was reported annually by the Superintendent of Schools and by a School Investigating Committee of 30 years ago, there was no recorded remedial accomplishment until 1949 when one room at the Ballard School was relighted. The following chart indicates the number of classrooms relighted since 1949 and our goal of 82 classrooms.



In each instance the light level has been raised from an average of 15 foot-candles to 35 foot-candles, the minimum recognized by the "Illuminating Engineering Society" for classroom lighting. New services and incidental rewiring have been necessary for each school relighted. Installations have been under the supervision of Mark E. Randell, town electrician and wiring inspector.

2. **PLAY YARDS** at the North Saugus and High Schools were partially surfaced in 1951, and at the Ballard School in 1953, with the ground work completed, and funds appropriated to resurface the Lynnhurst School in the spring of 1954. The school yard resurfacing, performed by our Public Works Department, was due to the successful efforts of the Parent-Teachers Association groups to have funds allocated for this purpose.

We recognize that yard surfacing improves the outward appearances of our school and lessens the danger of children hurt-

ing themselves from falls, but the demand for inside work and for the preservation of the buildings has been so great that it has been necessary to postpone efforts in this direction for a year or two.

Initiation of a program of annually resurfacing one school yard should begin in 1954 and will, in a period of 10 years, relieve this situation.

3. **HEATING PLANTS.** With the conversion of the Ballard School heating system to a modern forced hot air system in 1951, the last of the costly, small, hard coal burning furnaces was eliminated.

We are now faced with the approaching obsolescence of our older steam boilers, all of which, except for recent installations at the Felton and Armitage Schools, are over 30 years of age. The life expectancy of a boiler averages from 30 to 40 years and with good care, they may last 50 to 60 years.

Boiler failures can therefore be expected at any time in any of our buildings, and we should be prepared for replacements on short notice. It is not always possible to foresee a failure and schedule replacement during the summer vacation period.

4. **SANITARY FACILITIES**—These are always a primary consideration in our improvement program. I propose to replace all old wooden toilet seats with the modern plastic sanitary type so that parental admonitions against use of school toilets will no longer be necessary. The old type slate urinals in most schools are obsolete, cracked, and unsanitary. These have been replaced in four schools, with the Roby scheduled to receive new stall type urinals in 1954.

#### **Recommendations for 1954**

Provided that funds requested are appropriated, the following projects are scheduled for the ensuing year:

##### **Schools**

Armitage—Replace water pipes.

Ballard—New water service and floors replaced.

Emerson—Paint interior.

Cliftondale—Paint interior, new water service, and gutter pipes.

Felton—Paint exterior, relight classrooms and paint interior roofing.

High School—Paint exterior, relight drafting room, and reconvert the boiler, in the Junior High School to oil.

Lynnhurst—New floor, large classroom, install lavatories in basement, and install new boundary line fence.

North Saugus—Paint exterior.

Roby—Relight four classrooms and new cafeteria, sink and drinking fountain in new cafeteria, connect upstairs fountains, replace urinals, alterations to heating system, provide second means of egress from third floor rooms, and replace floor in cafeteria.

Veterans Memorial—Waterproof exterior.



### Other Buildings

Town Hall—Complete exterior painting, and pain stair wells and corridors.  
Public Works—New fence.  
Library (Sweetser)—Provide second means of egress and paint interior.

### Department Roster

Thomas H. Wagner	Superintendent of Buildings
Mark E. Randall	
Wire Inspector and Assistant Superintendent of Buildings	
Mildred L. Robinson	Clerk
Robert Metzler	Building Maintenance Man
Ralph DeFronzo	Building Maintenance Man
Arthur Paquett	Building Maintenance Man
Everett R. Vickary	Janitor Police and Fire Station
George Wishart	

November through March—Janitor at Town Hall  
March through November caretaker at Stackpole's Field  
Winnie Lipkowicz Janitress and Cleaner

The accomplishments realized in 1953 could not have been made without the cooperation received by every municipal department, and particularly the School Department.

Our activities are so inter-related that we must constantly work hand in glove for the betterment of our schools. Superintendent of Schools Jesse J. Morgan, has given many hours to help prepare work schedules, and has assisted us in many other ways. The Building Department personnel have all worked hard and conscientiously to make this a record year for improvements.

Respectfully submitted,  
THOMAS H. WAGNER  
Superintendent of Buildings

## PLAYGROUND COMMISSION

To the Town Manager:

The Playground Commission is glad to report a most successful year for 1953. Never before were the youth of the town of Saugus furnished with the recreational facilities that were at their disposal this past season. Many things, such as better play areas, good substantial equipment, expert supervision of our summer program activities, and the commission's effort to sponsor programs for all age groups, helped attract more to our playgrounds than ever before.

Our summer program for the school age children was a huge success due to the capable instructors. A variety of games, arts and crafts programs, and athletic programs were enjoyed throughout the season by the children. The competition was

keen. A trip to a major league baseball game was enjoyed by the older boys and girls at the end of the season. The youth from all the play areas in town gathered at Stackpole's Field at the end of the season to participate in track and field events, games of all sorts, exhibits of arts and crafts and many other activities. Prizes were awarded to the winners of the different events. The day was climaxed by a stage play, puppet show, magician and other acts. Refreshments were then served.

The increase in population the past few years demands that new playgrounds be developed. The Playground Commission has pledged itself to a program of construction and repair that eventually will give every section of our town a safe and properly equipped play area.

The commission, with a minimum outlay, has built a new softball diamond at Anna Parker Playground; has started construction on the new Bristow Street Playground, which is expected to be completed this summer; has installed new equipment and games at various playspots; and plans are underway for further development of Lynnhurst, North Saugus, and Stocker Street playgrounds this coming year.

We intend to have seven play areas in town under paid supervision this coming playground season. The co-operation of our Town Manager and other town officials was greatly appreciated by the Playground Commission.

DAVID R. NAGLE, *Chairman*  
THOMAS H. QUINLAN  
DONALD REINIGER

JOHN MITCHELL  
HENRY J. IWANOWICZ



GOOD PLAYGROUNDS BUILD CHARACTER AND PREVENT SMASHED WINDOWS and other acts of juvenile delinquency. One of the reasons there is so little delinquency in Saugus is this group of five smiling photogenic gentlemen who spend all of their leisure hours in trying to provide finer and better playgrounds for the kids—yours and mine, too—in all parts of the town. Seated are Chairman David R. Nagle, left, and John Mitchell. In the rear row, left to right, are Henry J. Iwanowicz, Thomas H. Quinlan, and Donald J. Reiniger.

# FIRE DEPARTMENT



CHIEF GEORGE B. DREW

Every inch the highly skilled and trained firefighter is Saugus' Fire Chief George B. Drew, who views his department as a finely honed instrument which must be ready and alert for any emergency. Whether it is saving your home from destructive flames or your life from a paralyzing heart seizure, you can be certain that when the alarm is sounded, either by siren or telephone, that Chief Drew and his men will be on hand in a matter of an amazingly few minutes to do everything in their power to protect the property and lives of the people of Saugus.

To the Honorable Manager, Board of Selectmen and  
the Citizens of the Town of Saugus:

I hereby submit the annual report on the personnel, condition, and activities of the Fire Department for the year ending December 31, 1953.

The year 1953 brought a record breaking total for calls answered by the department. Total number was 706 calls, of these 13 were reported verbally, 57 through the alarm system, 594 by telephone, and 42 by telephone, followed by box alarms.

A total of 44 of these fires were in buildings; 378 brush or grass, 30 motor vehicles; 63 oxygen or rescue; 55 needless or special details; 84 accident or emergencies; 32 false alarms; and 20 chimney or oil burners.

The Fire loss was \$149,678. on buildings; and \$21,615. on contents, making a total fire loss for the year of \$171,293.

The department laid 78,800 feet of three-quarter inch hose, 12,950 feet of one and one-half inch hose, 8,200 feet of two and

one-half A inch hose and 11,600 feet of one and one-eighth inch hose. 890 feet of ladders were used. 17 CO<sup>2</sup> extinguishers and 43 medium and 17 small tanks of oxygen were utilized.

The new Aerial Ladder was used several times to great advantage.

The department purchased a drill and saw attachment to be used at accidents, which is capable of sawing through wood or metal. This saw is for use in freeing persons trapped in autos, at accidents, for opening doors, where a child has locked himself in, and for many other emergency uses.

The emergency jack which was acquired by the department during the past year is another tool for use in auto accidents. This is a jack so constructed that great leverage may be obtained from several different angles, where the standard jack would be useless. Both of the aforementioned tools are for use at auto accidents, of which we have many, with the three routes passing through the town. Both of the tools have various uses at fires also.

The Fire Department is greatly undermanned. There are 21 men in the department, including a chief, a captain, two lieutenants, and 17 firefighters. No additional men have been appointed since 1950.

I have recommended that a program be adopted whereby the addition of two men would be added to the roster annually, but no action has as yet been taken on this program.

It now becomes necessary that eight men be appointed, making it possible to have an eight man crew on duty at all times. At the present time there are occasions weekly when there are only four men and an officer protecting the entire town. This is exclusive of vacations and sickness. This situation makes it necessary for the officer and one man (a driver) to go on Engine Number 4; two men on Engine Number 3 and one man to operate the new Junior Aerial Ladder. This condition leaves the station without a man present to answer the telephone. What if your home should catch on fire at the same time?

The town has expanded in new buildings to the extent of 800 new buildings in the last 15 years. In 1938 the Board of Insurance Underwriters recommended the building of a station in Cliftdale and the addition of more men to the department. Instead of the department expanding, to be able to cope with this new building, it has decreased in the number of men on duty. Previous to 1948 there were eight men on duty in the central station.

I recommend that four men be appointed to the department this year. This would make it possible to have an officer and six men on duty day and night. I also recommend that three men be added next year, so that at least we will have the same strength in manpower we had in 1947, previous to the great expansion of the town. It should also be remembered that Saugus is 11 and one-half square miles in area, and that one



Central Station protects the whole area, containing a population of approximately 18,500 people, 4500 dwellings and numerous large and small industries with only one officer and four men.

It is my desire in the near future that another lieutenant be appointed. This will enable me to have an officer on duty with each shift.

Progress is being made in communication. The chief's car is radio equipped, and it is expected that during the year 1954 two pieces of apparatus will be equipped with two way radio, which will work for more efficient operation of the department.

The Mack Junior aerial ladder truck is two years old, in very fine condition, and good for many years of service.

Engine Number Three, the Mack 1000 gallon pumper, is now 11 years old, but in very good condition, and capable of long service.

Engine Number Two, the Mack 600 gallon pumper, is now 24 years old, and not too dependable, except as a spare and for use at woods, grass and brush fires.

Engine Number Four is the combination hose and booster truck, which is the first piece of apparatus to leave the station and answers all calls. It has a chassis which is eight years old and a body which is 18 years old. Due to answering every call it is subject to much greater wear and tear than are the larger pumpers. It now becomes necessary to spend greater amounts for repairs from time to time, and I recommend that Engine Number Four be replaced.

During the year a new heavier chief's car was purchased to replace a 1950 Chevrolet, which was very light for its duties, and shortly to need expenditures for repairs.

The metal boat purchased in 1938 is in fine condition and used on various occasions during the year for rescue work and for bridge fires.

The lighting unit purchased with the new junior aerial ladder was used at numerous fires, and also to furnish power in the Fire and Police Station during emergency, when public service failed.

The Fire Department uses a great amount of oxygen each year for administering to heart, asthma, asphyxiation and numerous other sicknesses when called upon at any hour of the day or night. The resuscitator used in connection with these duties is seven years old and I recommend the purchase of a new one in the near future, as this is a vital piece of equipment when a life is at stake.

The portable pump purchased in 1952 has been an asset to the department on several occasions, such as at several underground fires, woods fires, and for pumping out sinking boats. This pump is still in very fine condition.

The smoke ejector purchased in 1952 is in very good working condition, and has been a great asset to the department on several occasions.

I recommend that 2500 feet of two and one-half inch hose, 2000 feet of one and one-half inch hose, and 1000 feet of one and one-eighth inch hose be purchased so as to enable the department to reload the apparatus with dry hose. At present wet hose has to be reloaded on apparatus as there is no reserve in the department. Reloading of wet hose means much faster deterioration by mildew and rot, and the possibility of broken hose lines at fires.

The department expended \$7,223.04 for expenses, and \$76,239.70 for salaries. The amount for expenses includes \$2600. for hydrant rental, which if deducted from total expenses, only leaves \$4,623.04 for regular expenses, which without a doubt is a very small amount for a department covering such a large area, and number of runs answered annually.

Recommendations for the coming year by the Town Manager include: Salaries \$81,062., Expenses \$8,321. for a total of \$89,383.00.

I recommend the installation of several new fire alarm boxes and additional hydrants in several locations throughout the town.

In conclusion, I wish to express my sincere appreciation to the Town Manager, Board of Selectmen, Superintendent of Public Works, Chief of Police, all town officials, members of the Fire Department, and the citizens of Saugus, who by their cooperation have aided this department in maintaining a high degree of efficiency.

## **ROSTER**

### **Chief**

George B. Drew

### **Captain**

Joseph L. Maguire

### **Lieutenants**

Albert Jervis

Norman T. Hull

### **Permanent Firefighters**

Harold Atkinson

Charles Ryder

Warren Newhall

John LaViska

George Parrott

Leslie Hitchings

Leo Cahill

Walter Wetmore

Guy Collins

George Berrett

Frank Beckford

Joseph Champoux

Robert Jacobs

George Howard

Robert Champoux

Thomas Nolan

Melvin Lawton

### **Call Firefighters**

Lewis Gray

Randolph Popp

Arthur Gustafson

Joseph Vatcher

GEORGE B. DREW,  
Chief of Fire Department



AT THE FIRST PIERCING SHRIEK OF THE FIRE ALARM SIREN, these Saugus firefighters are sliding down the pole, climbing onto the kit, and off to save your home, or possibly the lives of your wife and children. Saugus is proud of its highly-trained and well equipped force, which keeps fire losses at the absolute minimum. Shown are, front row, left to right, Private Harold Atkinson, Lieutenant Norman Hull, Captain Joseph Maguire, Chief George B. Drew, and Lieutenant Albert F. Jervis. Rear row, left to right, Privates George Berrett, Robert Jacobs, George Howard, Leo Cahill, Joseph Champoux, John Laviska, Robert Champoux, Melvin Lawton, Walter F. Wetmore, Leslie Hitchings, Thomas Nolan, Charles Ryder, Guy Collins, George W. Parrott, and Warren Newhall.

SAUGUS' FINEST—EVERY MAN A CREDIT TO HIS TOWN—Posing for this group picture of the Saugus Police Department are all regular members of the force. Front row, left to right: Sergeant Ernest A. Dunham, Sergeant James F. Maher, Captain Fred Forni, Chief Roland E. Mansfield, Sergeant Charles N. Wormstead, 3rd, and Sergeant Carl W. G. Pearson. Rear row, left to right: Safety Officer Walter J. Elsmore, and Patrolmen Edward J. Koschei, Edgar T. McKenney, Ralph E. Pace, Joseph F. Taajes, William F. Cahill, John J. McLaughlin, Edward F. Newbury, William D. McNulty, Joseph P. Collette, Joseph Markowski, John W. MacGlashin and Roy A. Bucchiere.





# POLICE DEPARTMENT



**CHIEF ROLAND E. MANSFIELD**

Every inch the ideal executive head of the Police Department, he is the son of a former chief, Roland L. Mansfield, who at 87 years and enjoying excellent health, watches the career of his son and namesake with pride. Combining a rigid sense of duty with understanding and compassion for the frailties of human nature, Chief Mansfield runs his department with economy, efficiency, and the complete loyalty of his subordinates.

Dear Mr. Manager:

Once more it is my pleasure to tender you the annual report of the Police Department, together with its doings, for the year ending December 31, 1953.

The roster of the department is as follows:

## **Chief**

Roland E. Mansfield

## **Captain**

Fred Forni

## **Sergeants**

James F. Maher

Charles N. Worinstead 3rd.

Carl G. W. Pearson

Ernest A. Dunham

## **Regular Patrolmen**

William F. Cahill

Rosario A. Bucchiere

Walter J. Elsmore

John J. McLaughlin

Edward J. Koschei

Joseph P. A. Collette

John W. MacGlashing

Edgar T. McKenney

Edward F. Newbury

William D. McNulty

Ralph E. Pace

Joseph F. Taatjes

Joseph Markowski

## **Reserve Officers**

Richard R. MacDonald

James Monico

Richard T. Eichel

John S. Reynolds

David C. Osgood

## **Special Officers**

Frank A. Bond

\*William A. Calhoun

\*John G. Cowan

\*Robert S. Dalton

\*Clarence W. Howard

\*John E. Mansfield

Benjamin J. Obdens

Thomas Quinlan

\*John M. Robertson

John V. Spencer

\*Leroy Valyou

\*Everett Vickary

Minor Brown

Albert S. Coffin

Douglas Day

Charles C. DeFronzo

\*Benjamin A. MacGlashing

\*Milton R. Moore

Richard Porter

\*Lloyd W. Reynolds

\*George E. Robinson

\*George F. Sullivan

Joseph Vatcher

(\* Uniformed)

## **School Janitors**

Robert Bertrand

Ernest Coy

Andred Keech

Benjamin J. Obdens

Richard Curra

Ervin Bowley

Edmund Gibbons

Thomas McDonough

Ludvico Sullo

## **General Electric Co. Guards (For company property only)**

Leslie E. Clover

Richard A. Girard

Alfred J. Hutchinson

James J. McMullen

James E. Pollard

Evan B. Roberts

Lloyd F. Tuttle

Frederick C. Walz

Bernard A. Conrad

Arnold C. Hult

Cornelious McCool

Raymond E. Morrison

Ralph P. Richards

Frederick C. Steele

Harold E. Tyler

## **Uniformed Auxiliary Police**

Earl Anthony

Arthur T. Benway

Morris A. Cherkofsky

Norman Clark

Curtis Dalton

Warren Denley

Stanley Edgecomb

Freeman Gallant

Roy A. Hellmer

Francis Kennedy Jr.

Adelbert Libby

Robert Lumsden

James McGill

John J. Mitchell

Joseph H. Newman

Gilbert E. Randall

Colin Rees

George H. Ross

Gordon A. Sim

Harry Soper

LeRoy C. Banks

Marshall Campbell

Irvine Chisholm

Luther Cluff

Robert S. Dalton

Leo P. Dupuis

Frank Evans 3rd

Willard Hall

William T. Hussey

Frederick Leary

Warren P. Lovell

Robert J. Maguire

Robert Mills

Harry Nelson

Joseph J. Panarello

Ernest Redman

Joseph Robertson

Fiori J. Sacco

James O. Smith

James E. Stevens Jr.

During the past year the Police Department made 601 arrests, divided as follows: 550 males, 51 females; 46 juveniles; residents, 196 and non-residents, 405.

The offenses for which arrests were made were: Adultery, 3; assault and battery, 13; breaking and entering, 1; delinquency, 17; disturbing the peace, 2; unlicensed dog, 8; drunkenness, 170; illegitimacy, 2; lewdness, 10; open and gross lewdness, 8; lewd co-habitation, 2; malicious injury to property, 1; manslaughter, 1; non-support of wife, 1; non-support of children, 7; peddling, no license, 1; receiving stolen goods, 1; robbery, 4; stubborn child, 1; vagrancy, 2; violation auto laws, 246; violation by-law, 18; violation health laws, 3; operating under influence, 32; violation Lord's Day, 2; violation Chapter 140, (licenses), 6; larceny, 12; violation true name law, 4; soliciting for prostitution, 1; insanity, 3; attempt to rescue prisoner, 1; forgery, 1; sodomy, 1; neglect of minor child, 2; A.W.O.L., 7; making threats, 1; kidnapping, 1; violation of probation, 1; fugitive from justice, 1; illegal possession and sale of cigarettes, 2; default, 1.

The above cases were disposed of as follows: Discharged, 38; filed, 72; dismissed, 20; fined, 265; held for Grand Jury, 5; placed on probation, 40; released out of court, 124; sentenced to House of Correction, 14; sentenced to State Farm, 3; sentenced to Youth Service Board, 6. Eight cases were appealed and are awaiting trial at the Superior Court.

Under the heading of miscellaneous duties are to be found the following: Complaints received, 5316, of which 618 were investigated; accidents reported, 258; animals reported lost, 261; animals found, 125; animals killed or injured, 254; doors and windows found open by police, 423; defective street lights reported or discovered, 373; defects in sidewalks and streets, 75; dog bites, 80; fires discovered or responded to, 119; lanterns placed in dangerous locations, 30; missing persons, 91; missing persons found, 59; runaway children picked up, 10; property lost, 98; property found, 134; notified or investigated for other authorities, 241; disturbances, 267; autos stolen, 97; stolen autos recovered, 30; larceny, 177; breaks, 60; property damaged, 234; domestic trouble, 79; prowlers and peepers, 30; lights found burning, 67; assaults, 27; women and girls accosted, 8; drunken persons, 56; summonses served, 812, all others, 732.

During the year 1953, 332 conveyances by ambulance were handled by this department consuming 372.63 man-hours, or approximately 48 days.

### Inspector

Sergeant Ernest A. Dunham, inspector, in his report submits that during the year just ended he investigated approximately 350 cases, of which he has satisfactorily closed 60 per cent, which is an excellent record. The crimes which were involved in his investigations are many and varied, running nearly the gamut of our statutes and the people of Saugus are fortunate

in having such an inspiring accomplishment, and must realize that the duties of an inspector require that much police work be done after regular hours for which little or no compensation is received.

Sergeant Dunham further reports that in the course of his police work he has driven his personal automobile 4,000 miles during 1953. This imposition will be taken care of to a very great extent if the additional automobile requested in the police budget, is provided.

### Safety Officer

During the latter part of 1953, Patrolman Walter J. Elsmore was assigned to safety work, particularly in our schools. It is my hope that all the citizens of Saugus will realize the great importance of this work. By contacting the school children from the time they enter school until they graduate from High School.



WHO EVER SAW A COP WITHOUT A RAINCOAT ON A WET DAY? Certainly not in a modern town like Saugus, and these beaming members of the Safety Patrol at the Roby School in Saugus Center, shown in their handsome rainy-day equipment provided through the efforts of Safety Officer Walter J. Elsmore and the Parent-Teacher Association, will do a finer job, if possible, in the future than they have in the past. Eventually, all school parols will be so equipped. Incidentally, did you ever see a finer group of policemen, including Jerry Wolfe, in the front row, who has a band-aid under his right eye due, undoubtedly, to his running into a door in the dark? In this picture, Safety Officer Elsmore, left, is accepting a generous check from Mrs. George Y. Tudal of 7 Juliette Road, president of the Roby Parent-Teacher Association, toward the cost of the raincoats. The Safety Patrol includes, front row, left to right, Jerry Wolfe and Michael Mahaney. Second row, left to right, Christopher Bentley, Lawrence Fullerton, Reinhold Ricker and Daniel Badger; and rear row, left to right, Harry Hitchings, Brian Cunningham, and Edward Murray.



with the proper approaches and instruction, they become safety minded, thereby saving lives and injuries. This work is among the most important of police duties and Patrolman Elsmore is doing an excellent job, as is attested to by the letters of commendation received by him from school authorities, civic organizations and private citizens. The value of his lectures and instructions are clearly reflected by the fine results obtained so far.

Safety Officer Elsmore reports that he has at present, safety patrols in each school in town with the exception of the High School, and he expects to have one there in the near future. There are 139 boys and girls in these patrols, all with the written consent of the parents, which relieves the town from any civil liability.

On October 31, 1953, with the permission of the School Committee, the members of the several patrols marched behind the High School Band to Stackpole's Field, where seats were reserved for them to witness a football game. They also participated in the Santa Claus parade sponsored by the Town Beautiful Committee. These small attentions are extremely beneficial in creating and maintaining interest in the work of the patrols.

Patrolman Elsmore has talked to several civic organizations and has lectured to all the pupils in town, with the exception of those at the High School. He has distributed 11,300 pieces of safety literature, which would indicate that all pupils and most of the parents are now aware of the work being done and the end in view. This literature is obtained from State and national safety organizations and also consists of pamphlets of local origin. These latter were sponsored and paid for by the Saugus Chamber of Commerce, for which Patrolman Elsmore and the Police Department are greatly appreciative.

For encouragement and valuable assistance we give our sincere thanks to you, Mr. Manager, the School Committee, the several Parent-Teacher Associations, the Registry of Motor Vehicles, the Massachusetts Safety Council, and to all other organizations and persons who have helped in this most important duty—the protection of our children.

#### **Automobile Accidents**

In the report submitted by Sergeant Charles N. Wormstead, 3rd., who maintains the accident files for this department, interesting data and information is available which is very helpful to members of the Police Department as it provides us with figures showing when, where and by whom many accidents occur or are caused.

We find the following: Total number of accidents reported; 312; personal injury accidents reported, 183; property accidents reported, 129; pedestrian accidents reported, 18; bicycle ac-

cidents reported, 10; number of persons injured, 300; number of operators involved in accidents, 531; number of resident operators involved, 123; number of non-resident operators, 408; accidents occurring between midnight and noon time, 69; accidents occurring between noon and midnight, 243.

One person was killed in an automobile accident during the year 1953. This fatality occurred on the Newburyport Turnpike. For a number of years we have had no fatal accidents on town streets. All have taken place on either the Newburyport Turnpike or the Salem Turnpike and are charged to the town of Saugus. This I believe is unfair as it brings our safety record down considerably for something we are unable to control, as the regulations for motor vehicular traffic on State roads are set by the Commonwealth of Massachusetts and we can only do our best to enforce them.

In many cases permissible speed on these roads is, in my opinion, too high. I have attempted to have this matter remedied but have been unsuccessful. This is not to be construed as criticism of the Massachusetts Department of Public Works, nor the Department of Public Safety, as both departments have always been most cooperative and the relations between those departments and the Police Department have been most pleasant and congenial.

Although we had 34 more accidents in 1953 than in 1952, I am not in the least discouraged, as motor vehicle registrations are increasing in number each year and the influx of out of State cars passing through Saugus is also much greater.

Your Police Department will continue to extend itself in an effort to prevent accidents, and as Rudolph F. King, registrar of motor vehicles, told me: "In view of the fact that you have two State roads passing through your town, you are doing an excellent job, and one which no one can justifiably criticize," I am hopeful that we can by persistent effort maintain the very creditable showing that is meant by the above:

Relative to the expenses of the Police Department, I would like to make clear that except for salaries of regular members of the department, the budget for 1953 was quite unsatisfactory, as the items listed under "expenses" were cut to an extreme. It was necessary to conduct the department without sufficient funds, and as a consequence many things necessary to the department had to be foregone and as a result efficiency was lowered in everything except the services of the men of the police force.

This is not a healthy condition and it is my hope that 1954 will see this rectified. I have submitted a budget, which in my opinion is reasonable and fair, having requested nothing that is not essential and for the benefit of the townspeople. Below is a table showing past and contemplated expenditures.

# APPROPRIATION 1953

	Police Request for 1954	Manager's Recommendation for 1954
<i>Salaries</i>		
Chief .....	\$ 4,600.00	\$ 5,000.00
Captain .....	4,000.00	4,250.00
Sergeants .....	14,400.00	16,000.00
Patrolmen .....	49,525.00	51,600.00
Reserves .....	3,800.00	5,000.00
<i>Expenses</i>		
Telephones .....	1,800.00	2,000.00
Printing .....	160.25	150.00
Postage .....	30.00	30.00
Dues and Expenses .....	110.00	150.00
Express .....	6.00	6.00
Office Supplies .....	108.55	110.00
Radio Maintenance .....	325.00	500.00
Directory .....	28.00	28.00
Equipment .....	354.00	350.00
Gas, Oil and Grease .....	1,750.00	1,800.00
Tires and Tubes .....	195.00	200.00
Laundry .....	7.98	8.00
Meals for Prisoners .....	25.00	25.00
Out of State Travel .....		125.00
Revolvers and Holsters ..		150.00
Uniforms .....	888.51	950.00
Ammunition .....		50.00
Paint Ambulance .....		350.00
New Cruisers .....	630.00	4,000.00
New Camera .....		1,000.00

As shown by the above figures, the Town Manager and I have seen pretty closely eye to eye on the necessities for this year, but perhaps a few items need some explanation.

The request for \$2000 for telephones and teletypewriter is \$200 over the amount expended in 1953. The increase is requested because of an increase on such charges and also with the hope in mind that a few more duty call boxes may be added to our system which is sadly lacking in this item.

The great increase asked for under "cruisers" is explained by saying that starting this year I wish to replace two cars a year, rather than one every two years as has been the custom. By doing this I feel that we will save money as the repairs on rolling stock should be lessened to a great degree, as it is only common sense to realize that operating charges increase rapidly each year a car is in use. Therefore, I feel that it will be economical to follow this procedure. This item if allowed, will provide for the purchase of a new car. This will free the one car now available during the day time and used by me, the inspector and the captain, which is a very unsatisfactory arrangement as the car is not available many times when needed.

This item of \$4000 is not an annual expense. The amount needed this year to replace two cars is greater than will be requested in future years. This is due to the fact that one car to be replaced is two years old and therefore of less value than one of later date. Also, the new car, when purchased will be usable for two or three years before replacement will be necessary.

The request for \$1000 for a new camera, enlarger and supplies was made at the suggestion of the Town Manager. The purchase of these article will modernize the photographic department and will be of financial value to the town as a whole, as it is the manager's plan to use the Police Department for the taking, developing and enlarging of all pictures needed by any department.

This should more than pay for the cost as the years pass and is a very sensible plan.

## Summary

During the year 1953, the program of highway painting and the installation of parking regulatory signs has been continued. We have repainted all parking stalls and crosswalks and new ones were added. Curbings are badly in need of painting as this project has been neglected and should be done in 1954. Signs prohibiting parking were installed on Winter Street, on the southerly side from Central Street to East Denver Street. Signs restricting parking were erected on Central Street, both sides, 'from Denver Street to Winter Street,' also on both sides of Horton Street, Vermont Avenue and Centennial Avenue. The results have been gratifying.

The erection of "One Hour Parking" signs on Central Street from Winter Street to Taylor Street should be done during 1954 as the Police Department is constantly receiving complaints of parking in this area, but cannot enforce the regulation until suitable signs are in place.

The assigning of an officer to teach safety to the citizens of Saugus, more particularly, the school children, has paid large dividends as the results have far exceeded our expectations. However, to do this important work, money is necessary, and if possible, I would recommend that a small sum be allocated for this purpose.

On October 1, 1953, after many years of existence, the local trial justice court, with Justice C. Carroll Cunningham presiding, was abolished, with all other such courts throughout the Commonwealth. We feel that this was a distinct loss. All criminal cases must now be taken to the District Court of Southern Essex at Lynn, and during the past year a total of \$11,028.90 was paid to the town from these two courts.

Plans have been made to institute this year the practice of registering all bicycles in Saugus. This will assist us, as each child will be given a copy of the bicycle laws as accepted by the



town on March 10, 1943. By knowing what is required pertaining to bicycles and being informed as to certain prohibited practices it is bound to increase our safety program. Also, by keeping records of all bicycles we will be greatly assisted in the recovery and identification of lost or stolen bicycles.

By the purchase of a new and modern camera together with the modernizing of our photographic room, we will be better equipped to handle cases where pictures are necessary. Our services will be available to all town departments, which should amount to a considerable saving each year.

We intend to continue our concerted drive against the violators of the law, particularly motor vehicle violations. We are conducting a 24-hour war against such persons with the hope that by so doing we may be instrumental in saving others from injury or death. We feel that we are doing a fine job and shall continue.

Up until about five years ago this department had 15 duty call boxes located in strategic locations throughout the town, but a former town official, for what was called economy, had 11 of them removed, thus leaving us with four, which is the number we now have. Common sense should tell citizens that this number is not sufficient, and I am again calling your attention to this hoping that this serious condition may be rectified soon.

In my budget, submitted to you, I asked for and recommended the addition of five patrolmen to this department. We have the smallest force of any department in any community comparable to Saugus in population within miles of our town.

When it is considered that despite this fact we are called upon to perform more police work of all descriptions than in any of those others referred to, it becomes obvious that we are greatly undermanned. I have called this fact to the attention of each Town Manager during my term in office but to date have met with little success in having the size of the department increased. The need of more men is urgent and I hope that this lack of personnel will be given serious consideration.

In closing, may I extend to you, as Town Manager, my thanks for all the consideration you have shown me. It is greatly appreciated and your attitude toward me will never be forgotten. My thanks are also extended to all members of the Police Department for their loyalty and zeal, to all town officials and private citizens who have assisted me, and by so doing lightened my burdens during the year 1953.

Respectfully Submitted,  
ROLAND E. MANSFIELD  
Chief of Police

## **TOWN OF SAUGUS — POLICE DEPT.**

**Bicycle Registration as required under Chapter 85,  
Section 11A, of the General Laws (Acts of 1941,  
Ch. 710) and adopted by the Town March 10, 1943.**

"A resident of Saugus may not operate a bicycle in Saugus unless it is registered.

"Police shall register all bicycles owned by persons residing within the city and issue certificates of registration, which shall be in effect, unless suspended by the police for cause, so long as registrant owns said bicycle.

"Upon the sale or the transfer of a registered bicycle, the registrant shall remove the registration plate and surrender the same to the Police Department, or may, upon application, but without payment of additional fee, have said plate assigned to another bicycle owned by the applicant.

"Rental agencies shall not rent or offer any bicycle for rent unless it is registered and has a plate attached.

"Persons buying or selling bicycles, shall make a report to the police of every bicycle bought or sold by them, a description of bicycle, name and address of buyer or seller, and number of registration plate.

"Every bicycle shall be equipped with a red reflector visible from the rear and at least two inches in diameter.

"A fee of not more than 25 cents shall be collected for each registration plate and certificate issued.

"All bicycle operators shall conform to traffic rules and regulations.

"No operator of a bicycle shall permit any person in excess of the number for which such bicycle is designed and equipped to ride thereon.

"No operator of a bicycle shall permit it to be drawn by any other moving vehicle.

"Violation of any of the bicycle laws shall be punishable by a fine of one dollar and in addition the police may suspend the registration.

"If a minor (under 21 years old) violates the bicycle law, the police instead of prosecuting in court, may, with the consent of parent, impound such bicycle for a period not exceeding 15 days.

"This law shall apply only to a bicycle at least one wheel of which exceeds 20 inches in diameter."

ROLAND E. MANSFIELD  
CHIEF OF POLICE

# DOG OFFICER



ISN'T THIS THE DOGGONDEST MESS?" asks Blackie, the handsome brindle Great Dane of Mr. and Mrs. Chester P. Nickerson of 12 Myrtle Street, of his canine pal, "Sheila," proud possession of Mr. and Mrs. Lewis P. Sanborn of 14 Myrtle Street. Although they are in the temporary custody of Dog Officer William F. Cahill, the two handsome animals have no reason to feel alarmed, for a "police officer is a dog's best friend." Both Blackie and Sheila know that their proud owners have paid their license fees and that Patrolman Cahill—named dog officer this year by Manager Walter E. Lawrence—is merely paying a friendly visit and will not take them to the "Pound." No wonder, however, that dignified Blackie looks so uncomfortable. When a dog has paid his license fee, it's very humiliating to pose in the hands of the law, even for publicity purposes, and Sheila looks as though she was prepared to cut and run at any minute.

Walter E. Lawrence,  
Town Manager,  
Town Hall,  
Saugus, Mass.  
Dear Sir:—

I wish to present my stewardship as Dog Officer from the day of my appointment July 1, 1953 to December 31, 1953. It may be enlightening to the citizens of Saugus to know that of the 34 cities and towns in Essex County, the town of Saugus ranks first in the county as to the total number of dogs. This report is not based on population.

Upon taking over the duties of Dog Officer, I found the records to show a total of 1596 dogs registered as of the January 1953 survey. Upon checking the figures with the Town Clerk, I found a total of 1093 dogs licensed. Further checking showed a total of 503 dog owners that had not paid their license fees.

I then made a stencil form for the purpose of notifying the delinquents, together with telephone calls that their licenses had not been paid. The results of many long hours were very rewarding, although it was necessary to bring 10 of these delinquent dog tax cases into court. The entire 503 license fees were collected, along with others that were not listed. There were a total of 1679 dogs licensed for the year 1953. Money collected by the Town Clerk for dog licenses amounted to \$4411.

It was necessary to bring to the courts a persistent violator of the laws pertaining to the operation of a dog kennel. The license has been revoked and the operator has appealed to the district court in Lynn.

The following compilation is taken from my own files and also the files of the Police Department. These complaints have been investigated and acted upon by your Dog Officer after his regular tour of duty as a permanent police officer, except in emergencies:

Complaints received, 471. Dogs sheltered, 19. 11 dogs returned to their owners. Four sent to the Animal Rescue League. Two died. Two disposed of.

I wish to express my appreciation to the various departments who aided me in my new duties.

Respectfully submitted,

WILLIAM F. CAHILL,  
Dog Officer



# SAFETY COUNCIL



Secretary Joseph G. Fisher and Chairman Fred L. Hawkes discuss methods of combatting accidents as shown in background

Town Manager Walter E. Lawrence,  
Town Hall, Saugus, Mass.

Dear Sir:

I submit herewith the report of the Saugus Safety Council for the past year, this report being the first of the council since its appointment and organization.

Since the original appointments were made to the council, two additional names have been submitted by the Town Manager. They are Safety Officer Walter J. Elsmore of the Police Department and Chief George B. Drew of the Fire Department. Their advice and counsel has been of great value.

The council meets on the first Tuesday of each month, with the exception of July, August and September and has held seven meetings during the past year. Although its accomplishments are not visible to the naked eye, many ideas for the improvement of our safety standing have come from these meetings.

The council is making a study of traffic conditions on the two turnpikes that run through the town, and, from data being

accumulated will, in the near future, forward suggestions to the State Department of Public Works for safer driving on these roads. The council also has under study suggestions submitted by the wiring inspector Mark Randall, who feels that there are many cases of faulty and defective electrical wiring and installations that are dangerous hazards and should be corrected.

The council makes an annual report to the National Safety Council. It is confident that this report will improve the standing of the town in comparison with many other communities in the Commonwealth.

The council would be negligent in its report if it did not commend the excellent work done by Patrolman Elsmore in his safety work among school children. He has worked many hours, beyond his regular duty, to equip, instruct, and drill these children in School Traffic Safety Patrols. Safety Officer Elsmore is now equipping the patrols with rubber coats and hats to combat the rainy and snowy weather. His efforts have been greatly aided by generous contributions of many Saugus business men and Parent-Teacher organizations. Chief Roland E. Mansfield should also be thanked for his untiring efforts to make Saugus a safe town, particularly where auto driving and traffic is involved.

The majority of the members of the council are men whose knowledge and contact with town safety problems has been limited, but with the experience of the past few months behind them, they are looking forward to a better and safer Saugus.

The council has been a committee without funds and this has somewhat retarded many things that could have been done had we been financially able. Town Manager Walter E. Lawrence has pledged his support and aid to see that the council has a small fund from which to draw whenever these contingencies occur.

If the Safety Council does nothing else but educate the citizens of our town in the value of safety, it will have accomplished a great deal and prove its worth. The council looks forward to 1954 as a year with fewer accidents of all kinds, and the safest year in our history.

Let all citizens strive to make Saugus a safer town in which to live.

Respectfully:

FRED L. HAWKES, chairman  
and for:

JOSEPH G. FISHER  
HERBERT P. MASON  
LEWIS P. SANBORN  
ROLAND E. MANSFIELD  
WALTER J. ELSMORE  
GEORGE B. DREW

Saugus Safety Committee

# TOWN CLERK and TAX COLLECTOR



"IT'S A PLEASURE TO GIVE THEM YOUR MONEY, when you see their wonderful smiles." This compliment was paid by a Saugus taxpayer to the attractive and pleasant trio pictured above who constitute the personnel of the office of the Town Clerk and Tax Collector. Town Clerk Ruth E. Stevens, center, also serves as Tax Collector, Water Collector, member of the Board of Registrars of Voters, and Clerk of the Board of Selectmen, and she has the same ready smile and quiet efficiency in each position. Francis P. Price, left, and M. Grace O'Neil, right, complete a triumvirate of gracious public servants who instinctively know that the best public relations includes the ingredients of courtesy and efficiency, all topped off with a pleasant smile.

I respectfully submit the following report of the Town Collector's office for the year 1953.

The amount committed for taxes and assessments from various departments amounted to \$1,590,978.19. As of December 31, 1953, 93 per cent of the levy has been collected.

Departmental expenses for 1953 amounted to \$10,892. The amount requested for 1954 is \$10,997.

The work in this department, combined with that of the Town Clerk, election and registration, and selectmen's clerical is accomplished with an office force of only two clerks. The personnel has remained the same for the past five years, despite the increased volume of work in each department.

Respectfully,  
RUTH E. STEVENS  
Town Collector

To the Citizens of the Town of Saugus:

I hereby submit my report as collector of Town Clerk's fees for the year 1953:

Marriages .....	\$ 410.00
Mortgages .....	1,665.00
Discharges and Assignments .....	80.00
Business Certificates .....	29.00
Gasoline Registrations .....	24.00
Miscellaneous .....	109.25
Certified copies .....	46.75
<hr/>	
Paid to Town Treasurer .....	\$ 2,364.00

## REPORT OF COLLECTOR OF LICENSE FEES

Liquor .....	\$ 15,975.00
Entertainment .....	765.00
Victualler .....	390.00
Juke Box .....	1,425.00
Peddler and Junk .....	20.00
Auctioneer .....	8.00
Gasoline .....	2.00
Firearms .....	10.00
Golf Driving Range .....	10.00
Pool and Bowling .....	28.00
Taxis .....	11.00
Auto Dealer first class .....	60.00
Auto Dealer second class .....	140.00
Auto Dealer third class .....	20.00
Second Hand Furniture .....	5.00
Scrap Iron .....	2.00
<hr/>	
Paid to Town Treasurer .....	\$ 18,871.00

## REPORT OF DOG LICENSES COLLECTED

949 Males at \$2.00 .....	\$ 1,898.00
188 Females at \$5.00 .....	940.00
510 Spayed Females at \$2.00 .....	1,020.00
5 Kennels at \$25.00 .....	125.00
8 Kennels at \$50.00 .....	400.00
3 Kennels at \$10.00 .....	30.00
<hr/>	
Paid to Town Treasurer .....	\$ 4,413.00



Mrs. Ruth Stevens  
Town Clerk  
Saugus, Mass.  
Dear Mrs. Stevens:

I hereby submit my resignation as a member of the Board of Selectmen, effective as of November 23, 1953.

I am reluctant to take this step but, unfortunately I have no other choice. My personal physician has so ordered, and, in the interest of my future health, I must obey.

I desire to express my appreciation to the many citizens who have so generously assisted me in previous elections and to assure them that I have always endeavored to fulfill the confidence which they have shown in me during the past years.

Please be assured that I shall always be interested in the welfare of our town in the years ahead.

Sincerely,

HARRY F. WENTWORTH  
11 Emory Street

#### REPORT OF HUNTING AND FISHING LICENSES ISSUED

278	Fishing Licenses at \$3.25 .....	\$903.50
262	Hunting Licenses at \$3.25 .....	851.50
112	Sporting Licenses at \$5.25 .....	588.00
34	Minor Fishing License at \$1.25 .....	42.50
46	Female Fishing Licenses at \$2.25 .....	103.50
1	Minor Trapping License at \$2.25 .....	2.25
5	Trapping Licenses at \$7.75 .....	38.75
1	Non-Resident Military Sporting License at \$2.00 .....	2.00
12	Duplicate Licenses at \$.50 .....	6.00
25	Sporting (Licenses (Free)	
23	Military and Naval Sporting Licenses (Free)	
1	Old Age Assistance Sporting License (Free)	
<hr/>		
799		\$2,538.00
	Fees paid into Town Treasury .....	184.75
<hr/>		
	Paid to Division of Fisheries and Game .....	\$2,353.25

Signed:

RUTH E. STEVENS,  
Town Clerk.

## ASSESSORS



"WHAT'S A FAIR MARKET FIGURE?" asks Arthur E. Gustafson, center, chairman of the Board of Assessors, as he and his colleagues, after hours of viewing new property, return to their Town Hall office to establish fair and equitable valuations. Gustafson, a man of broad experience in the building and construction field, forms his opinion only after hearing the views of his associates, Delmont E. Goding, left, full-time assessor, and F. Dudley Bacon, right, skilled executive and student of real estate values. Collectively, they form a well-balanced board, whose fair and just assessments have almost uniformly been sustained by the State Appellate Tax Board.

To the Town Manager:

Your Board of Assessors has expended every effort to maintain proper assessments, being ever mindful of the increasing costs of our municipal government and services. School costs, alone, are rapidly approximating 50 per cent of the total, which means nearly half of every tax dollar assigned to educational purposes.

This in itself, is indicative of the need of some sustaining businesses or industry in Saugus to relieve the homeowners of part of the tax burden. New homes, while welcome additions to our total valuation, cannot be expected to allieviate the situation to any great extent due to the additional costs for schools and services, which are contingent upon such influxes of population.

Town Manager Walter E. Lawrence, recognized this problem soon after he took office, and has displayed tremendous energy toward providing the answer through his efforts to attract new industry to town.

In the course of the year, there have been 116 completed new dwellings added to the tax rolls. Increases in valuations of more than \$1,250,000 over 1952 have resulted from new constructions and revaluation of our business and industrial sites. Motor vehicle assessments have increased from a total of 7,004 in 1952 to 7,606 in 1953.

Interest in locating in Saugus is at an all time high, as demonstrated by the numerous inquiries and investigations of individuals and industries looking for areas in which to settle within our town. Your Board of Assessors share the optimism of Manager Lawrence regarding the future of Saugus. However, the wholehearted and unselfish support of every citizen of our town is required if we are to attain the desired success in securing such potential additional revenue.

For many years the Assessors' Department has been greatly handicapped through difficulty in obtaining proper maps and information regarding properties within our town, due to the insufficient staff of the Engineering Department. Without adequate property locations, furnished by the Engineering Department on a prompt, legal and factual basis, many thousands of dollars of assessments are jeopardized each year.

Land is continually changing title and shape due to sales, sub-divisions and other conveyances. Obviously this information must be promptly and properly recorded on the town plans in order to be properly assessed. Of equal importance is the plotting of buildings on the plans, which has not been done completely for many years.

Considering that the responsibility for providing the basis for nearly all the town's revenue is vested in the Assessors Department, it becomes immediately apparent that adequate facilities should be provided for this important function.

The Board of Assessors is appreciative of the interest and co-operation of Manager Lawrence during the past year. It is our hope that the citizens may continue to benefit by his guidance and ability in providing some solutions to the town's problems by rendering their wholehearted support to the necessary measures.

#### TABLE OF AGGREGATES

Personal Property Only .....	281
Real Estate Only .....	9324
On Both Personal and Real Estate .....	182
Number of Persons Assessed .....	9787
Number of Polls Assessed .....	5677

#### Value of Assessed Personal Estate

Stock in Trade .....	95,985.00
Machinery .....	22,170.00
Live Stock .....	21,488.00
All other Tangible Personal Property .....	1,601,358.00
Total Valuation of Assessed Personal Property .....	1,744,001.00

#### Value of Assessed Real Estate

Land exclusive of Buildings .....	4,243,650.00
Buildings exclusive of Land .....	17,080,525.00
Total Value of Assessed Real Estate .....	21,324,175.00
Total Valuation of Assessed Estate .....	23,065,176.00

#### Taxes For State, County and City or Town Purposes Including Overlay

On Personal Estate .....	93,840.18
On Real Estate .....	1,149,383.74
On Polls .....	11,354.00
Total Taxes Assessed .....	1,254,577.92

#### Number of Live Stock Assessed

Horses .....	24
Cows .....	32
Bulls .....	7
Swine .....	430
Sheep .....	2
Fowl .....	2791
All Other .....	522
Number of Acres of Land Assessed .....	4966
Number of Dwelling Houses Assessed .....	4489

#### Motor Vehicle and Trailer Excise

Number of Vehicles .....	7106
Value of Vehicles .....	\$2,966,500.00
Excise Tax .....	122,196.55

Town Appropriation .....	\$1,779,918.40
Appropriations taken from Available Funds .....	59,453.39
Overlay Deficits .....	2,017.60
State Audit of Municipal Accounts .....	560.23
State Examination of Retirement System .....	56.11
Smoke Inspection Service .....	301.56
Metropolitan Charges .....	35,729.02
County Tax .....	51,511.73
Tuberculosis Hospital Assessment .....	20,230.93
Overlay .....	5,134.32
Metropolitan Water Connection .....	11,800.00
State Charges .....	749.71

Gross amount to be raised .....	\$1,967,463.00
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## Estimated Receipts and Available Funds

Income Tax .....	150,611.11
Corporation Taxes .....	62,511.15
Old Age Tax (Meals) .....	4,302.83
Motor Vehicle and Trailer Excise .....	98,161.55
Licenses .....	25,489.63
Fines .....	4,692.15
Special Assessments .....	974.31
General Government .....	10,273.45
Protection of Persons and Property .....	1,975.37
Health and Sanitation .....	9,632.98
Charities (other than Federal grants for aid to dependent children) .....	13,731.18
Old Age Assistance (other than Federal grants) ....	128,343.64
Veterans' Benefits .....	4,935.14
Schools .....	31,097.04
Libraries .....	722.58
Public Service Enterprises (such as Water Department) .....	84,413.39
Cemeteries (other than trust funds and sale of lots)	11,644.46
Interest: On Taxes and Assessment .....	3,541.80
Lynn Watershed Tax .....	1,042.43
Unclassified .....	909.54
County Tax .....	4,326.16
Adjustment 1951 Water Charge .....	1.02
Metropolitan Water .....	61.32
Smoke Inspection Service .....	37.46
Amounts to be taken from Available Funds .....	59,453.39
Total Estimated Receipts and Available Funds .....	712,885.08
Net Amount to be Raised by Taxation on Polls and Property .....	1,254,577.92
Number of Polls—5677 .....	11,354.00
Valuation: Personal Property .....	1,741,001.00
Tax on Personal Property .....	93,839.95
Valuation: Real Estate .....	21,324,175.00
Tax on Real Estate .....	1,149,373.03
Fraction .....	10.94
Tax Rate—\$53.90 .....	
Total Taxes Levied on Polls and Property .....	1,254,577.92

BOARD OF ASSESSORS  
ARTHUR E. GUSTAFSON, Chairman  
DELMONT E. GODING  
F. DUDLEY BACON

## TREASURER



MILLIONS OF DOLLARS PASS UNDER THEIR CAREFUL EYES without detectable errors under the most meticulous of State auditors. One of Saugus' most responsible officials, Miss Phyllis Dodge, town treasurer, right, is shown examining the town's accounts with her assistant, Miss Madelyn Means, left. Trained in the intricacies of municipal finance by her father, the town's beloved Town Treasurer Harold E. Dodge, who recently retired after several decades of outstanding service, Miss Dodge handles one of the most important positions in the town's governmental system with dignity, dispatch, and commendable service to the public.

Mr. Walter E. Lawrence  
Town Manager,  
Saugus, Massachusetts.  
Dear Sir:

Herewith is submitted the report of the Treasury Department of the town of Saugus for the year ending December 31, 1953.

### Total Expenditures

1951—Budget .....	\$7,081.44
1952—Budget .....	6,866.11
Tax Title Fore. ....	1,999.22
1953—Budget .....	6,831.40
Tax Title Fore. ....	4,083.25

Cash in Treasury, January 1, 1953 .....	\$ 301,952.24
Receipts to December 31, 1953 .....	5,161,771.73
	<hr/>
	\$5,463,723.97
Expenditures to December 31, 1953 .....	2,978,023.61
	<hr/>
Cash in Treasury, December 31, 1953 .....	\$2,485,700.36
Bank Statements show cash balances as of December 31, 1953, as follows:	
Saugus Trust Company .....	\$ 109,989.30
Merchants National Bank of Boston.....	10,053.03
National Shawmut Bank of Boston .....	166,499.15
Petty Cash .....	50.00
National Shawmut Bank of Boston, Spec. Acct. ....	2,293,023.51
	<hr/>
	\$2,579,614.99
Add deposits in January 1954, applicable to 1953 ....	376.37
	<hr/>
	\$2,579,991.36
Deduct Checks Outstanding .....	94,291.00
	<hr/>
Cash in Treasury, December 31, 1953 .....	\$2,485,700.36
The following Trust Funds are in the custody of the Treasurer:	
Surplus War Bonus Fund .....	756.16
Postwar Rehabilitation Fund .....	1,348.42
Benjamin N. Johnson Library Fund .....	132.00
Cemetery Perpetual Care Funds:	
Cash .....	55,849.69
Securities .....	120,000.00
Contributory Retirement Fund:	
Cash .....	10,681.05
Securities .....	160,297.40
	<hr/>
	\$349,014.72

With the Special Article appropriation of \$4,800, tax titles were brought up to date and redemptions and foreclosures brought an income of \$11,369.18.

Respectfully,  
PHYLLIS E. DODGE,

## FINANCE COMMITTEE



EYES AND EARS OF THE TOWN MEETING AND WATCH-DOGS OF THE TREASURY are members of the Finance Committee. The most important committee in our government, they are appointed by the Town Moderator and responsible to the Town Meeting and citizens solely. The Town Manager charter is so aware of the importance of their duties, that no town official, other than a member of the Town Meeting, can sit on this vital committee. The last Annual Town Meeting thought so highly of their work that their recommendations were followed almost 100 per cent and a Resolution of Thanks, on behalf of the people of Saugus, was unanimously adopted at the dissolution of the session. Unpaid, largely unthanked, devoting hundreds of hours to the town's interest, their service is proof of high standards of citizenship. When this picture was taken, Attorney Myron D. Donoghue, was absent because of serious illness in his family. The remainder of the committee follows: Front row, left to right, Ranson G. Smith, Chairman Wayne H. Bookmiller, Mrs. Muriel E. Furbush, the hard-working secretary; Walter F. Devitt. Rear row, left to right, Francis J. Farrenkopf, James T. McCarthy, Daniel J. Driscoll, and Richard Merrill. Members Driscoll and Merrill, new to the committee this year, were elected by their colleagues, as provided by law, to fill vacancies caused by resignations.

To the Citizens of Saugus:

The Finance Committee represents all of the citizens of the town in financial and other affairs of the town, with the obligation to see that they get the most for their tax dollar. This obligation applies to future residents of the town, as well as to those who are residing here now.

The Finance Committee consists of nine members who serve without compensation for the many hours spent on town business. Its proposed budget for 1954 is \$140, which compares favorably with the \$1000 requested in 1947, the last pre-manager year. We have no regular paid employees, but do hire clerical work done as needed.

In preparation of the 1953 budget, the Finance Committee met many times with the manager and with some of the department heads. The Finance Committee worked out with the manager a program of building repair, sewer construction, and surface drainage construction; and after carefully considering the



financial condition of the town, we voted to recommend the program to the Annual Town Meeting. Most of this program has been completed as this report is being written.

The response of the Town Meeting members in following the recommendations of the Finance Committee in major issues has been most gratifying. In several instances the Town Meeting yielded to pressure groups which had chosen to by-pass the Finance Committee in their appeal for approval. It is the duty of any such groups to furnish the committee with complete information on their requests.

In the fall it became apparent that many of the town departments were short of funds. There were several factors that brought this about:

1. A budget that was so "tight" that increases in such costs as fuel, light, telephone, and necessary repairs could not be absorbed in the regular appropriation.

2. Failure of the Town Manager to instruct the Town Accountant to set up the encumbrance system in the manner promised to the Finance Committee.

3. Failure of some department heads to properly plan their work and expenditures.

4. Unforeseen conditions, such as the very large number of cases before the Board of Appeals, and the failure of a boiler in the Felton School.

Transfers from the Reserve Fund and other available funds were made, but in some cases services to the citizens had to be curtailed. It is expected that the above defects will be corrected so far as is humanly possible.

The following recommendations have been made before, and are repeated below:

1. That the Planning Board draw up a plan for the orderly acceptance of unaccepted streets.

2. That the Board of Selectmen insert in the Town Warrant a street construction article to go with every street acceptance article. The article should contain sufficient funds to properly construct the street.

3. That the Board of Selectmen make all street acceptances under terms of the Betterment Act.

The Finance Committee has worked diligently this year to perform its duties in the best interests of the town, and is looking forward to 1954 with the hope that it will be able to continue to do so. All decisions and recommendations of the committee have been and will continue to be what it deems best for the town as a whole.

Respectfully submitted,  
WAYNE H. BOOKMILLER, Chairman  
(MRS.) MURIEL E. FURBUSH, Secretary  
WALTER F. DEVITT  
MYRON D. DONOGHUE

DANIEL J. DRISCOLL  
FRANCIS J. FARRENKOPF  
JAMES T. MCCARTHY  
RICHARD E. MERRILL  
RANSOM G. SMITH

## WELFARE DEPARTMENT



VOICES OF PUBLIC COMPASSION, distributing your charity to the temporarily destitute, the chronically ill, the flotsam and jetsam on the sea of life who have, most often through no fault of their own, become unable to maneuver their craft unassisted and require the helping hand of the friends who are the Saugus Board of Public Welfare. Here, too, the aged senior citizens of our community find men who while ever conscious of the fact that they are spending the taxpayers' money, are primarily motivated by the urgency of relieving human distress and human suffering. Flanking veteran Ernest M. Hatch, whose faithful service of a generation well merits his position in the center as chairman of the Board, are, left, George A. Anderson, and right, Walter T. Brander, secretary of the board.

To the Citizens of the Town of Saugus:

The Board of Public Welfare submits its annual report for the year ending December 31, 1953.

We have attempted to comply with the instructions of Town Manager Walter E. Lawrence to graphically present the operations of this department in each of the four categories of public assistance during the past four years.

Administrative duties and responsibilities are ever increasing as new State and Federal directives arrive monthly.

In April of 1953, for the first time in the history of this department, a full-time professionally trained social worker was appointed from the Civil Service list. She is Miss Rita M. Buckley of Medford.

George A. Anderson of Saugus has been appointed as a new member of the Welfare Board, by the Town Manager, for a three year term expiring December 31, 1956. He fills the vacancy caused by the resignation of Dr. Priscilla Flockton.

The following letter is from the State Department of Public Welfare from Manager Charles F. Clancy, whose Greater Boston office supervises the local welfare office:

"December 15, 1953

MR. WALTER E. LAWRENCE

Town Manager

Saugus, Massachusetts

Dear Mr. Lawrence:

Answering your request for a summarization of accomplishment in the Saugus Public Welfare Department since the advent of a full-time agent may we say that in our opinion considerable improvement has been effected.

You are undoubtedly aware that for quite some time prior to November of 1952 investigations of assistance cases were not as adequately made because full and complete coverage could not be had on a part-time basis. It is through complete investigation coverage that the clients' needs are more adequately serviced;

that resources are discovered and brought to bear; that in the long run the taxpayer gets a dollar's worth of service for every dollar he spends.

Then too, you are aware that the best justification for the expenditure of public monies is the social data gathered and completely recorded by the agent and social worker.

We find the records in Saugus improved and more full and complete than heretofore. Through this better investigation and recording there could be a reflection in reduced appropriation as in your Old Age Assistance.

We believe however that 287 cases is too much of a load for one social worker. Your agency really requires two if you consider that a controllable work load should not exceed 120 cases as the minimum of the range and 160 cases as the maximum.

On the whole we can say that there has been definite and constructive improvement in Saugus. There is room for more of the same and with mutual cooperation between us and you much more can be accomplished.

Very truly yours,  
CHARLES F. CLANCY, Manager  
Greater Boston District

#### OLD AGE ASSISTANCE

	1950	1951	1952	1953	1954 Department's Request	1954 Manager's Request
<b>AID:</b>						
Expended .....	\$202,504.59	\$214,020.65	\$248,751.49	\$236,948.17	\$233,440.00	\$233,440.00
Received .....	178,559.95	196,135.82	212,922.01	205,113.61		
Net Cost to Town .....	23,544.64	17,884.83	35,829.48	31,834.56		
<b>ADMINISTRATION:</b>						
Expended .....	7,230.01	6,414.18	6,750.57	8,493.94	11,434.25	11,434.25
Received .....	4,387.48	2,709.86	3,365.27	5,350.03		
Net Cost to Town .....	2,842.53	3,704.32	3,385.30	3,143.91		
<b>CASE LOAD AS OF</b>						
<b>DECEMBER .....</b>	290	283	274	233	Est. 255	
<b>AVERAGE COST PER</b>						
<b>CASE PER MONTH .....</b>	\$58.79	\$58.27	\$72.27	\$75.65		
<b>APPLICATIONS .....</b>	99	59	71	43		
<b>DEATHS .....</b>	28	34	36	29		
<b>*STAFF PERSONNEL .....</b>	3	3	3	4	4	4

\*These figures apply to all four categories in that each staff member works on all four categories.



AID TO DEPENDENT CHILDREN						
	1950	1951	1952	1953	1954 Department's Request	1954 Manager's Request
AID:						
Expended .....	\$29,613.79	\$29,573.05	\$28,728.95	\$28,943.73	\$33,700.00	\$32,000.00
Received .....	20,817.15	22,910.00	22,909.74	23,142.48		
Net Cost to Town .....	8,796.64	6,663.05	5,819.21	5,801.25		
ADMINISTRATION:						
Expended .....	\$767.69	\$714.50	\$807.55	\$3,205.44	\$1,548.50	\$1,548.50
Received .....	791.95	480.25	521.25	1,003.80		
Net Cost to Town .....	000.00	234.25	286.30	2,201.64		
	surplus - 24.26					
CASE LOAD AS OF						
DECEMBER .....	26	25	23	27	Est. 30	
AVERAGE COST PER						
CASE PER MONTH .....	\$94.91	\$97.46	\$118.13	\$102.00		
APPLICATIONS .....	15	18	9	15		

DISABILITY ASSISTANCE				
	1952	1953	1954 Department's Request	1954 Manager's Request
AID:				
Expended .....	\$6,429.22	\$14,199.25	\$27,000.00	\$20,000.00
Received .....	2,896.66	10,849.20		
Net Cost to Town .....	3,532.56	3,350.05		
ADMINISTRATION:				
Expended .....	1,324.67	2,241.08	1,523.50	1,523.50
Received .....	293.01	621.55		
Net Cost to Town .....	1,031.66	1,619.53		
CASE LOAD AS OF				
DECEMBER .....	11	17	Est. 22	
AVERAGE COST PER CASE				
PER MONTH .....	89.29	82.65		
APPLICATIONS .....	15	15		

NOTE:

Disability Assistance is a new category of public welfare that became effective in November 1951. No persons in Saugus were aided in this category until 1952. On a Statewide basis the average monthly case load for the fiscal year ending June 30, 1952 was 4,184. By June 30, 1953 it increased to an average case load of 7,882. The amount expended for this same period increased from \$2,809,693 to \$8,626,759.

# GENERAL RELIEF

	1950	1951	1952	1953	1954 Department's Request	1954 Manager's Request
AID:						
Expended .....	22,111.98	22,021.97	23,521.58	19,690.56	31,950.00	24,250.00
Received .....	2,921.15	2,830.68	2,156.16	3,868.71		
Net Cost to Town .....	19,190.83	19,191.29	21,365.42	15,821.85		
ADMINISTRATION:						
Expended .....	No Report	No Report	No Report	1,079.10	1,177.75	1,177.75
Received .....				0,000.00		
Net Cost to Town .....				1,079.10		
CASE LOAD AS OF DECEMBER .....	22	13	14	8	Est. 15	
AVERAGE COST PER CASE PER MONTH .....	16.75	26.22	43.56	51.50		
APPLICATIONS .....	47	23	23	10		8

## 1952—RECAPITULATION

Category	Receipts	Expenditures
G.R.-Aid .....	\$ 2,156.16	\$ 23,521.58
G.R.-Adm. ....	0,000.00	0,000.00
A.D.C.-Aid .....	22,909.74	28,728.95
ADC-Admin. ....	521.25	807.55
O.A.A.-Aid .....	212,922.01	248,751.49
OAA-Admin. ....	3,365.27	6,750.57
D.A.-Aid .....	2,896.66	6,429.22
D.A.-Adm. ....	293.01	1,324.67
	<u>\$245,064.10</u>	<u>\$316,314.03</u>
		245.064.10

Net cost to town for 1952 ..... \$ 71,249.93

## 1953—RECAPITULATION

Receipts	Expenditures
\$ 3,868.71	\$ 19,690.56
0,000.00	1,079.10
23,142.48	28,943.73
1,003.80	3,205.44
205,113.61	236,948.17
5,350.03	8,493.94
10,849.20	14,199.25
621.55	2,241.08
<u>\$249,949.38</u>	<u>\$314,801.27</u>
	\$249,949.38

Net cost - 1953 ..... \$ 64,851.89

RESPECTFULLY SUBMITTED,  
ERNEST M. HATCH, Chairman  
WALTER T. BRANDER, Secretary  
GEORGE A. ANDERSON



# HEALTH DEPARTMENT



A GOOD TOWN IS A HEALTHY TOWN, and good health is only preserved in any community when a group of dedicated public servants, such as the Saugus Board of Health, pictured above, are constantly on the job, eliminating sources of contagion, vigilantly enforcing health regulations and conducting clinics to determine early inception of disease. Chairman Arthur W. Price center, well known plumbing and heating contractor, examining a health report is aided in this work by Dr. Leroy C. Furbush, right, beloved Cliftondale physician, and Peter L. Grady, left, outstanding civic minded business man.

Quietly, without fanfare, the Board of Health is serving the people 365 days in the year, and the general level of good health and absence of epidemics is the reward of their unsung services.

Mr. Walter E. Lawrence,  
Town Manager  
Town Hall  
Saugus, Mass.

Dear Mr. Lawrence:

The following is the report of the Board of Health for the year ending December 31, 1953.

The Health Department consists of three board members and three employees, agent, nurse and clerk. The agent is also Plumbing Inspector, Sanitary Inspector, Animal Inspector, Slaughtering Inspector and Burial Agent. We have shared our clerk with the Building Department for the past one and one-half years. This arrangement is not satisfactory for either department.

Both departments should have a full time clerk.

In the early part of the year the Board of Health took over the collection of ashes and rubbish. After advertising for bids, the contract was awarded to the lowest bidder at a considerable saving to the town. This work had been done for several years by the Public Works Department, with only part of the town collected. Both the garbage and rubbish contracts were awarded this year for a period of three years.

In our Milk Laboratory at the Sweetser School, the following tests were made:

Chemical Analysis of Milk and Cream (found below standard 5)	236
Bacteriological examination of milk and cream (found below standard 21)	246
Phosphatase test	226
Coliform test (found below standard 60)	246
Bacteriological examination of Mix and Ice Cream	22
Chemical Analysis of Mix and Ice Cream	15
Bacteriological examination of water (drinking and bathing purposes)	8
Chemical examination of water (bathing purposes only) (samples found contaminated)	4
Bacteriological examination of eating utensils (found above 100 plate count)	467
	137

We will endeavor in 1954 to have our laboratory approved by the Massachusetts Department of Public Health for testing drinking water.

Our program for the control of tuberculosis continues as in previous years. All known cases must be closely followed and a search made for any new ones that may be developing. One hundred visits were made to families and seven patients were admitted to a sanatorium. Forty-three persons were transported to Essex Sanatorium for X-ray and examination.

Pupils patch tested for tuberculosis were:

High School	537
Grade School	267

Of all pupils patch tested, nine reacted positive. These were given X-ray examinations and will be followed closely all through school.

Three hundred fifty-three children were transported and treated in our Dental Clinic. School physicians report a marked improvement in children's teeth in the last few years. This general improvement may be in part due to our health education program and the work done in our own Dental Clinic.

Our Well Child Conference, started late in 1952, shows a gradual increase in attendance. Children attend this conference from birth to pre-school age and are followed in feeding, vaccination, immunization, and by regular physical examination.

This year 88 first grade and kindergarten children received either complete immunization or booster doses for whooping

cough, diphtheria, and tetanus at our Immunization Clinic held each fall at the Board of Health office.

Another part of this program is the mailing of cards to all mothers of new babies, advising them to have their infants immunized against diphtheria, tetanus and whooping cough. No diphtheria has been reported in several years and whooping cough was reduced from 38 cases reported in 1952 to five in 1953.

There were 399 cases of acute contagious and infectious diseases reported in 1952, and only 165 reported in 1953.

Complaints received at the office are numerous and varied. They include: Garbage 577, rubbish 180, cesspools 17, dumping illegally 10, and miscellaneous 24, making a total of 808.

Sixty letters were sent to home owners requesting that they connect their houses to the common sewer, and as sewer extension continues, all home owners will be required to connect to the sewer when it becomes available.

The board is pleased with the progress made this year in the extension of the common sewer. Many of the health menacing areas will be eliminated, especially with the connection of the High School and the Ballard School. The installation of these main lines open the way for future extension to large areas where the sewer is urgently needed.

There is an area on Lincoln Avenue in East Saugus, from the Emerson School to Washington Square, where the sewer is urgently needed to eliminate a bad health situation, and the board very strongly urges the extension of the sewer in this area in 1954. The area on Central Street from East Denver Street to Adams Avenue should also be included in this program for 1954.

Since the board voted to increase the rates for plumbing permits, the revenue from this source has more than doubled. Following is the amount received from permits, licenses and subsidies:

Plumbing permits .....	\$ 1,253.50
Subsidies (Commonwealth of Mass.) .....	990.71
Animal permits .....	73.50
Alcohol permits .....	40.00
Bottling permits .....	10.00
Milk Dealers permits .....	14.50
Milk Store permits .....	43.50
Ice Cream Dealers permits .....	7.00
Ice Cream Store permits .....	81.00
Oleomargarine permits .....	24.50
Tourist Camps, Trailers and Motels ....	204.50
Dental Clinic .....	82.50
Transportation Night Soil, License ....	10.00
Transportation Manure, License .....	8.00
Transportation Garbage, License .....	52.00
Transportation Waste, License .....	12.00

Drain Layers License .....	38.00
To Maintain Dumps .....	4.00
Manufacture Frozen Desserts .....	10.00
Kindergartens .....	4.00
Funeral Directors .....	15.00
Pasturization .....	10.00

Total ..... \$ 2,990.21

#### EXPENDITURES — 1953

Salaries and Wages .....	\$ 8,724.98
General .....	8,389.88
Garbage .....	5,787.48
Rubbish .....	13,483.32

Total ..... \$ 36,385.66

Requests for 1954 ..... \$ 55,793.65

#### Manager recommends for 1954

Salaries and Wages .....	\$ 9,262.50
General .....	10,564.51
Garbage .....	9,000.00
Rubbish .....	26,966.64

Total ..... \$ 55,793.65

Respectfully submitted,

ARTHUR W. PRICE  
LEROY C. FURBUSH  
PETER L. GRADY

Board of Health

## CEMETERY DEPARTMENT

To the Town Manager:

For the year 1953, the Cemetery Department operated with a working crew of four men and three temporary employees engaged for seasonal work before and after Memorial Day. In addition to the regular cemetery work, this department also cared for the Town Hall lawn and the Cliftdale and Saugus Center greens, shrubbery and plants.

The sum of \$21,591.86 was expended for operating costs. Of this cost, \$4,149.37 was transferred from interest received for perpetual care funds during the year 1952 and the balance was appropriated by the Town Meeting.

A total of \$15,585.89 was received from the sale of lots, care of lots, interment fees, foundation work and interest on perpetual care funds. Also, the sum of \$5,670.00 was received to be added to perpetual care funds.





BEST GUIDE TO THE CHARACTER OF A PEOPLE IS THE RESPECT THEY PAY THEIR HONORED DEAD, said a very famous philosopher. By this standard, Saugus, with its well-groomed but congested Riverside Cemetery, stands high in the scale. Meanwhile, mindful of the fact that it is now so filled that avenues have been closed up to provide additional graves, Town Manager Walter E. Lawrence has directed a survey for a new Burial Ground to care for the needs of the people of Saugus for the next 75 years. Here members of the trained crew of the Cemetery Department are shown carrying on the year-round maintenance work which stamps Riverside Cemetery as a superior institution. Left to right, Mario Calcagno, Freeman Newhall, Milton Moore, work under the watchful eye of highly efficient Superintendent Alfred W. Powers, right.

During the year, there were 134 burials. At the present time there are only a few lots remaining unsold in Riverside Cemetery. The time has arrived when the town must provide additional acreage for cemetery purposes. If this is not provided, we are faced with a very serious problem as there will be no lots remaining for sale. Some of the cemetery avenues have been filled in and sold as lots for burial purposes.

For the year 1954, we recommend that the town appropriate the sum of \$24,150.80 for the Cemetery Department. This will enable the department to hire one additional full time worker and sufficient seasonal workers. The work of this department having greatly increased over previous years, it is necessary to have additional full time workers as it is not always possible to hire seasonal workers when needed.

Signed: ALFRED W. POWERS,  
Acting Superintendent.

## FORESTRY DEPARTMENT

Walter E. Lawrence  
Town Manager  
Saugus, Mass.  
Dear Sir:

The following is a description of the work and the accomplishments of the Department for the year 1953:

Complement:

- 1—Working Superintendent
- 1—Tree Climber Laborer
- 1—Truck Driver Laborer

A recent survey shows that the town of Saugus has approximately 6500 roadside shade trees, of which 1100 are elms.



TO THE MUSIC OF THE DESTRUCTIVE POWER SAW, another of Saugus' noble elms, which once lined our residential streets, falls as a victim to the Dutch Elm Disease, Tree Warden Joseph Vatcher, center, who loves trees and joins with Joyce Kilmer in the belief that, "Only God can make a tree," stands framed in the trunk of an elm which has stood the storms of some 150 years only to fall victim to a disease which science has been unable to check. Flanking efficient Warden Vatcher are, left, Fred Westerstrand, a clever fellow with the axe; and right, Saugus' new and daring tree climber Donald Gingrass appointed this year by Town Manager Walter E. Lawrence, whose dexterity in topping trees has greatly facilitated the work of this important department.

This does not include any trees on town owned acreage. I particularly mention the number of roadside elms for the reason that the major portion of our efforts have to do with the control of the dreaded "Dutch Elm Disease".

During the year 1953, this department "Mist Sprayed" all roadside elms a total of three times. One must realize that to eventually control this plague, some legislation must be passed making it mandatory to spray all elms on private property. This department sent 150 samples of elm trees that showed infection to the Shade Tree Laboratories at the University of Massachusetts for analysis of which 29 were returned as positive.

The next procedure was to completely remove these trees. Previous bids for elm tree removal will show that the average cost of removal to be \$250 per tree. The limited manpower in my department cannot hope to eradicate this menace. There are 75 infected elms that must be removed in 1954.

#### **Gypsy Moth**

Gypsy Moth in the Town of Saugus is under control, however. During the annual moth inspection with John E. O'Doherty, State Supervisor of Pest and Gypsy Moth control, we found evidence of the Gypsy Moth in the North Saugus area. This condition should be eradicated this year by Aerial Spray.

#### **Tree Planting**

No appropriation for tree planting was made available to the Tree Department in 1953. However, the department transplanted 92 small maples from town owned property to roadside shade trees. It is important to remember that for every tree removed, one should be replaced.

We note several new housing developments. These of course must eventually have shade trees.

I would like very much to inaugurate a program of shade tree trimming but again the limited manpower is the answer.

#### **General Services**

During the year 1953, the Tree Department was called upon to render many services pertaining to the town in general, such as:

1. Erection of Christmas trees and trimming same.
2. Removal of all Christmas trees, brought to dump and burned.
3. Aided Public Works Department during snow removal.
4. Participation in Annual Clean Up Week.
5. Cutting roadside brush.
6. Clearing of lot for V.F.W. Building.
7. Clearing of land in rear of Oaklandvale School for proposed playground.
8. Removal of 13 trees for road building and sidewalk construction.

9. Aided Public Works Department in control of town dump.
10. Cleared various streets of dead limbs caused by storm damage.
11. Removal of bee and hornet nests.

#### **New Equipment**

We purchased a much needed three horsepower McCullough power saw.

#### **Requests**

A two ton cab and chassis truck with dump platform body and two speed winch.

One small power saw.

In conclusion, at this time I would like to thank all departments that assisted us during the year.

Respectfully submitted,

JOSEPH A. VATCHER,

Tree and Moth Supt.



**PERFECT BALANCE**—Grandma tries hard to out-guess the butcher with the heavy finger, but it's anyone's guess what the corpus delicti in the scale really weighs. Amusing, even though it's a stunt that wouldn't be tried by honest Saugus housewives, or storekeepers, either, but it's no harm to have an able, conscientious, and alert Sealer of Weights and Measures such as Alfred H. Woodward as the third man in the ring in a situation such as this.



# SEALER of WEIGHTS and MEASURES

Town Manager  
Town Hall  
Saugus, Mass.  
Dear Sir:

I submit the following report for the year ending December 31, 1953.

	Sealed
Scales over 10,000 lbs. ....	4
Scales 100 to 5,000 lbs. ....	10
Scales under 100 lbs. ....	109
Weights .....	8
Gasoline meters .....	79
Oil truck meters .....	30
Wood baskets .....	4
Total .....	244

## Trial Weighings of Commodities

	Total Tested	Correct	Under	Over
Bread .....	410	373	26	11
Butter .....	492	445	41	6
Dry commodities .....	396	363	29	4
Fruit and vegetables .....	96	88		8
Meats and provisions .....	156	142	8	6
Potatoes .....	76	39	28	9
	1,626	1,450	132	44

## Inspections Made

Pedlers licenses .....	6
Coal certificates .....	8
Marking of bread .....	10
Food packages .....	180
Pedlers scales .....	2
Junk scales .....	2
Coal certificates .....	8
Total .....	616

## Retests After Sealing

Gasoline pumps .....	22
Scales all types .....	32
Total .....	54

Respectfully submitted,  
ALFRED H. WOODWARD,  
Sealer of Weights and Measures.

# BOARD OF APPEALS



SAUGUS' BOARD OF ZONING AND BUILDING APPEALS is a unique town board, in that while it is appointed by the Board of Selectmen and its members removable only by them after a public hearing at which they show "cause," it derives most of its power not from the town by-laws but by mandate of the Legislature. Without a Board of Appeals to grant exceptions or variances in specific cases where hardship is a demonstrated fact, there could be no zoning or building laws, because no statute can be written sufficiently elastic to cover all situations. Members of the Board of Appeals serve without compensation and in Saugus longevity in office has been characteristic. Joseph G. Fisher, left, has served for 16 years; Chairman Peter A. Rossetti, center, for six years; and Paul A. Haley, right, for 22 years. In 1953, with 61 cases and over 100 meetings, the Board of Appeals had its greatest volume of business in history.

To the Honorable Board of Selectmen,  
Town Hall, Saugus, Massachusetts.  
Gentlemen:

Your Board of Zoning and Building Appeals submits herewith its report of activities during the calendar year of 1953, which because of the complexity of requests for variances on both the zoning and building codes brought a volume of business almost double that of any previous year.

Last year we reported that the number of cases disposed of had set an all-time record with a total of 34.

During the past year, however, the Board of Appeals has conducted 61 hearings involving individuals or corporations seeking relief from the terms of the zoning or building by-laws. While a great part of this unsurpassed volume of business before the Board of Appeals came about as a result of the decision of your honorable body to enforce the statutes with reference to illegal dog kennel businesses in residential areas, many others involved other general requests for variances and were indicative, in our opinion, of the great need for a re-codification of the zoning by-law which we have suggested for the past

three years.

Our zoning law was adopted in 1928. There have been many new conceptions in zoning in the intervening years, and particularly since World War II.

We again recommend to your honorable body that steps be taken immediately to re-zone the Town of Saugus so that many of the inequities of the existing code, which call for frequent remedial action by the Board of Appeals in individual cases, will no longer be required.

At the present time all of the land in the Town of Saugus not zoned for business, industrial use, or for general residence, is zoned under the single broad category of 'single family residence.'

This includes thousands of acres of undeveloped land on our outskirts, where development has not occurred since it was zoned in 1928 and may not for another 25 or more years.

The same restrictions, however, which are operative in highly developed residential areas in the heart of our community, are also effective in these woodlands and meadows.

In our opinion, the Town of Saugus should be re-zoned so that there would be several distinct categories of "Residential" use. The existing highly developed areas might be classified "Residential A." Others less widely developed, but still entitled to a maximum of protection, might well be set up under a "Residential B" classification, with somewhat more uses permitted, and a third category, involving woodlands and farms, could well come under an even less strict, "Residential C."

We also suggest that in such a re-zoning that there be a greatly broadened conception of the value of multiple housing. There are very few areas in the Town of Saugus, in our opinion, where two family houses should not be a permitted use, but under the existing code they are allowed in only a few areas.

The Board of Appeals would also respectfully suggest to your honorable body that the town of Saugus create a new zoning classification to cover apartment houses.

At the present time, apartment houses are a permitted use only in a business area.

We would suggest that many of the streets serving as laterals to our main arteries in Monument Square, Cliftondale Square, and Franklin Square be zoned for "Garden-Type Apartments," with a mandatory requirement that builders of such developments provide off-street parking for the residents of such modern multiple-housing units. Obviously, due to the crowded residential conditions in the proximity of our squares, the encouragement of construction of such well designed and attractive "garden-type apartment" multiple housing would provide a far greater tax return per square foot than can be received by continuing its present single family or general residence zoning.

During the past year, there have been 61 cases heard by the Board of Appeals, requiring some 100 meetings of this unsalaried group of citizens, due to the fact that members invariably view the locus prior to acting upon any petition.

The cases have been disposed of as follows:

Granted	28
Denied	15
Granted with restrictions or conditions	12
Leave to withdraw	1
Pending	5
Total	61

During the past year, the Board of Appeals lost its first case in 25 years in the Superior Court, when Mr. Justice Charles A. Rome reversed a unanimous verdict of the panel refusing a variance for permanent occupancy of a Greyhound dog kennel business in a single family residence area on the basis of alleged financial hardship of the appellant.

Upon the recommendation of Town Counsel Albion L. Hogan, the Board of Appeals has unanimously authorized taking this decision of the Superior Court to the Supreme Judicial Court on appeal. It has done so because it concurs in the judgment of the Town Counsel that Judge Rome's decision, if not reversed by the Supreme Bench, perils the integrity of the zoning by-law and the rights of residents of single family residential areas, not only in Saugus but throughout the Commonwealth.

In closing, the Board of Appeals would like to express its appreciation for their complete co-operation of the past year to Judge Hogan, Town Manager Walter E. Lawrence, Thomas H. Wagner, Jr., superintendent of buildings, and his staff; the clerical staff of the Board of Assessors for their many generous acts in providing names of abutting property owners; members of the Planning Board, who have been uniformly helpful; and finally, members of your honorable board, who while appointing the Board of Appeals, have never in any manner attempted to sway their judgment on any pending issues.

In our judgment, this is as it should be, in the interests of every citizen and property owner of the Town of Saugus. This should be a government of laws, and not of men, and any citizen who demonstrates his need for relief from the strict interpretation of either the zoning of building by-laws should be entitled to equal justice before the Board of Appeals.

It has been the constant aim of this board to grant such relief when it has been legally and equitably possible, and "when the same can be accomplished without substantial derogation from the intent and purpose of the by-law."

GEORGE W. PITMAN  
WALTER E. HOGAN  
PETER A. SMITH

PETER A. ROSSETTI, Chairman  
JOSEPH G. FISHER  
PAUL A. HALEY

Associate Members

Board of Appeals



# LIBRARY



NO WONDER THEY SMILE, with circulation of the Saugus Library holding up remarkably well despite the attractions of the TV screen. Working with a limited budget and under cramped conditions, the staff at the Carnegie Library in Saugus Center and the various branches do a magnificent job in instilling a love of good literature in young and old alike. Shown in this group picture are, front row, left to right, Mrs. Gladys H. Warren, Miss Huldah Blackmer, chief librarian; and Mrs. Frances Sperry. Rear row, left to right, Nettie Sargent, Margaret D. Adams, Mrs. Maude Moses, and Elizabeth Platt. If you need the answer to a "quiz" question to win a fast radio jackpot, they're the ladies with the solutions.

To the Honorable Board of Selectmen:

On the threshold of 1954, we pause. Looking back over 1953, we note and try to evaluate our accomplishments. Our work with the young people of our community has made gradual, but steady progress. The table of circulation statistics readily bears testimony to this growth. At the Main Library and in all branches, except Lynnhurst, there has been an increase. We have more than doubled our juvenile circulation at the East Saugus Branch.

## CIRCULATION STATISTICS — COMPARING 1952 AND 1953

	1952			1953		
	Adult	Juvenile	Total	Adult	Juvenile	Total
Main Library .....	26,400	12,158	38,558	25,459	12,780*	38,239
Cliftdale .....	11,677	11,684	23,361	11,612	11,890*	23,502*
East Saugus .....	2,352	2,869	5,221	3,500*	5,904*	9,404*
North Saugus .....	2,160	1,329	3,489	2,017	1,332*	3,349
Lynnhurst .....	789	1,986	2,775	690	1,910	2,600
High School .....	4,963		4,963	5,079*		5,079*
Oaklandvale .....		3,256	3,256		3,345*	3,345*
Grand Total .....	48,341	33,282	81,623	48,357*	37,161*	85,518*

Starred figures indicate increases in 1953

The increases in juvenile circulation are in direct ratio to the stimulus afforded by more active contact with the schools. Miss Huldah Blackmer, the librarian, has had groups from the Roby School for story hours. Mrs. Gladys H. Warren, assistant librarian, and Mrs. Margaret D. Adams, assistant at East Saugus and Oaklandvale, have done outstanding work with the youngsters through story hours in the schools.

The whole staff has worked with Mrs. Warren, the director of the "Junior Librarians"—a library club of 15 members for Fifth and Sixth Graders. There is a great demand these days for supplementary readers for the First and Second Grade pupils. This collection in our book stock has to be built up steadily to meet the increased requests.

Our adult circulation shows gains only at the East Saugus Branch and at the High School. There are two contributing factors involved in the apparent decline in adult circulation: TV is still a deterrent to extensive reading for recreation and there has been a dearth of good readable fiction. Many excellent non-fiction titles are available and these circulate well. Book prices have risen along with other prices and we try to invest our book budget in books which will not offend good taste.

Our library has increased its service in reference work this past year. There is no yardstick by which to measure this service, but we furnish information about tropical fish, parakeets, oil burners, water-proofing cellars, art, State and local government—to mention but a few of the questions. In fact, a library has most of the answers although some problems require more research than others.

The librarian and her assistant have brought books to the attention of our adult citizens through the media of book talks to church and civic groups and book lists published in our local papers. Interesting exhibits have been displayed at the Main Library in a beautiful mahogany glass-doored bookcase presented to the library by Mrs. Dorothy Gillam. Our thanks to Mrs. Gillam and to the people who have loaned us their treasures.

Our building has been the meeting place again for a Great Books Discussion Group. We feel gratified that this type of group has continued through several seasons to keep alive this cultural interest in our midst. The Community Relations Committee has held meetings in our Main Library—working on problems and programs relative to their very earnest interest in this timely and important subject.

Through the kindly co-operation of the Building Department, two of our physical needs have been taken of. We have new serviceable front doors and two new oak cases for the adult reading room in the Main Library. Ralph DeFronzo has done a fine job in duplicating the oak bookcases already in use in the building. The auxiliary steam radiators installed in the Cliftdale Branch Library in the winter of 1952-53 are still working well, thus eliminating the long-standing problem of inadequate heating at that branch.

William Irby resigned as chairman and a member of the Board of Trustees in September, as he has moved out of town. Ernest L. Shapiro was unanimously elected chairman in Mr. Irby's place, with Harold D. Adlington elected as secretary of the board. We are grateful for the loyalty of the members of our staff, and we appreciate the hearty co-operation between the staff and the board.

From our threshold of 1954, looking ahead we hope to build our service to our young people stronger and make it cover the community more extensively. This goal will move forward progressively with the years. Our expansion will necessitate increased floor and wall space in our Main Library; better work-room facilities, a staff-room; a larger staff for the whole system and the modernization of our library stock by the addition of audiovisual material, an increasingly popular feature in the circulation of the present-day library.

#### American Library Association Form of Statistics Annual Report for the year ending December 31, 1953

Name of the Library ..... Saugus Free Public Library  
Town ..... Saugus, Massachusetts  
Librarian ..... Huldah Blackmer  
Date of founding ..... 1887  
Population served (1950 census) ..... 17,329  
Library appropriation per capita ..... \$ .945  
Total number of agencies ..... 7

Consisting of:

Main Library	Lynn timer Branch
Cliftdale Branch	North Saugus Branch
East Saugus Branch	Oaklandvale Branch
	High School

Hours open for lending and reference (per week):

Main Library .....	37½
Cliftdale .....	21
East Saugus .....	13½
Lynn timer .....	3
North Saugus .....	4
Oaklandvale (for juveniles only) .....	2
High School (hours per school year) .....	828

Book stock:

Volumes at beginning of year .....	30,863
Volumes added .....	2,100
Volumes withdrawn .....	747
Total (December 31, 1953) .....	32,216

	Active Borrowers	New or Re-registered Borrowers
Main Library .....	2,669	790
Cliftdale .....	1,486	437
East Saugus .....	574	193
Lynn timer .....	127	38
North Saugus .....	156	53
Oakdale .....	195	42
Total .....	5,207	1,553

Staff:

Huldah Blackmer, librarian  
Gladys H. Warren, assistant librarian  
Frances Sperry, branch librarian—Cliftdale and  
Lynn timer  
Maude Moses, branch librarian—North Saugus  
Margaret D. Adams, Nettie Sargent, assistants—East  
Saugus  
Elizabeth Platt, assistant—Oaklandvale  
Hourly workers: Nancy Buckwell, Anita Mitton, Robert  
Forward, Robert Quirk

Board of Library Trustees:

ERNEST L. SHAPIRO, Chairman  
HAROLD J. ADLINGTON  
KALER A. PERKINS  
LILLIAN D. GEORGE  
CATHERINE REYNOLDS



# VETERANS BENEFITS



NEWELL V. BARTLETT

Genial, friendly, Newell V. Bartlett—the only time he gets angry is when the rights of a veteran of the nation's wars are impaired—is the town's Veterans' Service Officer and administers Veterans' Benefits with complete fairness to the needy veteran or his family and the taxpayers alike. With an ideal personality for dealing with those in temporary or permanent need, Newell administers a difficult job in a manner which has won high praise from both the veterans whom he serves and the town whose servant he always strives to be.

Mr. Walter E. Lawrence  
Town Manager,  
Saugus, Massachusetts.  
Dear Sir:

The Department of Veterans' Benefits herewith submits its annual report for the year ending in December of 1953.

Throughout the year, this department received 54 applications for help which the veterans and his family would be entitled to under the General Laws, Chapter 115, as amended. After due consideration, 14 of these cases were rejected as not applicable to the above laws. The remaining 40 applications, numbering 116 persons, were duly aided after proper approval by the Commissioner of Veterans' Services of the Commonwealth. The cases are divided as follows: World War One, 18 cases; World War Two, 20 cases; Korean War, two cases.

The department received as an appropriation the sum of \$12,806 of which the entire amount was expended. The receipts from the Commonwealth totaled \$6,362.27, leaving a net cost to the town of \$6,443.73.

The various duties under the department of Veterans' Services such as filing applications for the bonus; applications for disability pensions; aid in making loans under the G. I. authority; and visiting hospitals and making home checks have been duly accomplished.

This department wishes to extend its thanks and appreciation to the many other departments and agencies in aiding veterans to receive the proper consideration.

Respectfully submitted,  
NEWELL V. BARTLETT,  
Veterans' Agent.

# HARBORMASTER

Mr. Walter E. Lawrence,  
Town Manager,  
Town Hall,  
Saugus, Mass.  
Dear Sir:

In response to your request for a report of the activities of my office during the past year, I should like to state that as this is the first time such a report has been requested, that I am citing various incidents in my "log book" detailing unusual incidents connected with my office of policing and superintending movement of boats and vessels in the Saugus River which I think would be of interest to you and the citizens of Saugus.

When warnings of impending severe storms are posted by the Coast Guard, and I have reason to fear that there are small craft outside our inner river basin, it is my duty to give them aid. I cruise about in the outside and storm-tossed harbor in search of such distressed craft, and in this work utilize my personal boat.

During the past year six such small boats were found helpless in the teeth of the gales, with their motors out of commission, and, after throwing their imperilled occupants lines, I towed them to safety.

In such a stiff gale on Sunday, May 24, I picked up two men off Swampscott in a small rowboat, with their out-board motor dead, and their craft drifting onto treacherous Shad Rocks. Together with two Saugus men I found helpless off Nahant, I started back to the sanctuary of the inner harbor, and en route, saved the lives of two 15-year-old boys off Winthrop who were drifting helplessly in the storm-tossed and dangerous seas.

When I lifted the telephone off the hook on June 2 to hear an anguished Everett woman tell me that her husband had gone fishing and failed to return in the mounting gale, I put out to sea and found him in his helpless cabin cruiser at 12:15 A.M. off Deer Island. His propeller had become fouled with a

lobster rope, causing the engine to freeze. After towing him to Saugus, I called his wife to report his safety, and then crawled into bed in the wee small hours of the morning.

These are typical entries in my daily "log." They emphasize the work of the Harbormaster in time of crisis, when human life is at stake.

Another different phase of the duties of the Harbormaster concerns the investigation of all strange craft in the harbor. When I received a report in late summer from the General Electric Company that a mysterious craft in the inner river was surreptitiously taking pictures of the River Works, I hastened to the scene, and found a 30-foot cabin cruiser from Cohasset.



**BRAVING ALL TYPES OF WEATHER**, including storm-tossed seas which threatened to engulf the 42-foot "Florence, 2nd," his ship-to-shore telephone equipped launch, Richard Porter, Saugus' aggressive harbormaster, saved the lives of nearly a dozen stranded fishermen and sportsmen in 1953, probed an attempt at espionage at the defense plants of the General Electric Company, and performed all of the other duties of his little publicized office. The Florence, which has a 12 and one half foot beam and can carry 44 passengers,

went out in all types of weather hitting the North Atlantic and Harbormaster Porter was praised by the Coast Guard for his brave and unusually effective work. In the best traditions of the sea, the courageous Saugus harbormaster was typically tight-lipped about his fine service, and his report, which safe to say he did not write, is taken from his daily "log-book," which he submitted the Town Manager in response to a request for material for this report.

I boarded the vessel and searched it from stem to stern, inspecting all papers, and particularly examining for cameras. There were none to be found. The vessel was ordered from its location, however, to a berth in the inner river, far from defense activities of the General Electric Company.

There are other entries in my "log." They are not all as pleasant as being able to rescue trapped men in small boats during gales.

In early fall, I received a report from a half dozen boat owners of a vessel towing a water skier and doing so in such a manner as to cause alarm for the safety of others. The offenders had been courteously warned, I was informed, but had met only with abuse and vile language.

I blew my whistle and motioned for him to pull into the wharf, after noticing that he was headed towards Fox Hill Bridge at a high rate of speed and throwing a tremendous wake which threatened to swamp several small boats. He disregarded my whistle entirely, shouted a profane answer, and ducked under the bridge.

I gave chase and found him hiding behind one of the barges tied up between Fox Hill Bridge and General Edwards Bridge. When I asked his reasons for his dangerous and eccentric behavior, I received renewed curses and indecent language. When I told him that I was the Harbormaster and was performing my duty, he asked my name and said that he "could fix anything."

I summonsed him into Lynn District Court. There was no "fixing." He was arraigned before Judge Israel Cherry and paid a fine of \$20.

These are a few entries in my daily "log." I could cite many more. I have made daily patrols to halt vandalism, secured better service at the drawbridge of the Boston and Main Railroad, assigned mooring locations to many boats, raised several sunken craft and disposed of them as menaces to navigation, and otherwise attempted to sincerely perform all of the duties of my conception of the office of Harbor-master.

Sincerely,  
RICHARD PORTER,  
Harbormaster



# CIVILIAN DEFENSE



"THEY WATCH OUR SKIES" Front row—Bernice M. McKay, Mrs. Roy L. Smith, Helen Smith, Beatrice Abbott, Mrs. A. M. Harrison, Earl McDonald, Thelma Dole, Ida Murphy. Second row—Rollin H. Foster, Chief Observer; Viola McKean; Grace Dare; Mrs. B. H. Harrison; Mary Hopkins; Dorothy Linden; Ethel Hewson; Barbara Tucker, Civilian Defense Director; Roy L. Smith.

Top row—Albion Smith, John J. Mitchell, Walter Dunham.

Mr. Walter E. Lawrence  
Town Manager  
Town Hall  
Saugus, Mass.

Dear Mr. Manager:

I hereby submit the first annual report of the activities and organization of the Department of Civilian Defense for the town of Saugus.

A brief resume of why Civilian Defense is required:

During the year 1950 the President declared an emergency, which was followed by a similar declaration by the Governor of the Commonwealth.

By Chapter 639 of the Acts of 1949 the emergency was declared to exist for a period of only one year. The law was renewed three times for further periods of one year, until July of 1953, at which time the emergency was declared permanent or until an act of the General Court shall order it rescinded.

At present the anticipated length of the Civilian Defense Act is approximately three to five years.

By law every person employed or elected to a political office or employed by any political subdivision of the Commonwealth is automatically, by virtue of his or her employment, a member of the Civilian Defense forces of the political subdivision with which they are identified and is duty bound to fulfill their obligation in case of an emergency.

Voluntary participation of the citizens is requested to aid the town of Saugus during an emergency or disaster of any kind, whether it be natural or man-made.

Effort of your present Civilian Defense director has been rewarded by the voluntary participation of approximately five per cent of the population.

George A. McCarrier is assistant Civilian Defense director.

In the various departments of the organization we have the following:

## AUXILIARY POLICE:

Captain

Clarence Howard

Lieutenants

Gilbert Randall  
Robert Lumsden  
Colin Reese

Sergeants

Stanley Edgecomb  
Maurice Cherkofsky  
Arthur Benway

## AUXILIARY FIRE DEPARTMENT:

Chief

Gordon M. Jameson

Deputy Chief

George Fyfe

Captains

John Ahman  
William O'Brien

Winston Stover  
Leonard Pingree

Lieutenant

Dana P. Smith

## MEDICAL:

Dr. Edward B. Faulkner

## PUBLIC UTILITIES:

J. Tilmon LeBlanc

## WELFARE:

William Trostel

## PUBLIC WORKS:

Rescue:

Charles C. DeFronzo

## WARDENS:

Raymond P. Clark

## COMMUNICATIONS:

Radio:

Andrew J. Donovan

## TRANSPORTATION AND EVACUATION:

William S. Rockhill

## GROUND OBSERVER CORPS:

Saugus Post 210, American Legion  
Colonel Rollin B. Foster

**AUXILIARY POLICE:** A total complement of 12 officers and 60 men comprise this unit. It will be built to 75 men. Of these men, 55 are uniformed.

Training in police procedure and law is conducted by Captain Fred Forni of our regular Police Department, who was appointed to this activity by Chief Roland E. Mansfield with the approval of the Civilian Defense director.

Police training consists of a two-hour meeting weekly and covers instruction in the police Blue Book, crime detection and procedure, and criminal law.

Red Cross classes of 22 hours' duration have been held and a total of 42 members have been instructed. First Aiders have received their certificates. The additional members will later receive their instructions.

This will be followed by an advanced First Aid course which 50 per cent of the members will attend.

Training in small arms has been very steadily followed and all members know how to handle and use them. Two revolver teams have been organized and they have entered the New England Police League and participate in Police League Competition.

Assignments during the past consisted of the following:

1. Called out three times to aid in search of lost children.
2. Fourth of July celebrations.
3. Soap Box Derby and Fishing Derby.
4. Hallowe'en night duty.

5. Memorial Day celebration duty in co-operation with the regular Police Department.

6. Traffic duty at all above assignments.

The organization was called for disaster duty during the Worcester tornado in June.

Over 1200 man hours were performed in the disaster area, which aided the Worcester Police Department in patrolling and protecting the devastated area.

High commendation has been received from the Worcester Police Department headquarters for the capable and efficient way in which our Civilian Defense Police Auxiliary conducted themselves and demonstrated their ability to perform the required duty.

Great credit must be given to Captain Forni for his painstaking instructions to the auxiliary.

All of the uniformed men are sworn as Special Police Officers in Saugus to enable them to perform their duties.



POLICE AUXILIARY, all left to right: First row—Sergeant Stanley Edgecomb, Sergeant Warren Denley, Lieutenant Robert Lumsden, Lieutenant Gilbert Randall, Captain Clarence Howard, Lieutenant Colin Rees, Sergeant George Ross, Sergeant Harry Nelson, Sergeant Arthur Benway. Second row—Patrolmen Leroy Banks, Marshall Campbell, Robert Melling, Francis Kennedy, Willard Hall, William Hussey, Sergeant Maurice Cherkofsky, Freeman

Gallant, Henry Schneider. Third row—Warren Lowell, Luther Cluff, Joseph Robinson, Frank Evans Jr., Kenneth Green, Albert Libby, Cosmos Spinosa. Fourth row—James McGill, Robert Mills, George Carbone, Norman Clark, Henry Smith, James Smith, Sergeant John Lumsden, Baylus Cundy.



**FIRE AUXILIARY:** Under the expert instruction of Captain Joseph Maguire of the regular Fire Department, all the members of the Auxiliary Department have received valuable instruction and aid in the proper manner in which to use our equipment. This included the difficult technique of handling all types of firefighting. Results of his instructions have been shown at the different forest fires to which the unit has responded, and the Howard Johnson Restaurant fire this past summer.

The Fire Auxiliary unit includes a total of 30 men, headed by Chief Gordon Jameson and his aide, Deputy Chief George Fyfe, captains, lieutenants and 24 men.

The entire Auxiliary Fire Department have received First Aid Training and have been awarded certificates from their Red Cross instructors.

The old Seagraves' 750-gallon per hour pump that was

formerly used by the regular department some years ago was turned over to the Fire Auxiliary force and has been revamped, repaired, and is now in use by the auxiliary as an emergency unit. Its worth has been proven many times during the past two years at numerous woods fires.

It has been manned and used a total of 1190 hours during the past year at forest fires on the westerly side of Broadway, in Golden Hills and at the Lily Pond area.

The old Fire Alarm Department Chevrolet truck, which is 17 years old, after being idle for approximately six years, was revamped, repaired, and cleaned up and is available and has been used at all fires the auxiliary force has assisted at. An emergency lighting unit is now in good repair and operating when required. The 500-gallon trailer pump which was used during World War II, is part of the auxiliary equipment and has been repaired and is now in excellent condition.



**FIRE AUXILIARY,** First row—Chief Gordon Jameson, Lieutenant Dana P. Smith, Private William Lancaster, Deputy Chief George Fyfe, Captain William O'Brien, Private Charles Cassey. Second row—Privates Clyde Allen, Eugene Kneprath, Carl Love, Adrien LeBlanc,

Gerald Woodmansee, Captain Joseph Maguire, Instructor of the Saugus Fire Department Walter Decareau, William Hunt, Captain Winston Stover. Third row—Privates Ernest Comeau, Ernest Stephens.

All the repair work to this equipment has been done by members of the Fire Auxiliary Department at a very minor cost.

The Seagraves and trailer pumps gave a very good account of themselves at the Howard Johnson Restaurant fire at Felton Circle.

During the Worcester tornado, the Chevrolet truck and lighting unit aided the city of Worcester by lighting the stricken area, to aid in demolition work and to prevent looting.

The Seagraves has traveled 156 miles. The Chevrolet truck has traveled 1199 miles, and the lighting unit 1005 miles during the years 1952 and 1953, while the members of the Fire Auxiliary have been on active fire duty a total of 758 man-hours in Saugus, while a total of 372 man-hours were served in the Worcester tornado disaster area.

**EMERGENCY RADIO COMMUNICATION:** This service is headed by a local radio amateur, Andrew Donovan, who has a wealth of experience in radio communication. The unit consists of 22 local amateurs who stand ready to act as emergency communication or disaster links in case of need. They may be heard every Tuesday at 7 P. M. training and practising for use in an emergency.

Equipment is being added to our local police and fire departments to aid communications in these departments. It is planned to completely equip every vehicle in these departments this coming year and some of the Public Works Department's most important equipment. This will be done under a Federal matching fund system.

A public warning system is being installed consisting of seven sirens with proper control equipment. During an emergency it will be used for warning and later it can be utilized as public fire alarm warning system.

**MEDICAL AND FIRST AID:** Two emergency first aid centers have been set up and are ready for disaster work when required. These stations are partially equipped with stretchers with 54 in each and emergency First Aid equipment by the Federal government and are under the direction of Dr. Faulkner.

Complete registration of all doctors, nurses, and nurses aides is under way as one of the requirements for a complete unit.

**EMERGENCY FEEDING AND WELFARE:** This comes under the direction of William Trostel and consists of cataloging emergency hospital facilities, emergency housing, feeding, and welfare.

**EVACUATION UNIT:** William S. Rockhill, the director, has cataloged all vehicles that could be used in case of emergency, such as busses, and station wagons, and in fact, any vehicle that could be of value for proper transportation of persons in Saugus who might require help.

**PUBLIC WORKS AND ENGINEERING:** Charles C. DeFronzo, who is the director, has listed all the engineering skills that could be put to use if required. This group covers maintenance of water and sanitary lines, and demolition and rescue work as they might be necessary.

**GROUND OBSERVER CORPS:** The Federal government requires Saugus to maintain a ground observer tower in Saugus and to have it manned for 24 hours daily.

This is one of the Civilian Defense projects that Saugus Post 210, American Legion, has undertaken. Colonel Rollin Foster has been assigned by the local post to handle all details.

A tower has been erected on the roof of the Town Farm building which is also our Civilian Defense headquarters from which all planes sighted are reported to the Air Force, filter center, where the information is classified, and if necessary interceptor planes are sent up to investigate.

This is also the very first step in alerting the entire Civilian Defense organization.

If planes cannot be identified, a "Red Alert" is sent to every region, who, in turn, alert every State in this area and it is then transmitted to every city and town in the Commonwealth.

It then becomes the duty of all Civilian Defense directors to notify the citizens in his own city or town. This is a very vital requirement and more volunteers are needed.

**PUBLIC UTILITIES:** Under the guidance of J. Tilmon LeBlanc of the Lynn Gas and Electric Company, instructions have been issued as to the procedure to follow in homes. This information has been distributed by the utility company in monthly bills sent to all customers.

Every citizen should know how to take care of his own premises should any occasion arise of an emergency nature.

Plans are underway to eliminate hazards as they develop and good progress has been made.

**CIVILIAN DEFENSE IN OUR SCHOOL SYSTEM:** Leon C. Young, High School submaster, has been appointed by Jesse J. Morgan, superintendent of schools, to direct the Civilian Defense program in all schools in Saugus.

Organized drills are held once monthly and all teachers and children take all precautions for protection.

Visual educational films have been made available for display in schools to aid in instructing pupils.

Parents of all pupils have been informed of the action taken by means of letters the pupils have taken home. This helps to protect them in case an emergency should occur.

This program has been very well performed and the co-operation between schools has been excellent.

Upon the construction of our new High School, the present Civilian Defense Headquarters at the Town Farm Building will



be demolished and a new location will have to be provided to house our Fire Auxiliary equipment and for headquarters for the Civilian Defense operations.

A new observation tower is contemplated on the hill near the proposed new American Legion property which is expected to be built and put in operation the latter part of 1954.

The Saugus Civilian Defense program has been very well received in all quarters of the State for its ability to respond to a disaster call for aid and supply needed manpower.

An official notice has been received from the State House commending our Civilian Defense organization for its very valuable aid in combatting forest fires and for assistance at the Worcester tornado.

To maintain its service and expand by official government estimates, the Civilian Defense organization requires a minimum of 2500 people from the town of Saugus to properly educate and instruct the population of Saugus to safeguard themselves from all emergencies that may arise.

The co-operation and volunteer support of all citizens is earnestly solicited.

I wish to express my sincere appreciation for their co-operation to Police Chief Roland E. Mansfield, Fire Chief George B. Drew, Thomas H. Wagner, Jr., Superintendent of Buildings; Charles C. DeFronzo, Mark E. Randall, town electrician; Karl Nichols, Fire Alarm Superintendent; and all others I may have forgotten to mention for the splendid assistance that has been given this past year.

To you, Mr. Manager, for your understanding of a very serious problem in organizing a Civilian Defense Department and its attending problems, my sincere thanks.

Respectfully submitted,

ROY L. SMITH,  
Director, Saugus Department  
of Civilian Defense.

#### SPECIAL SIGNALS

##### Recall Signals

2	1st Box
2-2	2nd Box
2-2-2	3rd Box
2-2-2-2	4th Box

Test Signals

1-1 9 A.M. and 6 P.M. Daily Test

1-1-1-1 Before box, 1-1 After, Box Test

##### OUT OF TOWN CALL

2 rounds sent out	
3-3 Lynn	7-7 Melrose
4-4 Revere	8-8 Wakefield
6-6 Malden	9-9 Others

##### Multiple Alarms

1 blow before box, 2nd Alarm

3 blows before box, 3rd Alarm

4 blows before box, 4th Alarm

Police Call

1-1 2 rounds sent out

Boy Scout Call

3-3-3 2 rounds sent out

No School Signals

2-2 2 rounds sent out

6:45 A.M., High School

8:00 A.M., Grades, A.M.

12:45 P.M., Grades, P.M.

\* Transmitter or phantom box, sent from fire station only.

To report a Fire, call Saugus 0108.

For permits, the Chief, etc. call Saugus 1515.

#### SAUGUS FIRE ALARM BOXES

Box	Location
12	Vine at Essex
*125	Essex at Pleasant Av. (Armitage School)
13	Essex at R.R. Crossing
*131	School at Second
132	Norman Road
133	Essex at Felton
*14	Broadway at Felton
142	Broadway at Treher
143	Robin Road at Oriole
15	Broadway at Essex
*151	Essex at Stevens Pl. (Melrose line)
16	Vine at Adams Av.
21	Lincoln Av. at Cliftondale Sq.
212	Summit Av. at Ocean View
213	Wamesit at Aberdeen
214	Western Av. at No. 28
*215	Essex at Cliftondale School
23	Lincoln Av. at Laurel
*231	Lincoln Av. at Fairview Av.
233	Linwood at Avon
234	Laurel at Mt. Vernon
*235	Park St. at No. 50
*24	Lincoln Av. at Central
241	Lincoln Av. at Baker
243	Jackson St. at No. 39
*245	Lincoln Av. at Sweetser School
25	Central at Castle
253	Granite Road at Danforth
*255	Central at Felton School
256	Stone at Birch
26	Lincoln Av. at Morton Av.
*262	Saugus Av. at Aberdeen
27	Essex at Eustis
271	Whitney at Myrtle
*28	Central at Adams Av.
281	Adams Av. at Cliftondale Av.
282	Central at Knowles Av.
31	Lincoln Av. at Ballard
312	Ballard at Houston
313	Dudley at Henry
314	Ballard near Salem Turnpike
*315	Richards at Dudley (Ballard School)
32	Lincoln Av. at Franklin Sq.
321	Wendall at Newhall
323	Lincoln Av. at Vincent
325	Chestnut at Wendall (Mansfield School)
34	Winter at Willis
*341	Springdale Av. at Allard
342	Bailey Av. at Wakefield Av.
*343	Springdale Av. at Sylvan
*344	Pratt St. at No. 50
*345	Johnson Road at Carleton
36	Winter at Kenwood
361	Laconia at Harwich
362	Riverside Park at Victoria
364	Westland Av. at Westford
37	Lincoln Av. at Bristow
371	Bristow at Wickford
*372	Glen Park Av. at No. 30
*375	Lincoln Av. at Atlantic (Emerson School)
*38	Lincoln Av. at Lawndale
381	Lawndale at Eaton
*384	Gates Road
41	Walnut at Broadway
*412	Bow St.
*414	Walden Pond Av.
42	Walnut at Water
422	Water St. at No. 109 (Merrill's)
*424	Water at Homeland Road
*425	Water at North Saugus School
*426	Walnut at Lynnfield line
43	Cleveland at Washington Av.
431	Walnut at Fairmont Av.
*432	Fairmont Av. at Washington Av.
*434	Garfield at Garfield Ter.
*435	Cleveland at Lynnhurst School
*436	Edson at Newcomb
45	Central at Elm
451	Lily Pond Av. at Lake Circle
*454	Holland at McCollough
*455	DeSota at Evergreen
*46	Central at Walnut
*461	Great Woods Road at Hobson
462	Central at Birchwood
*463	Walnut at Birchwood
47	Broadway opp. Spring
*472	Broadway at Walden Av.
*48	Broadway at Fellsway
*481	Forest St. at M.D.C. Reservation
51	Sweetwater at Scollay Sq.
512	Shore Road at King
53	Main at Howard
*531	Main at Concrete Materials Co.
*54	Oaklandvale and Puritan Road
*541	Main at Bennett Farm
*545	Main at Oaklandvale School
56	Main at Broadway
*561	Broadway at Town Farm
*562	Main at Longwood
*61	Woodbury at Hesper
*612	Bridge at Lathrop
62	Atherton near Hesper
621	Hamilton at Wilkin's Magazine
623	Wonderland Av.
63	Hesper at Alder
632	Hesper near Burrill
71	Central at Centennial
712	Denver at R.R. Crossing
714	Central at Denver
715	Central at High School
72	Central at Jasper
721	Jasper at Pearson
725	Auburn at No. 26
*727	Jasper at No. 14
73	Main at Central, Monument Sq.
732	Parker at No. 18
*735	Main at Roby School
74	Central at Bridge
741	Summer at Appleton
742	Summer at Pleasant
75	Main at Vine
751	Highland Av.
754	Main at No. 43
*76	Woodbury at Roundhill
762	Pearson at Roundhill

## SAUGUS

### Public Buildings Repair Program Nearly Complete

Building Superintendent Reports Nearly All Schools Benefitted

### School Committee In Plea To Halt High School Fight

Asks Warring Factions To Accept Verdict of Court and Build New

The Saugus School Committee today appealed to the town to...

## SAUGUS

### Name Patrolman Elsmore To Head Safety Campaign

Children Urged To Be Careful Riding Bicycles In Park

## SAUGUS

### Contract for Public Buildings Due To Be Signed

Manager Invites Others To Attend

Town Manager Walter E. Lawrence appears set to sign a contract tonight with Vera Construction Company of Boston for construction of the new Saugus High School.

The signing will take place at...

## SAUGUS

### Planning Board Expert Appointed Town Engineer

Manager Names Brighton Man To Post; Will Take Office Oct. 21

### State Construction Grant For More Modern High School

On Bond Payment To Utilize Town

## SAUGUS

### Many Prizes To Be Won At Saugus Fair

Saturday Evening

## SAUGUS

### 1954 Budget Bookmill

Ash And Rubbish Collection To Be Town-Wide

A new town-wide collection of ashes and rubbish will start on Monday. The Town C. Furbush.

## SAUGUS

### Finance Committee Hearings On Public Buildings

Settlement of Town 325 Years Ago Will Be Observed Next Year

## SAUGUS

### Manager Hopes To Halt Big Hike In Tax Rates

Proposes To I Articles From

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### Santa Claus to Get Big Reception On Saturday

Town Beautiful Committee and Chamber to Stage Huge Parade

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### Exciting Fourth of July Includes Soap Box Derby

Committee to Obtain Bids

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### Plant of Modern Design On Turnpike To Be Started This Fall

A completely flexible and utilitarian High School plant, including the latest in modern educational facilities with contemporary beauty, will be erected on a 23-acre plot off the Newburyport Turnpike in Saugus, with construction expected to get well underway by this fall.

1953

## SAUGUS

### Committee Elects Mrs. I To Serve As Secretary

for its participation in the construction of the new Veterans Memorial School.

At the previously granted rate of \$12,000.

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### State Construction Grant For More Modern High School

On Bond Payment To Utilize Town

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### Many Prizes To Be Won At Saugus Fair

Saturday Evening

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### 1954 Budget Bookmill

Ash And Rubbish Collection To Be Town-Wide

A new town-wide collection of ashes and rubbish will start on Monday. The Town C. Furbush.

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### Finance Committee Hearings On Public Buildings

Settlement of Town 325 Years Ago Will Be Observed Next Year

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## SAUGUS

# New High School Plans Win Approval of State

Town To Be Eligible For Aid To Extent of Half of The Cost

## SAUGUS

# Saugus Educational Costs Found Less Than Average

Superintendent Morgan Hails New High School

## SAUGUS

# Town Prepared To Launch \$30,000 Sidewalk Work

Granite Curbstones Will Also Be Installed in Many Sections

## SAUGUS

# Saugus Files Water Suit Against Lynn

The Town of Saugus filed petition for declaratory judgment against the City of Lynn in Superior Court in Salem yesterday which requested that Lynn be ordered to give up rights to premises known as the "abandoned"

## SAUGUS

# \$250,000 Sewerage Bonds Voted By Town Meeting

Members Also Approved At

## SAUGUS

# Merchants To Hear Saugus Mayor Plan

## WENTWORTH

# RESIGNS FROM BOARD

## SAUGUS

# Manager Launches Drive To Clean Up Community

Committee Organized In Program

## SAUGUS

# New Sewer Projects Due To Be Started Next Week

Line to New High School, Present Ballard St. Planned

# Selectmen Favor Higher Pay Raise For Workers

Police and Firefighters Would Receive Increase To \$3,600

The Board of Selectmen, meeting in executive session last night, The selectmen voted their

# Saugus Votes Land Sale For New Shopping Center

Roll-Call of 42 To 1 Authorizes Committee To Assist Town Manager

Authorization to sell a total of 164 acres of town-owned land on the Newburyport Turnpike for the construction of a \$5,000,000 super-shopping center was voted

# Manager Names Advisory Committee On New School

Appointment by Town Manager Walter E. Lawrence of a nine-member advisory committee to assist him in the construction of Saugus High school on town-owned land off the Newburyport

# Ballard Street Widening Due To Start This Fall

State, County and Town Will Share In Expenses of Project

## SAUGUS

# HEADLINES 1953

# \$250,000 Sought For Repairs to Buildings

Yearly Every Schoolhouse Town Hall Urged

## SAUGUS

# New Town Report Lauded As One of Greatest Eyes

# Water Rates Committee To Recommend Increase

Boost Needed, Study Group Finds In Special Report For Town Meeting



**SAUGUS PIONEERS AT THE STATE HOUSE.** With a smile of satisfaction, Governor Christian A. Herter signs into law the bill sponsored by Selectman John J. Bucchiere permitting towns and cities to repair unaccepted highways. To the left of His Excellency is Town Manager Walter E. Lawrence, and on his right is the author of the bill. Sharing in Mr. Bucchiere's pleasure is Representative Belden G. Bly, Jr., Saugus' Representative in the General Court, in the rear, who filed the bill upon which the new statute is based.



**TOPPED BY ITS COLONIAL COACH,** this beautiful modernistic restaurant on the Newburyport Turnpike is typical of the kind of development Town Manager Walter E. Lawrence and other officials are constantly striving to bring to Saugus' Newburyport Turnpike. The Red Coach Grill—its spacious parking area thronged with cars from all States in the Union—is an outstanding advertisement for the town of Saugus to the millions of tourists who annually pass its beautifully landscaped grounds.



**BOB'S SHOE BOX GLEAMS AS BRIGHTLY AS THE IRON POT** after their proud owners, Robert C. Simone and Herbert White, out-did themselves in co-operating in the 1953 Clean-Up and Paint-Up Campaign staged by the Town Beautiful Committee, then headed by Donald J. Flynn. "Let's get in on the act," said Bob and Herb, and they proceeded to completely face their Monument Square building with ornamental brick at heavy expense. Just to show that community enthusiasm can be contagious, Herb was so pleased at the result that he changed the name of his Saugus Center eating establishment to make it conform to the handsome "iron pot" surmounting the attractive sign. Improved business has convinced both aggressive members of Saugus' business community that it pays to maintain "ship-shape shops."



**MODERN SCIENTIFIC LIGHTING** in Saugus' Monument Square dramatically shows the contrast between progressive administration and the "horse and buggy days." Beautiful Civil War Memorial in the middle of the square stands out majestically under the GE planned lighting system. Maximum efficiency lighting is now provided in the town's centres by 15,000 lumen mercury-vapor lamps designed by engineers of the General Electric Company.





**IMPORTANCE OF SAUGUS AS THE CENTER OF A BUSY TRADING AREA** has not escaped the sharp eyes of such experts as the far-flung national Atlantic and Pacific Tea Store. After a lengthy survey of its possibilities, the firm's experts arranged to take over this super-market erected on land of Charles W. Donovan at the junction of the Newburyport Turnpike and Route 129 at Hawkes' Corner, North Saugus. Thousands of North Shore food customers, with swarms of tourists, crowding into the thoroughly modern foodmart weekly, have proved the wisdom of their selection. Saluting this first of many such profitable enterprises—welcome alike to the Town of Saugus and their owners—Town Manager Walter E. Lawrence bids a hearty welcome on behalf of the citizens of Saugus.



**MAJESTIC PINES LIFTING THEIR NEEDED HOMAGE TO THE HEAVENS** provide a background of unparalleled beauty for the home colony Frank D. Carell is building for new residents of Saugus on a lovely site stretching between historic Appleton's Pulpit and the shores of enticing Lily Pond. Flanked by noble promontories of impenetrable granite, these homes have an idyllic setting. Happy, laughing, healthy children will soon be scaling these heights, "shinning" the trees, enjoying "country-living" within minutes of Monument Square.



**MORE AND BETTER HOMES FOR MODERN AMERICANS.** Saugus is suffering growing pains. In every part of the town new and attractive homes are being erected, so many that 1953's total is the second largest in the community's history. Few of them are more attractive to purchasers than this lovely development in North Saugus where Fred Timmons has created a self-contained, park-like atmosphere for a colony of high-type homes soon to be occupied by new residents, whose children will love the large play areas made available for the unusually wide lots.



**AMERICA IS STILL THE LAND OF OPPORTUNITY.** Take, for example, this new and modern supermarket erected by Anthony Coglianò on Lincoln Avenue. It is the fulfillment of a lifetime dream for progressive businessman Tony Coglianò, whose rapidly expanding business on nearby Brostow Street finally burst its seams as more and even more customers proved the truth of Ralph Waldo Emerson's doctrine, "If a man build a better mousetrap, the world will wear a beaten path to his door." Where, except in America, could this transition from a tiny corner store to a modern, completely stocked and staffed supermarket, become possible within the passage of a few years? Cosmopolitan Saugus—where all races and creeds live and prosper in harmony—rejoices in Tony Coglianò's success.



**SANTA CLAUS AND HIS CHIMNEY DESCENT. HIS REINDEER ARE POISED ON THE ROOF.** And the **WELCOME** sign at Donovan's Greenhouses on the Newburyport Turnpike at North Saugus merges with the beautiful artistry of a Christmas scene which attracted thousands to Saugus during the festive season. More than anything else, this picture of "Donovan's Flowers" at the holiday season proves that Saugus businessmen are progressive, alert, leaders in both the fields of trade and civic pride.



**"HARK THE HERALD ANGELS SING!"** seems to be the theme of these symbolic angels on the beautiful float of the Lynnhurst Parent-Teacher Association in the town's Christmas parade. One of the finest entries, the work of the association is typical of what it has accomplished during the past year under the fine leadership of Mrs. Eugene N. Skoropowski, president. The association has also secured a Town Meeting appropriation for paving of the play area of the Lynnhurst School which will be one of the first projects to be undertaken when spring work becomes possible.



**SANTA CLAUS HAS JUST ARRIVED AND HERE COMES ONE OF HIS GENIAL HELPERS OF THE SAUGUS CHAMBER OF COMMERCE** with the gifts. Happy youngsters of all ages, their balloons waving in the cool December breeze, join in to make Saugus' Christmas celebration sponsored by the Town Beautiful Committee and Chamber of Commerce a memorable event. Young America is doing quite a job on the Town Hall greensward, but who cares? Come Spring, it will be as green as ever, and nothing should ever supersede the eternal spirit of the gay Christmas season which beats eternal in the breasts of all men of good will.



**"I'M NOT SO SURE I LIKE THIS,"** says the somewhat startled young lady on the left who sat in the arms of Santa Claus at the Christmas celebration staged by the Town Beautiful Committee and the Saugus Chamber of Commerce during the last holiday season. Her companion on the right, however, seems very smug about the whole business, as though she has a secret understanding with the kindly Santa to fulfill her heart's desire. These youngsters are typical of the hundreds who thronged the town's squares to scream with glee at the gaily-colored floats, open the gifts distributed by the Chamber of Commerce, and, just as these two little angels are, talk it over in person with an understanding Santa. This, too, makes a town a neighborly community in which persons of all ages live, meet, and help one another with their problems. There's a lot more to being a good town than fixing roads and collecting taxes and an understanding Town Manager has made such human interest incidents as this possible for storage in the minds of childhood to be re-captured and re-lived in later years.





**PROUDLY CLUTCHING HER PRIZE** in the Saugus Fishing Derby last summer for boys and girls of all ages is Carolyn Gannino of 47 Wendell Street, whose third prize winning entry wasn't big enough to be captured by the camera although it netted her this handsome award. Carolyn didn't dare to hold it up straight for fear of hiding those gorgeous curls and winning smile.



**THAT "SMELT"** in the proud hands of Donald Murray of 11 Oakcrest Street topped the field to win him first prize in the Saugus Fishing Derby of last summer, which had all of the budding Isaak Walltons worked up for weeks. "Don's" very proud of that handsome casting outfit with which he plans to catch bigger and better fish as he gains experience.



**BUILDING THE SAUGUS OF TOMORROW.** This many-sided project, in which every citizen must play his part, is being significantly aided by Bay Shore Council, Boy Scouts of America, whose beautiful Camp Nihan in North Saugus is the overnight camping mecca of thousands of disciplined and nature-loving boys under public-spirited leadership. Little Sister, very much impressed by her visit to Nihan's rolling acres, leaves with the hope that when she gets a bit older, similar facilities will be available for Saugus girls.



**"BOY, OH, BOY,"** says Junior. Would I like to hold those reins. . . . On top of this Christmas-time float participating in the Saugus Town Beautiful and Chamber of Commerce salute to Santa Claus is not St. Nick himself, but he is the envy of all youngsters as he cleverly maneuvers the horses around a narrow corner. More than 20,000 spectators thronged Saugus streets for this holiday tribute to the eternal Spirit of Christmas.



# ADVISORY COMMITTEE



NEW SAUGUS HIGH SCHOOL ADVISORY COMMITTEE. Seated left to right: Dr. John L. Silver, Miss Alice G. Blood, Secretary; Chairman Paul A. Haley, Mrs. Mary F. Wass, Stephen W. Haynes, Architect. Standing: Educational Consultant Jesse J. Morgan, John A. W. Pearce, Joseph T. Hess, Francis S. Mascianica, Stanley W. Piwowarski.

## SAUGUS MEETS THE CHALLENGE OF MODERN EDUCATIONAL DEMANDS

Saugus—one of the half dozen oldest settled communities in the United States—is blazing a new trail in the field of secondary school education.

With the complete co-operation and leadership of a dynamic and forward-looking Town Manager, a town which is on the eve of celebrating its 325th year as a settled community in 1954 is the center of educational attention in the entire east.

On a 23-acre plot of land fronting on the main gateway to the North—the Newburyport Turnpike—Saugus is building a new completely flexible and utilitarian Senior High School plant, blending the latest in educational trends with contemporary beauty.

Upon its completion—expected in the fall of 1955—Saugus High School will no longer be the subject of lifted eyebrows in educational circles when its facilities are discussed.

It will no longer be the last High School of its size in the Commonwealth without a gymnasium.

No longer will its pupils be unable to produce their school dramas in their own plant because the existing assembly hall and stage have been condemned as “unsafe” by the State Department of Public Safety.

Culminating a battle of more than 20 years, in which Saugus’ beloved former Superintendent of Schools, Vernon W. Evans, fought annually for a modern plant in the days when it could have been constructed much less expensively, the citizens of Essex County’s second largest town have, by an almost unanimous Town Meeting vote, appropriated \$2,200,000 to give their youth a modern secondary school education.

And, by almost the same Town Meeting vote, they have authorized its location on a 23-acre plot of town-owned land bordering on the scenic Newburyport Turnpike, termed by experts of the Massachusetts School Building Assistance Commission: “The finest High School building site to be found in the State.”

## STATE PAYS HALF OF COST

The same State commission has made a financial grant of the maximum State aid possible—50 per cent of all costs above the land, to a maximum of \$1,100,000. This will be paid the town one-twentieth annually during the maturity period of the bonds. The State grant, however, does not include interest.

Because of the alertness of the Saugus High School Advisory Building Committee of nine citizens appointed by Town Manager Walter E. Lawrence, Saugus becomes the first community in Massachusetts to receive its first payment this year to help cushion the 1954 tax rate.

The Advisory Committee, closely scanning the law, found no reason for the previous policy of the State, exercised in the case of the Veterans’ Memorial School, whereby refunds to communities did not start until after the completion of the project. The State has yet to start refunds on the Veterans’ School, although it has been occupied for two years.

At the request of the Advisory Committee and Manager, Representative Belden G. Bly, Jr., called this provision of the law to the attention of the State commission.

“The town of Saugus is to be congratulated,” he was told. “There is nothing in the law prohibiting construction grants as building progresses. It has merely been a custom not to pay until after completion of projects.”

## PAYS DIVIDENDS TO TAXPAYERS

This single exhibition of the work and study of the Advisory Committee will save the taxpayers of Saugus almost \$3 in this year’s tax rate. It has also set a policy of State-wide magnitude and is one of the many reasons why the Town Manager—a believer in democratic principles—named a committee of nine citizens to aid him in planning and building this most costly venture in the history of Saugus.

Planning a secondary school system for the next 40 to 50 years, mindful of both the educational needs of the town of Saugus and the ability of its taxpayers to meet the cost, is not accomplished overnight.

It took three years in East Providence, R. I., to design a similar plant before a steam shovel was wheeled onto the site.



Because of preliminary work of the Town Meeting Investigating Committee, upon whose recommendations the project was authorized, and a two and three nights a week schedule of conferences and meetings of the Town Manager, Advisory Committee, architects and engineers, and department heads and instructors at the present High School, the designing of the new Saugus High School consumed only some 11 months.

Bids were opened on Oct. 30 last. Despite the fact that over a year had transpired between the authorizing Town Meeting and the opening of bids, 11 of the 12 contractors submitting estimates were under the original sum suggested to the Town Meeting. That, alone, shows careful, tedious, painstaking work, with a constant vigilant eye scaled to costs.

### **COURT ACTION DELAYED START**

The opportunity to start construction in the beautiful weather of last fall was lost when a "taxpayers' suit" in court challenged the intention of the Manager, upon the advice of the Advisory Committee, to award the contract to the Vara Construction Company of Boston, ruled by the Town Counsel to be the "lowest, eligible responsible bidder." State law requires that the contract go to the firm so qualifying.

After a protracted and fair court trial, in which the petitioning "taxpayers" were represented by highly competent counsel, Judge Charles A. Rome in Salem Superior Court dismissed their temporary injunction, found that the actions of both the Town Manager and Advisory Committee had been legal and proper, and ruled, further, as a matter of law, that "The Vara Construction Company of Boston is the lowest, eligible responsible bidder," thereby qualifying them for the contract.

The decision of Judge Rome fully upheld the contention of the Town Counsel. It also completely vindicated the judgment of the Town Manager and Advisory Committee, who had they acted otherwise, would have been sued by the Vara Construction Company, and, in the light of Judge Rome's decision, have lost the case.

The Town Manager and Advisory Committee regret the action of citizens in bringing the "taxpayers" suit. It unnecessarily delayed to no eventual gain to the competing contractor the start, and, therefore, the completion of this urgently needed school.

### **PART OF DEMOCRATIC SYSTEM**

Under our democratic system of government, however, we have to pay a price for our freedom. These citizens of the Town of Saugus exercised their legal rights, mistaken as their judgment may have been. The delay and additional cost can only be written off as part of the price we pay for democracy, and it should in fairness, be stated that the "taxpayers" who brought the suit had a perfectly legal right to do so if they so desired.

On January 12 of this year, with two feet of snow covering the site which had previously been available for preliminary work, Manager Lawrence signed the contract.

The Vara Construction Company has started work. Contract completion date is April 30, 1955, but this is subject to extensions for "strikes, lock-outs, material shortages, and acts of God." Target date for occupancy is the Wednesday after Labor Day in 1955.

Due to the fact that the bid was under the original estimate, and with the complete approval of the School Committee, Advisory Committee and Manager, four additional classrooms, with a total of 120 seats, will be added to the original plans. These will cost roughly \$40,000, or \$10,000 per room, and if added after completion under a new contract would, at present market costs, range in cost from \$20,000 to \$25,000 per room.

This will raise the opening-day classroom seating accommodations of the new Saugus High School from the previously planned 850 to at least 970. As this estimate is based upon the State-recommended optimum figure of 30 pupils per room, the figure can well rise above this without crowding occurring.

All facilities—gymnasium, auditorium, cafeteria, shops, library, laboratories, and other such units—are designed for a peak load of 1200, to provide for later classroom additions.

The taxpayers and citizens of Saugus will be interested in the following general description of the project, thereby enabling them to comprehend its lay-out as artisans speed construction with the advent of good weather:

### **FENCED FROM TURNPIKE**

The building and site development, entirely on town-owned land off the Newburyport Turnpike, but completely fenced from Route 1, with neither access nor exit to the highway, is designed for an eventual student load of 1200 pupils. There will be a total of 48 instructional rooms, laboratories, and units.

Immediate classroom seating will be provided for 970 students. It is expected that the present Saugus Senior High School, part of which is 47 years old, and which houses 753 students, will be entirely converted to Junior High School and elementary school use with the opening of the new building, which is expected to occur in the fall of 1955.

The auditorium, cafeteria, kitchen, gymnasium, library, shop and home-making and other suites and departments of the new Saugus High School are all designed for the eventual peak load of 1200 students.

Provision is also made for the later addition of academic rooms without disturbing any of the present facilities.

The new building, aside from the auditorium and gymnasium, will be of single-story, open-type, construction, making provision for proper natural and artificial lighting of modern type for secondary school activities.

The design of the new \$2,200,000 plant is contemporary. It will face Main Street, thereby providing better access to the play area and stadium, and the classroom wing will project back into the lot area toward Vine Street.

## BUILDING FLEXIBLE IN DESIGN

Flexibility in construction and room arrangement has been the constant aim of the committee, its architect, and its educational consultant, to the end that the building will adapt itself to changing educational needs in the generations ahead with the least expense to the town of Saugus.

By constructing a single-story building, costs have been shaved by some 15 per cent, on the average. Materials have been chosen that are best adapted for their various uses, not only keeping in mind first costs, but maintenance expense as well.

Foundations are of concrete. Exterior walls are of masonry with a water-struck red brick exterior face. The structural floors and roof are concrete. The entire frame will be steel.

Glazed structural tile will be used in the corridor walls and toilets. Plywood will be utilized in offices and the lower part of the gymnasium walls, and other features of the building, such as lobbies, will also be in plywood. The auditorium lobby will be in marble.

Floors of classrooms will be of asphalt tile, with ceramic tile in toilets and showers. Heavy schoolhouse plumbing will be utilized with brass piping. The heating and ventilating will include an oil burning steam vapor system.

In keeping with modern educational trends, the rooms will be of varying sizes, to accommodate large as well as small classes. All laboratories will be of the latest approved type with ultra-modern facilities.

### AUDITORIUM TO SEAT 1170

The auditorium, with a modern stage, will seat 1170 persons, and will in addition to being used for school purposes, be available for community use. The gymnasium will seat 850. There will be provision for 125 students in the library. The cafeteria will accommodate 400 pupils at a seating. The shops will be designed to teach various trades, including automobile repairing.

The new school will also include among other features five English classrooms and an English laboratory or speech-room with a low platform; four social studies classrooms, four mathematics classrooms, two language classrooms, and one classroom for alternate use of social studies, English, and language departments.

With the library will be, in addition to the large reading room, a work room and three conference rooms. There will be two general science laboratories, and one each of Biology, Physics, and Chemistry.

The Business Education Department will include two typing rooms, a stenography laboratory, business education laboratory, machines room, and general business practice room.

In the Homemaking Suite there will be a clothing laboratory, foods laboratory, and home-making area. There will be an Arts and Crafts laboratory. The Industrial Arts Department will include a woodworking shop, general shop, and graphic arts laboratory.

There will be a band and choral music department, including acoustically treated practice rooms, band storage rooms, uniform rooms, and other features.

The cafeteria, seating 400 pupils, will also, as a move to secure added economy, be utilized as a Study Hall. It will also have adjoining a small faculty dining room and kitchen.

The auditorium will have adjoining public toilets, dressing rooms, check rooms, and public telephone areas.

Attached to the gymnasium, which will be used for physical education and community purposes, will be boys' and girls' dressing, shower, and storage facilities. There will be a health suite of five rooms, including a waiting room, nurse's examination room, rest rooms for boys and girls, and a conference room.

The administration and guidance department will include a library and work room, a conference room, two pupil testing rooms, a general office, a principal's office, a vice-principal's office, and an office for the dean of girls.

Staff areas will include a common room for both male and female teachers, a women's rest room, men's rest room, and a teachers' work room.

In addition, there will be many storage and receiving rooms, both for central storage, and for the use of the various educational departments scattered throughout the building.

### MANAGER HAS RESPONSIBILITY

Under the provisions of Chapter 17 of the Acts of 1947, which is the Town Manager charter under which the town of Saugus operates, the construction and maintenance of public buildings, including their design, are **the responsibility of the Town Manager.**

He, and he alone, has the **ultimate responsibility** for every transaction connected with the letting of contracts, supervision of work, and all of the countless other details associated with the planning and construction of this new school.

**There is nothing in the provisions of Chapter 17, or any other law, however, which denies the Town Manager the right to be guided in his actions by the advice of those, who, in his judgment, are equipped by training, experience, or public-service interest, to lend such assistance.**

An analogy might be found in the oath administered to the Governor of the Commonwealth. He is sworn to defend the Constitution and faithfully administer all the laws of the State.

No one expects, however, that the Governor will personally perform all of these multitudinous duties of his office without the aid and assistance of persons who he designates to act in his name. He, as Governor, retains in his own hand complete responsibility for their actions.

Prior to the action of the Town Meeting in authorizing the new Saugus High School, the Town Manager publicly announced that he intended to name an advisory committee to assist him in all phases of the work.



Pointing out that as Town Manager he was already confronted with a multiplicity of tasks and responsibilities as the chief executive officer of a community of over 18,000 people, he said that the detailed work of assisting him in planning and building the new plant should be vested in a committee of competent citizens.

#### **CIVIC RESPONSIBILITY**

"This is not my building," he said. "It is the High School of all of the people of Saugus. I believe in the democratic process. I think that with an Advisory Building Committee working with the School Committee and Parent-Teacher Associations, able to give the time to the project and willing to unselfishly devote themselves to this task, that the people of Saugus will obtain the best possible High School plant to be erected with the funds available."

Some two months after the Town Meeting action, the Manager, on his own initiative, and after carefully screening the field, executed a contract with S. W. Haynes & Associates of Fitchburg as architects and engineers for the new High School.

A few weeks later, the Town Manager asked the five members of the previous Town Meeting Investigating Committee, who had been discharged of their duties at the time the school was voted, to form the nucleus of his new Advisory Building Committee, and added four additional selections of his own choice.

None of the nine citizens notified of the Manager's decision had sought such designation. All of the nine, and particularly those who had previously served for a year on the Investigating Committee, knew that it entailed literally thousands of hours of work for a period of up to three years. They were aware that they were to serve in a purely advisory capacity and that the Town Manager could, at any time, either disregard their recommendations, or abolish their positions. In more than a year of service, however, neither contingency has occurred.

The nine citizens were also mindful of the fact that in a democratic society their only hope of reward would be the satisfaction of their own conscience. They knew, further, that all mortals err, and that they, too, when such human errors occurred, must expect to face hostile criticism.

To this Advisory Building Committee, Walter E. Lawrence, Town Manager, appointed two representatives of the School Committee, Dr. John L. Silver and Miss Alice G. Blood; Mrs. Mary F. Wass, a prominent Parent-Teacher Association leader; Stanley J. Piwowarski, Francis S. Mascianica, the Rev. Wilbur C. Ziegler, pastor of the Cliftondale Methodist Church; Principal John A. W. Pearce of Saugus High School; Joseph T. Hess, and Paul A. Haley.

The Advisory Committee organized with the choice of Mr. Haley as chairman and Miss Blood as secretary. Superintendent of Schools Jesse J. Morgan was unanimously chosen as its educational consultant.

The Advisory Committee early made it known that it had but two objectives in consenting to assist the Town Manager in the successful completion of this most costly and important project in Saugus' 325 eventful years.

**"We intend to obtain the best Senior High School it is possible to build within the appropriation," they said, "and we intend that every penny of the taxpayers' money expended shall be in the interests of providing the finest secondary school education the people of Saugus can give their youth."**

**This is still their goal!**

**PACKAGED SECONDARY SCHOOL EDUCATIONAL PLANT WHICH WILL GIVE SAUGUS ONE OF THE MOST MODERN SYSTEMS IN NEW ENGLAND** is provided in this perspective of the new Saugus Senior High School to be erected on a 23-acre plot off the Newburyport Turnpike. Construction has been started by the low bidder, the Vara Construction Company of Boston.

The picture shows only that part of the area to be used for the actual school, with the running track in the left foreground pointing the way to the stadium to be located eventually in the area near the Main Street overpass of the Turnpike.

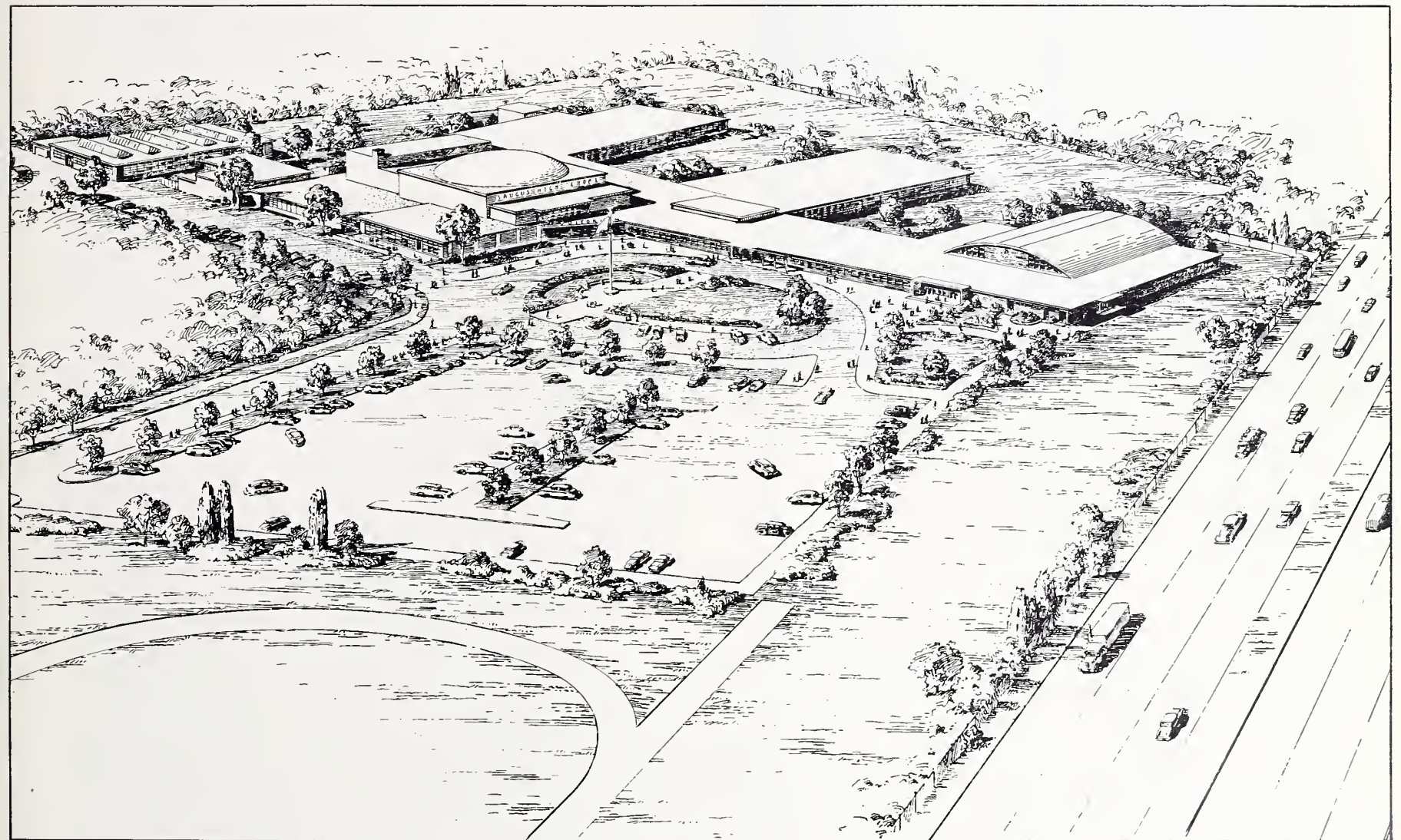
Designed in the contemporary manner by S. W. Haynes & Associates of Fitchburg, the sketch shows the gymnasium nearest the north-bound lane of the Newburyport Turnpike. It is flanked by the administration wing, with a classroom wing stretching back into the fields now constituting an apple orchard. To the left is the auditorium with seating for 1170 persons and surmounted by a dome.

To the left of the auditorium is a cafeteria with capacity for serving the eventual 1200 pupils expected to use the school, and behind the auditorium is another classroom wing. To the far left are the shops for woodworking, metalcraft, and automobile repairing.

The school, which will be entirely fenced from the Newburyport Turnpike upon which it faces, will have classroom space for 970 students under optimum seating conditions and facilities designed to accommodate up to the peak anticipated load of 1200.

The educational and construction specifications and plans were the result of almost a year's constant study by Town Manager Walter E. Lawrence and members of the Saugus High School Advisory Building Committee, aided by Jesse J. Morgan, superintendent of schools, as Educational Consultant, and the complete co-operation and efforts of all department heads and many instructors and maintenance men at the present Saugus High School.

# Saugus Marches Ahead Educationally





# TOWN ACCOUNTANT



IS THE BILL CORRECT TO THE LAST DETAIL? IS IT AUTHORIZED BY THE PROPER OFFICIAL AND APPROVED BY THE TOWN MANAGER? Are there sufficient funds in the department's appropriation to permit its payment?—These are just a few of the countless questions Saugus' Town Accountant Carl E. Chapman, shown, left, checking his vouchers, must answer to keep the town's financial transactions in such a manner as to biennially win the high praise of State Auditors. Courteous, efficient, with a vast experience in town government, Mr. Chapman served with distinction as Acting Town Manager several years ago during a vacancy in the office. He is flanked by his efficient staff, center, double-checking on the adding machine, Ethel M. MacNeil; and right, one of the town's veteran faithful employees, friendly and courteous Mrs. Mildred M. Furlong. Faced with mountains of paper work, plus the need for meticulous care, this finely integrated team is over-worked, but never lets the tension interfere with its goal of fine public service.

## REPORT OF THE TOWN ACCOUNTANT

Carl E. Chapman

December 31, 1953

In accordance with the provisions of Chapter 41, Section 61 of the General Laws, I herewith submit, to the citizens of Saugus, the annual report of all business transactions by town officials and departments, and a statement of the financial condition of the municipal government for the year ending December 31, 1953.

## TOWN INDEBTEDNESS

The bonded indebtedness on January 1, 1953, amounted to \$864,000 for capital investments. During the year the sum of \$64,000 was paid out for maturities. The 1952 Town Meeting authorized a \$2,180,000 bond issue for school construction and \$25,000 for sewer construction as part of the new High School plans.

In 1953 the Town Meeting authorized \$75,000 for water bonds and \$240,000 for sewer and drainage bonds. This Town Meeting rescinded the 1952 authorization for \$25,000 sewer bonds. A total of \$2,495,000 was the accumulated authorization. These bonds were issued in 1953. A total of \$3,295,000 in bonds was outstanding as of December 31, 1953.

In 1952 \$30,000 was borrowed for old age assistance as a temporary relief loan. This was paid in December 1953. This money was borrowed under the provisions of Chapter 108 of the Acts of 1951.

## TEMPORARY LOANS

In 1953 it was necessary for the treasurer to borrow \$400,000 temporary loans in anticipation of tax revenue. The notes were issued in March, April and May and were repaid in November and December 1953. There were no outstanding loans on December 31, 1953.

## TAX TITLES AND TAX POSSESSIONS

A total of \$46,652.90 held by the treasurer on tax titles was brought forward from 1952. To this amount was added \$10,462.10 by the collector in 1953 for unpaid taxes and by the treasurer through land sales. The redemptions, land sales and tax title disclaimer lowered this to \$42,795.39 by December 31, 1953.

A total of \$121,039.49 for tax possessions was brought forward from 1952. This was reduced by \$5,820.33 realized from the sale of lands by the selectmen. Foreclosures taken by the treasurer increased the amount to \$121,451.92 as of December 31, 1953.

## EXCESS AND DEFICIENCY (SURPLUS)

A total of \$190,126.72 for surplus revenue was brought forward from 1952. At the 1953 Annual and Special Town Meeting the following sums were transferred by vote to departmental appropriation or special articles.

To Central Street Land Damage .....	\$ 4,000.00
To Tax Title Foreclosure .....	4,800.00
To Lynnhurst School—Bituminous Area ....	3,000.00
To Six Street Acceptances .....	60.00
To Chapter 90 Ballard Street Construction .....	2,415.72

Total ..... \$14,275.72

Further deductions were made in 1953 by the following business transactions:

Tax Titles Taken .....	\$16,759.98
Miscellaneous .....	45.67
Revenue Account Deficit .....	3,576.84

Total Deductions ..... \$34,658.21

During the year the following sums were added to the account:

Tax Title Redemption to Treasurer .....	\$ 8,525.63
Tax Possession Sales by Selectmen .....	5,820.33

Art. 62—1953 T.M. Rescinding 1952 Article	5,200.00
Tax Title Disclaimer .....	31,827.17
Miscellaneous .....	1,759.41

Total Addition ..... \$53,132.54

A total of \$208,601.05 was carried forward to 1954 as a surplus in the Excess and Deficiency Account.

### GENERAL

The estimated receipts for 1953 as set up from the assessors recapitulation sheet amounted to \$694,005.73 but the actual receipts were \$20,514.44 short of this figure. This is the cause of the deficit in the revenue account transferred to the surplus account.

### RECOMMENDATIONS:

I recommend that in 1954 the many unexpended balances on special articles be processed to the completion or if these balances are not to be used, that the Finance Committee recommend transferring them as available funds to 1954 requests.

### STATEMENT:

Much has been said or written relative to the reimbursement by the State School Building Commission on the cost of constructing the Veterans' Memorial School. Payments for work on this project were still being made up to September 1953. There is a dispute as to final payments, if any, to be made. All material that could be located was submitted to the commission but because some papers were missing or not signed the entire material was returned. This is now in process of being completed, for resubmission to the State.

There should be received from the State approximately \$38,000.00 for bond maturity to 1954 and during 1954 approximately \$14,000.00 on bonds for this school.

The method of payment having been changed by the State it is probable that an unknown amount will be paid to the town in 1954 for construction of the new High School.

The funds received from the State will be set up in the accounts as available for transfer at any Town Meeting as payment on school bonds as they become due.

The encumbrance system operated in the Accountant's Department was set up by vote of the Town Meeting in 1941. It operated until 1949, when it was abolished under management. It was reestablished in 1953 under management and has been operating correctly as set up by Article five of the town by-laws. Instructions relative to the operation of this system in 1954 was given to each department head, board, commission and committee on October 27, 1953.

## TOWN OF SAUGUS — RECEIPTS 1950-1954 Inclusive

Classification	1950	1951	1952	1953	Estimate 1954
Excise Tax	\$ 82,943	\$100,675	\$ 98,162	\$116,491	\$117,000
Licenses—Permits	19,794	18,464	22,201	23,379	24,000
Fines—Forfeits	2,215	1,613	4,692	11,029	11,000
Grants—Gifts	111,325	123,782	115,728	127,390	130,000
Assessments	3,165	1,146	974	1,027	1,100
Gen. Government	6,531	8,390	10,273	9,689	10,000
Protection	1,871	1,617	1,975	3,229	3,300
Health	10,628	9,879	9,633	11,832	12,000
Highway	10,481	11,868	49,673	22,919	23,000
Charities	12,426	12,506	13,731	18,049	18,000
Old Age Assist.	84,127	88,778	115,385	109,875	110,000
Vet. Benefits	5,005	7,367	4,935	6,362	16,500
Schools	7,601	20,638	41,370	63,887	64,000
Libraries	695	702	723	928	1,000
Unclassified	316	167	910		
Water	72,080	78,304	84,413	86,309	87,000
Cemeteries	11,769	12,045	13,789	12,719	13,000
Interest—Deposits	377	378	303	453	450
Other	10,852	4,615	3,239	4,083	4,000

\$454,201 \$503,952 \$592,100 \$629,650 \$635,350

### Excess and Deficiency and Free Cash as Certified by Division of Accounts as of January 1st of each year

	Excess and Deficiency	Free Cash
1954 .....	\$208,601	
1953 .....	190,126	\$116,538
1952 .....	187,821	108,251
1951 .....	202,789	100,184
1950 .....	238,582	123,548
1949 .....	136,704	148,074
1948 .....	116,794	66,682
1947 .....	87,861	31,664
1946 .....	7,672	NONE
1945 .....	8,981 deficit	NONE

Deficits prior years ..... None prior years

### RECEIPTS FROM COMMONWEALTH OF MASSACHUSETTS

	Income Tax	Corporation Tax	Meal Tax
1953 .....	\$178,519	\$58,731	\$5,365
1952 .....	161,247	70,759	7,041
1951 .....	153,104	65,383	3,636
1950 .....	135,440	45,475	3,891
1949 .....	164,199	67,151	3,723
1948 .....	78,717	48,182	3,746
1947 .....	82,890	33,741	3,813
1946 .....	83,064	32,488	3,569
1945 .....	67,705	30,949	2,793
1944 .....	65,880	33,940	2,947



# BONDED INDEBTEDNESS

Inside Limit:	Jan. 1, 1953	Paid 1953	Dec. 31, 1953
1938 Sewers .....	\$ 94,280	\$12,000	\$ 82,280
1951 Sewers .....	35,000	5,000	30,000
1953 Sewers .....			240,000 New
1950 School .....	492,000	28,000	464,000
1953 School .....			380,000 New
	<u>\$621,280</u>	<u>\$45,000</u>	<u>\$1,196,280</u>
<b>Outside Limit:</b>			
1934 Fire & Pol. Sta...	\$ 6,000	\$ 3,000	\$ 3,000
1938 Sewers .....	55,000	5,000	50,000
1938 Sewers .....	96,720	NONE	96,720
1953 School .....			1,800,000 New
	<u>\$157,720</u>	<u>\$ 8,000</u>	<u>\$1,949,720</u>
<b>Enterprise:</b>			
1947 Water .....	\$ 85,000	\$11,000	\$ 74,000
1953 Water .....			75,000 New
	<u>\$ 85,000</u>	<u>\$11,000</u>	<u>\$ 149,000</u>
Total Bonded Indebtedness Dec. 31, 1953			\$3,295,000

# TOWN OF SAUGUS

	Tax Rates	Valuation
1939 .....	\$49.90	\$16,295,013.00
1940 .....	42.30	15,977,163.00
1941 .....	41.00	15,623,333.00
1942 .....	42.40	15,828,547.00
1943 .....	41.00	15,948,110.00
1944 .....	42.40	16,056,581.00
1945 .....	45.90	16,026,280.00
1946 .....	47.50	18,007,603.00
1947 .....	41.20	18,315,691.00
1948 .....	39.90	18,966,179.00
1949 .....	38.90	19,176,046.00
1950 .....	41.00	20,536,714.00
1951 .....	49.80	20,952,283.00
1952 .....	56.90	21,651,809.00
1953 .....	53.90	23,065,176.00

## Bond Maturities - 1954 to 1973 inclusive.

	Fire-Police Station	Sewers	Water	Schools	Totals	Estimate Sch. Assist.	Town Cost
1954	<u>\$ 3000</u>	<u>34000</u>	<u>11000</u>	<u>138000</u>	<u>186000</u>	<u>107000</u>	<u>79500</u>
1955		34000	11000	138000	183000	69000	114000
1956		34000	11000	138000	183000	69000	114000
1957		34000	11000	138000	183000	69000	114000
1958		34000	11000	138000	183000	69000	114000
1959		34000	11000	137000	182000	68500	113500
1960		29000	11000	137000	177000	68500	108500
1961		29000	11000	137000	177000	68500	108500
1962		29000	11000	137000	177000	68500	108500
1963		29000	7000	137000	173000	68500	104500
1964		24000	7000	137000	168000	68500	99500
1965		24000	7000	137000	168000	68500	99500
1966		24000	7000	137000	168000	68500	99500
1967		24000	7000	137000	168000	68500	99500
1968		23000	7000	137000	167000	68500	98500
1969		12000	2000	137000	151000	68500	82500
1970		12000	2000	132000	146000	66000	80000
1971		12000	2000	105000	119000	52500	66500
1972		12000	2000	105000	119000	52500	66500
1973		12000		105000	117000	52500	64500
	<u>\$ 5000</u>	<u>457000</u>	<u>149000</u>	<u>2644000</u>	<u>3295000</u>	<u>1360000</u>	<u>1935000</u>

BALANCE SHEET  
December 31, 1953

ASSETS

CASH:			
General	\$ 207,158.88		
Special Bond Issues	2,278,552.94		
Advance for Petty Cash	100.00		
War Bonus Fund	<u>756.16</u>	\$ 2,486,567.98	
Accounts Receivable:			
Taxes:			
1953 Real Estate	69,034.68		
1953 Personal	2,559.12		
1953 Poll	<u>6.00</u>	71,599.80	
Motor Vehicle and Trailer Excise:			
1952 Levy	2.82		
1953 Levy	<u>17,304.65</u>	17,307.47	
Special Assessments:			
1952 Sewer	13.46		
1953 Sewer	<u>225.45</u>	238.91	
Sewer Rentals:			
June 1953	323.70		
Dec. 1953	808.90		
Added to 1953 Taxes	149.40		
Maintenance	<u>62.84</u>	1,344.84	
Tax Titles and Possessions			
Tax Titles	42,795.39		
Tax Possessions	<u>121,451.92</u>	164,247.31	
Special Taxes:			
Estate of Deceased Persons		5,142.23	
Departmental:			
General Relief	2,237.91		
Old Age Assistance	471.29		
Aid to Dependent Children-State	3,243.39		
Veteran's Benefits-State	<u>1,342.90</u>	7,295.49	
Water:			
Dec. 1951 Rates	342.21		
June 1952 Rates	1,371.23		
Dec. 1952 Rates	1,688.16		
June 1953 Rates	4,665.36		
Dec. 1953 Rates	<u>7,387.12</u>		
Liens Added to Taxes:			
1953 Levy	<u>784.78</u>	16,238.86	
Unprovided for Accounts:			
Underestimates 1953			
State:			
M. D. C. Park Loan	167.87		
Charles River Basin Loan	5.46		
Boston Arena	<u>1,975.03</u>	2,148.36	
Overlay Deficits:			
Levy of 1952	864.22		
Levy of 1953	46,393.39		
Levy of 1910 - 1951 incl.	<u>25,906.32</u>	73,163.93	
		<u>2,845,295.18</u>	

LIABILITIES AND RESERVES

State and County Assessments:			
Metropolitan Boulevards	797.57		
Metropolitan Bonds	4.87		
Abatement of Smoke Nuisance	69.48		
Audit	1.00		
County Tax	1,227.51		
County Tuberculosis Hospital	<u>1,070.42</u>	3,170.85	
Guarantee Deposits:			
Planning Board Hearings		30.25	
Agency:			
Excess-Sale Lands of Low Value		1,792.11	
Tailings:			
Unclaimed checks		764.03	
Gifts and Bequests:			
Perpetual Care Bequests		800.00	
Trust Fund Income:			
Geo. M. Wilson - Library Fund	307.01		
Benj. N. Johnson - Library Fund	428.44		
Annie May Kimball - Library Fund	309.88		
Ora Maitland Kimball - Welfare Fund	1,122.16		
Perpetual Care Deposits - Cemetery Fund	<u>4,421.70</u>	6,589.19	
Premiums on Loans:			
High School Bonds	3,877.76		
Sewer Bonds	96.00		
Water Bonds	<u>30.00</u>	4,003.76	
Federal Grants:			
Disability Assistance:			
Administration	127.28		
Assistance	9,270.92		
Aid to Dependent Children:			
Assistance	5,920.73		
Old Age Assistance:			
Administration	4,501.98		
Assistance	<u>21,605.52</u>	41,426.43	
Revolving Funds:			
School Lunch	3,231.19		
School Athletics	3,146.83		
School Milk	<u>530.19</u>	6,908.21	
Appropriation Balances:			
General:			
Employees Payroll Deductions:			
Blue Cross and Blue Shield		1,709.33	
Appropriation Balances			
General:			
Planning Board Commitments	51.20		
Building Commitments	198.07		
Health Commitments	5.00		
Highway Commitments	597.04		
Highway-Chapter 90	16,962.31		
School Commitments	29.25		
Library Commitments	<u>4.80</u>		



Cemetery Commitments	6.00	
Civilian Defense	1,631.26	
Building - Art 80, 1953	611.03	
Hurd Avenue - Art 6, 1951	78.69	
Sidewalks - Art 30, 1953	18.88	
Jackson St. Curb - Art 17, 1952	51.24	
Winter St. Drain - Art 20, 1952	1,117.68	
Land Takings:		
Hurd Ave. - Art 5, 1951	10.00	
Intervale Ave. - Art 47, 1951	10.00	
Connolly Ave. - Art 17, 1952	10.00	
Central Street - Art 40, 1953	1,900.00	
Elaine Avenue - Art 35, 1952	10.00	
Emory Street - Art 44, 1952	10.00	
Glendale Avenue - Art 47, 1952	10.00	
Fairmount Avenue - Art 18, 1952	10.00	
Centennial Avenue - Art 19, 1952	2.00	
Shute Brook	10.00	
Beach View Avenue - Art 4, 1953	10.00	
Farrington Avenue - Art 5, 1953	10.00	
Pelham Street - Art 7, 1953	6.75	
Bufford Street - Art 9, 1953	10.00	
Old County Road - Art 25, 1953	3.25	
Broadway - Art 19, 1950	5,800.00	
Elm Street - Art 22, 1950	15,000.00	
Lot A-Plan 1038 - Art 82, 1953	10.00	
Sewers:		
Sewers - Art 32 Bond Issue	98,878.33	
Water:		
Maintenance Commitments	35.55	
M.D.C. Connection - Art 5, 1952	4,374.31	
Construction - Art 29 Bond Issue	62,362.90	
Cemetery Survey - Art 57, 1953	2,219.17	
Improve and Relocate Shute Brook - Art 66, 1953	10,000.00	
Lynnhurst School Bit. Concrete - Art 23, 1953	2,555.17	
Ballard School Bit. Concrete - Art 52, 1953	48.64	
Veteran's Memorial School-Bond Issue	906.91	
Tax Title Foreclosure - Art 16, 1953	716.75	
New High School - Bond Issue	<u>2,110,024.76</u>	2,336,316.94
Sale of Cemetery Lots		10,444.00
Reserve Fund - Overlay Surplus		276.08
Revenues Reserved Until Collected:		
Motor Vehicle and Trailer Excise	17,307.47	
Sewer Assessments and Rentals	1,583.75	
Tax Titles	42,795.39	
Tax Possessions	121,451.92	
Departmental	12,437.72	
Water	<u>16,238.86</u>	211,815.11
Reserve for Petty Cash Advance		100.00
Reserve for War Bonus Fund		756.16
Reserve for Payment of Sewer Bonds		9,791.68
Surplus Revenue - Excess and Deficiency		<u>208,601.05</u>
		<u>2,845,295.18</u>

# DEFERRED REVENUE ACCOUNTS

Apportioned Sewer Assessment Not Due	873.63	
Apportioned Sewer Assessment Due 1953	10.33	
Apportioned Sewer Assessment Revenue:		
Due in 1954		217.61
" " 1955		217.60
" " 1956		217.59
" " 1957		115.16
" " 1958		29.00
" " 1959		29.00
" " 1960		29.00
" " 1961		29.00
Suspended Sewer Assessments	245.93	
Suspended Sewer Assessment Revenue		245.93
Apportioned Sidewall Assessment Not Due	389.16	
Apportioned Sidewall Assessments:		
Due in 1954		48.66
" " 1955		48.66
" " 1956		48.66
" " 1957		48.64
" " 1958		48.64
" " 1959		48.64
" " 1960		48.63
" " 1961		48.63
	<u>1,519.05</u>	<u>1,519.05</u>

## DEBT ACCOUNT

Net Funded or Fixed Debt	3,295,000.00	
Fire and Police Station Bonds 1934		3,000.00
Sewer Bonds 1938		50,000.00
Sewer Bonds 1958		179,000.00
Sewer Bonds 1951		30,000.00
Sewer Bonds 1953		240,000.00
Water Bonds 1947		28,000.00
Water Bonds 1947		28,000.00
Water Bonds 1947		18,000.00
Water Bonds 1953		75,000.00
School Bonds 1950		464,000.00
School Bonds 1953		2,180,000.00
	<u>3,295,000.00</u>	<u>3,295,000.00</u>

## TRUST AND INVESTMENT ACCOUNTS

Trust Funds-Cash and Security	183,630.11	
Geo. M. Wilson - Library Fund		2,100.00
Benj. N. Johnson - Library Fund		5,132.00
Perpetual Care - Cemetery Fund		175,049.69
Post War Rehabilitation Fund		1,348.42
	<u>183,630.11</u>	<u>183,630.11</u>

## RETIREMENT SYSTEM ACCOUNTS

Cash and Securities	171,446.22	
Annuity Savings Fund		101,624.59
Annuity Reserve Fund		8,969.53
Pension Fund		58,063.57
Special Military Service Fund		2,420.98
Expense Fund		367.55
	<u>171,446.22</u>	<u>171,446.22</u>

1953 RECEIPTS  
GENERAL REVENUE

Taxes:		
Levy of 1938-1950		
Real Estate	464.30	
Levy of 1951		
Real Estate	41.33	
Poll	2.00	
Levy of 1952:		
Real Estate	59,714.96	
Personal	2,228.99	
Poll	2.00	
Levy of 1953:		
Real Estate	1,040,506.65	
Personal	90,624.97	
Poll	9,258.00	
Estates of Deceased Persons	350.00	
Lynn Water Shed Tax	994.46	1,204,187.66
Licenses and Permits:		
Marriages	410.00	
Mortgages	1,665.00	
Recording Mortgage	2.00	
Mortgage Assign and Discharge	80.00	
Certified Copies	46.75	
Business Certificates	29.00	
Water Lien Releases	21.00	
Tax Certificates	937.00	
Pole Locations	105.50	
Sale Zoning Books	.75	
Business Disolution	1.00	3,298.00
Town Clerk:		
Liquor and Malt Beverages	15,975.00	
Victuallers	390.00	
Entertainment	765.00	
Bowling and Pool	28.00	
Auto Dealers	220.00	
Jute Boxes	1,425.00	
Junk	22.00	
Golf	10.00	
Fire Arms	10.00	
Gasoline	26.00	
Furniture	5.00	
Taxi	11.00	
Auctioneer	8.00	
Trailer Parks	1,184.00	
Doctors Registration	2.00	20,081.00
Town Clerk Fees:		
Dog	334.60	
Hunting and Fishing	184.75	519.35
Tax Title Redemptions		
		8,725.63
Tax Possession Sales		
		5,820.33

Federal Grants:		
O. A. A. Admr.	5,350.03	
O. A. A. Aid	100,603.37	
A. D. C. Admr.	1,003.80	
A. D. C. Aid	14,096.32	
D. A. Admr.	401.52	
D. A. Aid	5,934.69	127,389.73
Commonwealth of Massachusetts:		
Income Taxes	178,519.15	
Corporation Taxes	58,731.15	237,250.30
County of Essex:		
Dog Licenses	3,050.58	
Court Fines	11,028.90	14,079.48
Total for General Revenue		1,621,351.48

COMMERCIAL REVENUE

Special Assessments:		
Sewers:		
1952 Assessments	20.07	
1952 Interest	.81	
1953 Assessments	508.85	
1953 Interest	51.00	
Fee in Lieu of Assess.	225.00	
Paid in Advance Assess.	153.00	
Paid in Advance Interest	1.49	960.22
Sidewalks:		
1953 Assessments	48.66	
1953 Interest	17.58	66.24
Privileges:		
Motor Vehicle Excise:		
Levy of 1951	4.69	
Levy of 1952	18,565.91	
Levy of 1953	97,920.74	116,491.34
Total for Commercial Revenue		117,517.80

COMMERCIAL REVENUE - DEPARTMENTAL

GENERAL GOVERNMENT

Manager:		
Garage Rent	180.00	
Golf Rent	3,750.00	
Barn Rent	1,500.00	
House Rent	40.00	
Fruit Stand Rent	375.00	
Ice Cream Stand Rent	250.00	
Pay Station	1.16	
Classification Book Sale	1.00	
Furniture Sale	500.00	
Rifle Range Rent	2.00	6,599.16



Collector:		
Costs		
Property Taxes	207.42	
Motor Vehicle Taxes	743.60	
Poll Taxes	326.00	
Insurance Premium	132.00	
Legion Land Sale	<u>1.00</u>	1,410.02

Treasurer:		
Tax Title Releases	92.00	
L. L. V. Costs	24.92	
L. L. V. Sale	183.64	
Unclaimed Checks	<u>271.79</u>	572.35

Public Works:		
Equipment Rent	31.00	
Dump Rent	145.00	
Map Sales	50.10	
Material Sales	114.50	
Damages	446.15	
Gasoline Tax Refund	92.41	
Meter Tests	9.00	
Junk Sales	<u>218.93</u>	1,107.09

Total for General Departmental 9,688.62

#### PROTECTION OF PERSONS AND PROPERTY

Building Department:		
Town Auditorium Rent	74.00	
Building Permits	1,803.00	
Zoning Book Sales	4.25	
Ordinance Book Sales	56.00	
Sign Permits	18.00	
Electrical Permits	851.00	
Junk Sale	<u>5.80</u>	2,812.05

Sealer of Weights and Measures:  
Sealing Fees 346.20

Police:		
Revolver Permit	57.50	
Damages	<u>12.95</u>	70.45

Total for Protection of Persons and Property 3,228.70

#### HEALTH AND SANITATION

Health Department:		
Licenses and Permits	517.00	
Plumbing Permits	1,247.50	
Dental Clinic	101.50	
Cabin Permits	112.50	
Motel Permits	42.00	
Mass. T. B. Subsidies	<u>990.71</u>	3,011.21

#### Sewer Division - Public Works Dept.

Sewer Rentals:		
Levy of June 1952	111.20	
Levy of Dec. 1952	783.96	
Levy of June 1953	3,649.31	
Levy of Dec. 1953	3,447.00	
Added to 1952 Taxes	116.10	
Added to 1953 Taxes	435.98	
Maintenance 1952	182.38	
Maintenance 1953	<u>95.34</u>	8,821.27

Total for Health and Sanitation 11,832.48

#### HIGHWAYS AND BRIDGES

Chapter 90 Construction:		
Contract 13462 Central Street:		
From the State	6,811.83	
From the County	2,942.28	
Contract 14159 Ballard Street:		
From the State	8,776.57	
From the County	<u>4,388.28</u>	22,918.96

Total for Highways and Bridges 22,918.96

#### CHARITIES AND VETERANS BENEFITS

Old Age Assistance:		
From the State	92,736.37	
From Cities and Towns	10,768.66	
From State Meal Taxes	5,364.81	
From Recoveries	<u>1,005.21</u>	109,875.05
Aid to Dependent Children:		
From the State	8,907.41	
From Recoveries	<u>138.75</u>	9,046.16
Disability Aid:		
From the State		5,005.69
Disability Aid Admr.		
From the State		128.85
General Relief:		
From the State	2,557.27	
From Cities and Towns	973.14	
From Individuals	<u>338.30</u>	3,868.71
Veteran's Benefits		
From the State	6,231.21	
From the State-Burials	<u>131.06</u>	6,362.27

Total for Charities and Veteran's Benefits 134,286.73

#### EDUCATION AND LIBRARIES

School Department:		
From the State:		
Tuition State Wards	3,016.73	
Transportation	239.42	
English Classes	29.16	

Out of Town Tuition	279.89	
Furniture Sales	92.50	
Auditorium Rent	215.00	
Destroyed Books	87.73	
Metal Shop Sales	64.32	
Telephone Calls	1.08	
Milk Program-Federal Aided	9,285.87	
Athletics:		
Basketball	366.55	
Hockey	59.75	
Football	8,749.89	
Cafeteria Program-Federal Aided:		
Meals	32,133.54	
Federal Aid	<u>9,285.34</u>	63,886.77
Library:		
Book Fines		<u>928.38</u>
Total for Education and Libraries		64,815.15

#### ENTERPRISE AND CEMETERIES

Water Division - Public Works Dept.		
Water Rates:		
Dec. 1950	2.00	
June 1951	66.63	
Dec. 1951	217.13	
June 1952	3,365.18	
Dec. 1952	12,720.62	
June 1953	37,600.28	
Dec. 1953	<u>27,028.83</u>	81,000.67
Water Liens:		
Added to 1952 Taxes	598.84	
Added to 1953 Taxes	<u>1,842.80</u>	2,441.64
Deposits for Pipe		2,866.75
Cemeteries:		
Sale of Lots and Graves	1,505.00	
Care of Lots	1,283.75	
Internment Fees	4,635.00	
Foundations	873.69	
Interest on P.C.Funds	<u>4,421.70</u>	12,719.14
Total for Enterprise and Cemeteries		99,028.20

#### PREMIUM AND ACCRUED INTEREST

Premium on Sewer Bonds	96.00	
Premium on Water Bonds	30.00	
Premium on School Bonds	9,134.20	
Accrued Interest on Sewer Bonds	38.67	
Accrued Interest on Water Bonds	12.08	
Accrued Interest on School Bonds	<u>1,404.89</u>	10,715.84
Total for Premiums and Interest		10,715.84

#### INTEREST

On 1930 - 1950 Taxes	50.00	
On 1951 Taxes	.57	
On 1952 Taxes	1,311.63	
On 1953 Taxes	<u>377.73</u>	1,739.93
On Tax Title Redemptions		2,342.99
On Trust Funds:		
Wilson Library	52.50	
Johnson Library	125.00	
Kimball Library	150.00	
Kimball Welfare	<u>125.00</u>	452.50
Total for Interest		4,535.42

#### AGENCY AND TRUST

Cemetery Perpetual Care Bequests	5,670.00	
Dog Licenses	4,096.40	
Withholding Taxes	120,516.54	
Blue Cross and Shield	14,105.73	
Planning Board Guarantee Deposits	437.15	
Dept. of Conservation	<u>2,353.25</u>	147,179.07
Total for Agency and Trust		147,179.07

#### INDEBTEDNESS

Temp. Loan-Anticipation of Taxes	400,000.00	
Sewer Bond Issue	240,000.00	
Water Bond Issue	75,000.00	
School Bond Issue	<u>2,180,000.00</u>	2,895,000.00
Total for Indebtedness		2,895,000.00

#### DEPARTMENTAL REFUNDS

Old Age Assistance	4,148.60
Aid to Dependent Children	112.85
Disability Aid	252.65
General Relief	62.20
Veteran's Benefits	170.00
School Expense	35.78
School Cafeteria	96.57
Treasurer	8.00
Manager	24.42
Vet. Memorial School	12,900.00
Water Division	1,038.90
Building Expense	4.50
Building Art 80	166.45
Building Salaries	60.50
Auditorium Chairs	86.70



Civilian Defense	200.00	
Planning Board Expense	11.70	
Tree Department	124.92	
Art. 9 Indemnification	180.00	19,684.74
Total for Refunds		19,684.74

#### TRANSFERS

Reserve Fund	14,757.27	
Dog Licenses to Library	3,050.58	
Interest P.C.Fund to Cemetery	4,159.37	
Reserve; Pay Sewer Bonds to Indebtedness	8,293.14	
Premium: Sewer Bonds to Indebtedness	88.00	
Overlay Reserve to Indebtedness	10,000.00	
Excess and Deficiency:		
To Land Damage Central Street	4,000.00	
To Tax Title Foreclosure	4,800.00	
To Lynnhurst School Bit. Concrete	3,000.00	
To Six Street Acceptances	60.00	
To Chapter 90 Ballard St.	2,000.00	
To Chapter 90 Ballard Street	415.72	
Auditorium Seats to Purchase		
R. Forward land	24.31	
Lincoln Ave. drain to Purchase		
R. Forward land	375.69	
Hayden Road drain to Ashes and Rubbish	795.40	
Power Shovel Account to Ashes and Rubbish	57.12	
Intervale Ave.,Improvement to Ashes and Rubbish	39.18	
Ballard St. Traffic Light to Ashes and Rubbish	200.50	
Armitage School Improvement to Ashes and Rubbish	2.43	
Auditorium Seats to Ashes and Rubbish	.34	
Hurd Avenue School Site to Sewer Maint.	2,000.00	
Lincoln Ave. drain to Chap. 90 Ballard	943.02	
Hurd Ave. Sch. Site to Chap. 90 Ballard	2,697.50	
Marion and Union St. Land Purchase to Chap. 90 Ballard	490.44	
Chap. 90 Maint. to Chap. 90 Construction	3,189.75	65,439.76
Total for Transfers		65,439.76

Total Receipts, Refunds and Transfers	5,227,222.95
Cash Balances January 1, 1953	<u>301,952.24</u>
	5,529,175.19

#### 1952 EXPENDITURES GENERAL GOVERNMENT

##### Moderator

Salaries:	NONE	
Expenses:		
Postage	17.75	
Association Meetings	7.25	25.00
		<u>25.00</u>

##### Finance Committee

Salaries:		
Clerical	100.00	100.00
Expenses:		
Printing and Advertising	3.94	
Dues	10.00	
Postage	5.00	
Association Meetings	22.50	41.44
		<u>141.44</u>

##### Planning Board

Salaries:		
Engineer	130.00	
Clerical	427.13	557.13
Expenses:		
Maps and Prints	122.55	
Printing and Advertising	225.94	
Stationery and Postage	16.20	
Supplies	9.11	
Dues	20.00	
Conference	20.00	413.80
		<u>970.93</u>

##### Board of Appeals

Salaries:		
Clerical	300.00	300.00
Expenses:		
Advertising	8.75	
Supplies	161.63	170.38
		<u>470.38</u>

##### Selectmen

Salaries:		
Chairman	500.00	
Selectmen (4)	1,558.29	2,058.29
Expenses:		
Printing and Advertising	69.69	
Stationery and Postage	69.40	
Supplies	47.92	
Dues	75.00	
Posting Warrants	40.00	
Recording	5.00	
Legal Services	22.84	329.85
		<u>2,388.14</u>

Manager		
Salaries:		
Manager	9,000.00	
Assistants	750.00	
Clerk	<u>1,350.00</u>	11,100.00
Expenses:		
Telephone	345.25	
Printing and Advertising	127.02	
Stationery and Postage	134.05	
Supplies	275.70	
Dues	45.00	
Bond	50.00	
Subscriptions	60.50	
Car and Personal Expenses	1,008.96	
Postage Meter Contract	115.92	
Gasoline and Oil	32.58	
Clerical	80.00	
Equipment	80.63	
Printing By-Laws	282.50	
Bus Hire	30.00	
Prints and Photographs	85.95	
Printing Town Budget	397.00	
Turnpike Commission Expenses	280.13	
Industrial Development Comm. Expenses	286.30	
Appraisal Town Farm Property	<u>651.02</u>	4,368.51
		<u>15,468.51</u>

Manager - Out of State Travel 350.00

Accounting		
Salaries:		
Accountant	4,500.00	
Sr. Clerk	2,824.64	
Jr. Clerk	<u>1,960.00</u>	9,284.64
Expenses:		
Telephone	104.10	
Printing and Advertising	433.50	
Stationery and Postage	22.75	
Supplies	312.54	
Dues	33.00	
Association Meetings	56.82	
Subscriptions	7.00	
Training Machine Operator	50.00	
New Equipment and Repairs:		
Desk and Chair	175.00	
Typewriter	202.50	
Adding Machine	240.00	
Repairs Encumbrance Machine	277.73	
Machine Rental - State Auditors	<u>22.50</u>	1,937.44
		<u>11,222.08</u>

Accountant - Out of State Travel 250.00

Treasury		
Salaries:		
Treasurer	3,650.00	
Clerk	<u>2,200.00</u>	5,850.00
Expenses:		
Telephone	93.28	
Printing and Advertising	176.43	
Stationery and Postage	112.64	
Supplies	114.81	
Dues	2.00	
Bond	277.00	
Registration of Notes	15.24	
Equipment Repairs	27.50	
Machine Rental-State Auditors	22.50	
Clerical	<u>140.00</u>	981.40
		<u>6,831.40</u>

Collecting		
Salaries:		
Tax Collector	3,380.00	
Sr. Clerk	2,950.00	
Jr. Clerk	<u>2,700.00</u>	9,030.00
Expenses:		
Telephone	82.08	
Printing and Advertising	270.68	
Stationery and Postage	529.45	
Supplies	214.61	
Dues	2.00	
Bond	418.50	
Tax Title Recording	53.00	
Machine Rental - State Auditors	22.50	
New Equipment:		
Adding Machine	<u>250.00</u>	1,842.82
		<u>10,872.82</u>

Assessing		
Salaries:		
Chairman	1,000.00	
Assessor-Part Time	750.00	
Assessor-Full Time	4,500.00	
Sr. Clerk	2,500.00	
Jr. Clerk	<u>1,665.30</u>	10,415.30
Expenses:		
Telephone	98.03	
Printing and Advertising	496.12	
Stationery and Postage	223.50	
Supplies	196.29	
Dues	9.00	
Association Meetings	150.00	
Searching Records	289.84	
Transportation	300.00	
Equipment Maintenance	19.80	
Deputy Assessors	492.69	
I.B.M. Billing	<u>1,095.90</u>	3,371.22
		<u>13,786.52</u>



	Law		
Salaries:			
Town Counsel	2,500.00	2,500.00	
Expenses:			
Recording Fees	43.90		
Dues	25.00		
Supplies	33.50		
Legal Services	45.44		
Settlement	25.00		
Medical	7.50	180.34	
		<u>2,680.34</u>	

	Judgement and Settlements		
Expenses:			
Attorney for Eleanor Francois	620.00		
Ruth Ramey and G. Russell Ramey	25.02	645.02	
		<u>645.02</u>	

	Town Clerk		
Salaries:			
Town Clerk	770.00		
Expenses:			
Printing and Advertising	676.77		
Stationery and Postage	115.00		
Supplies	19.57		
Bond	7.50		
Dues	17.50	836.34	
		<u>1,606.34</u>	

	Election and Registration		
Salaries:			
Registrars (3)	300.00		
Clerk	360.00	660.00	
Expenses:			
Printing and Advertising	1,301.00		
Supplies	21.65		
Labor	20.00		
Posting Warrants	20.00		
Precinct Officers	1,005.00		
Election Inspectors	14.00		
Election Clerks	28.00		
Police Officers	154.00		
Janitors	104.00		
Census	457.68		
Rentals	10.00	3,135.33	
		<u>3,795.33</u>	

	Public Works Administration		
Salaries:			
Superintendent	601.66		
Clerical (2)	908.22	1,509.88	
Expenses:			
Telephones	519.68		
Stationery and Postage	74.20		
Supplies	130.36		

Light	192.47		
Water	20.00		
Land Court	6.65		
Fuel	722.80		
Equipment:			
Book Case and Filing Cabinet	164.90		
Engineering:			
Telephone	98.08		
Gasoline and Oil	213.07	2,142.21	
		<u>3,652.09</u>	

Total for General Government 75,156.34

# PROTECTION OF PERSONS AND PROPERTY

	Police		
Salaries:			
Chief	4,600.00		
Captain	4,000.00		
Sergeants (4) \$3600.	14,123.08		
Patrolmen (13) \$3450.	44,951.40		
Reserves and Specials	3,578.40		
School Traffic	358.00		
Fire Detail	60.00		
Dog Officer	250.00		
Matron	250.00	72,170.88	
Expenses:			
Telephone and Teletype	1,579.75		
Printing and Advertising	108.45		
Stationery and Postage	73.50		
Supplies	153.80		
Dues	10.00		
Association Meetings	92.58		
Radio Maintenance	287.54		
Uniforms and Badges	970.87		
Laundry	7.98		
Trip to Prison	7.00		
Equipment Repairs	464.02		
Gasoline and Oil	1,400.27		
Tire, tubes, repairs	194.68		
Express	6.32		
Ammunition	28.85		
Luncheons for Prisoners	17.39		
Medical	28.00		
New Equipment:			
Mattress	14.00		
Chevrolet car	630.00	6,075.00	
		<u>78,245.88</u>	

Fire			
Salaries:			
Chief	4,600.00		
Captain	4,125.00		
Lieutenants (2) \$3725.	7,450.00		
Firefighters (17) \$3450.	58,638.62		
Call Firefighters	1,000.00		
Extra Duty	216.08	76,029.70	
Expenses:			
Telephones	315.48		
Printing and Advertising	27.75		
Stationery and Postage	2.00		
Office Supplies	33.00		
Station Supplies	313.48		
Uniforms and Badges	657.12		
Rubber Coats and Boots	167.91		
Chemicals and Oxygen	163.40		
Medical	34.40		
Subscriptions	6.00		
Equipment Repairs	395.84		
Gasoline and Oil	682.11		
Tires, tubes and repairs	285.18		
Hydrant Rental	2,600.00		
New Equipment:			
Extinguisher	15.35		
Hand Lights	20.00		
Chief's Car	1,383.50		
Jack	23.50		
Drill Kit	97.02	7,223.04	
		83,252.74	

Fire Alarm			
Salaries:			
Superintendent	910.00		
Labor	290.40	1,200.40	
Expenses:			
Supplies	265.21	265.21	
		1,465.61	

Forest Fires			
Expenses:			
Labor	766.00		
Supplies	318.77		
Gasoline	5.10		
Luncheons	35.82		
Equipment:			
Lights	48.33	1,174.02	
		1,174.02	

Building Repairs and Maintenance  
School Buildings

Salaries:			
Superintendent	2,075.14		
Maintenance Repairmen	7,983.22	10,058.36	

Expenses:			
Administration:			
Telephone	115.12		
Stationery and Postage	10.25		
Dues	12.00	137.37	
Maintenance:			
Transportation	350.00		
Gasoline and Oil	172.19		
Painting Work	195.81		
Carpentry Work	1,335.34		
Plastering Work	178.00		
Flooring Work	1,030.00		
Electrical Work	924.03		
Plumbing and Heating Work	5,320.43		
Lumber, Hardware	494.35		
Locks, glass	123.15		
Misc. Supplies	172.40		
Misc. Repairs	204.94	10,500.64	
		20,696.37	

Other Buildings

Salaries:			
Superintendent	2,074.86		
Maintenance Repairmen	7,705.34		
Clerk	1,099.90		
Janitress	886.00		
Overtime	1,173.90	12,940.00	
Expenses:			
Printing and Advertising	133.38		
Dues	10.00		
Telephone	115.11		
Stationery and Postage	10.25	268.74	
Maintenance:			
Transportation	350.00		
Gasoline and Oil	172.19		
Tires and Tubes	49.92		
Truck Registration	3.00		
Electrical Work	613.28		
Painting Work	1,180.00		
Plumbing Work	46.40		
Plastering Work	51.48		
Heating Work	120.10		
Lumber, hardware	708.83		
Locks, glass	58.37		
Materials and Supplies	981.43		
Extra Labor	49.86		
Moving	207.71		
Dye State Drapes	98.00		
Water	215.20		
Light	1,802.27		
Fuel	2,172.88		
Amplifier System	407.30		
Tilting Arbor Saw	175.00		
Misc. Repairs	389.96	9,853.18	
		23,061.92	



Building Repairs and Maintenance  
Special Article \$50,000.  
School Buildings

Expenses:		
Electrical Work	11,130.73	
Painting Work	9,028.79	
Plumbing and Heating Work	11,663.25	
Carpentry Work	1,089.68	
Masonry Work	3,114.00	
Flooring Work	200.00	
Roofing Work	227.00	
Fence	317.00	
Materials and Supplies	389.43	
Lumber and Hardware	1,375.92	
Locks and Glass	136.83	
Misc. Repairs	341.28	
Cleaning Cesspool	20.00	
Plans	18.00	
Gasoline and Oil	<u>145.95</u>	39,197.86

Other Buildings

Expenses:		
Electrical Work	3,037.73	
Painting Work	838.75	
Plumbing and Heating Work	1,770.26	
Carpentry Work	589.16	
Masonry Work	645.49	
Misc. Repairs	310.78	
Lumber and Hardware	1,368.85	
Locks and Glass	80.48	
Materials and Supplies	293.61	
Fuel	444.64	
Light	93.39	
Labor	73.60	
Auctioneer	10.00	
Special License	25.00	
Tires and Tubes	47.06	
Printing and Advertising	286.26	
Equipment	<u>442.50</u>	10,357.56
		<u>49,555.42</u>

Restore Town Hall Tower  
Special Article \$3500.

Expenses:		
Contract	<u>3,500.00</u>	3,500.00

Sealer of Weights and Measures

Salaries:		
Sealer	<u>1,000.00</u>	1,000.00
Expenses:		
Transportation	<u>30.00</u>	30.00
		<u>1,030.00</u>

Tree, Moth and Dutch Elm  
Tree

Salaries:		
Superintendent	728.24	
Labor	364.20	
Temporary Labor	571.20	
Overtime	<u>6.90</u>	1,670.54

Expenses:		
Advertising	8.00	
Dues	3.00	
Association Meetings	42.16	
Materials and Supplies	64.84	
Truck Registration	3.00	
Gasoline and Oil	200.09	
Tires, tubes and repairs	7.94	
Equipment and repairs	79.58	
Trees	<u>265.00</u>	673.61
		<u>2,344.15</u>

Moth

Salaries:		
Superintendent	1,655.58	
Labor	1,176.00	
Temporary Labor	1,377.60	
Overtime	<u>51.30</u>	4,260.48

Expenses:		
Gasoline and Oil	104.43	
Materials and Supplies	236.40	
Equipment and Repairs	302.60	
Association Meeting	<u>2.50</u>	645.93
		<u>4,906.41</u>

Dutch Elm Disease

Salaries:		
Superintendent	1,116.18	
Labor	589.30	
Temporary Labor	907.20	
Overtime	<u>10.85</u>	2,623.53

Expenses:		
Gasoline and Oil	58.68	
Materials and Supplies	677.77	
Equipment and Repairs	652.46	
Tires, tubes and repairs	182.19	
Extra Labor	102.06	
Moving Trees	<u>525.00</u>	2,198.16
		<u>4,821.69</u>

Civilian Defense

Expenses:		
Telephone	149.15	
Printing and Advertising	4.38	
Light	275.42	
Fuel	675.99	
Water	10.00	
Gasoline and Oil	<u>84.07</u>	

Materials and Supplies	146.60	
Radio Communications	411.44	
Tires, tubes and repairs	33.90	
Uniforms and Equipment	727.73	
Text Books	52.50	
Equipment and Repairs	974.65	
Directors Expenses	731.51	
Station Wagon	1,700.00	5,977.34
		<u>5,977.34</u>

Total for Protection of Persons and Property 280,031.55

#### HEALTH AND SANITATION

##### Health

Salaries:		
Board	600.00	
Agent	4,325.08	
Nurse	2,700.00	
Clerk	1,099.90	8,724.98
Expenses:		
Telephone	154.65	
Printing and Advertising	189.64	
Stationery and Postage	77.62	
Office Supplies	160.48	
Dues	46.50	
Subscriptions	6.50	
Association Meeting	4.00	
Vital Statistics	104.50	
Gasoline and Oil	294.67	
Express	14.86	
Registration of Cars	6.00	
Laboratory Permit	2.00	
License	7.00	
Agent and Relief	154.00	
Clinics:		
Dental	500.00	
Diphtheria	60.00	
Rabies	46.00	
Burying Animals	271.00	
T.B. Board and Care	4,689.50	
Medicine and Medical Care	811.23	
Well Child Conference	70.00	
Insurance	198.11	
Typewriter	162.50	
Equipment and Repairs	359.12	8,389.88
		<u>17,114.86</u>
Garbage Contract		8,037.50
Ashes and Rubbish Contract		17,977.76

##### Removal of Ashes and Rubbish

Salaries:		
Labor	6,793.62	
Overtime	47.60	6,841.22

Expenses:		
Printing and Advertising	50.88	
Equipment Repairs	163.55	
Gasoline and Oil	351.64	
Tires, tubes and repairs	513.70	
Supplies	15.00	1,094.77
		<u>7,935.99</u>

##### Sewer Maintenance

Salaries:		
Superintendent	722.00	
Clerical	302.74	
Engineers	569.19	
Overtime	1,170.27	2,764.20
Expenses:		
Fuel	854.13	
Water	10.00	
Light and Power	3,116.49	
City of Lynn Maintenance	421.00	
License	2.00	
Equipment Repairs	144.80	
Rental	5.00	
Material and Supplies	596.42	
Oil	36.39	
Construction	132.62	
Station Equipment Repairs	2,388.00	7,706.85
		<u>10,471.05</u>

##### Olive Avenue Sewer Special Article

Expenses:		
Engineering	1,809.86	
Contract	5,180.87	6,990.73
		<u>6,990.73</u>

##### Aerial Spraying Special Article

Expenses:		
Contract	1,000.00	1,000.00
		<u>1,000.00</u>

##### Sewer and Surface Drainage Special Article Bond Issue Sewers

Expenses:		
Advertising	88.20	
Pipe	585.00	
Borings	1,075.40	
Labor	512.17	
Bond Issue Cost	703.30	
Engineering	13,856.03	
Contracts	84,497.15	
Plumbing	195.10	
Equipment Rental	324.00	101,836.35
		<u>101,836.35</u>

Equi



Drainage		
Expenses:		
Engineering	2,957.06	
Contracts	42,069.61	
Pipe	335.95	
Labor	3,162.12	
Paving	423.16	
Photographs	20.00	
Grates and Frames	181.00	
Land Damage	100.00	
Supplies	36.42	49,285.32
		<u>49,285.32</u>

Total for Health and Sanitation 220,649.56

#### HIGHWAYS AND BRIDGES

Salaries:		
Superintendent	2,105.83	
Clerical	1,210.97	
Labor	32,567.97	
Engineers	7,968.66	
Overtime	844.70	44,698.13
		<u>44,698.13</u>
Expenses:		
Printing and Advertising	44.01	
Dues	3.00	
Telephone	60.84	
Fuel	334.72	
Gasoline and Oil	2,645.28	
Equipment and Repairs	2,551.75	
Materials and Supplies	1,308.09	
Pipe and Fittings	88.29	
Sand, stone, cement, gravel	447.20	
Bitumols	2,168.96	
Frames and Grates	35.00	
Extra Labor	192.50	
Tires, tubes and repairs	263.01	
Eductor Service	2,365.95	
Trailer Service	128.00	
Express	5.57	
Truck Registration	88.50	
Street Signs	486.04	
Prints	75.40	
Painting Street Lines	500.00	
Fence	701.30	
Contracts	17,336.54	
Inspector	900.00	32,729.95
		<u>32,729.95</u>
Snow and Ice Removal		
Salaries:		
Superintendent	601.66	
Clerical	302.74	

Labor	602.34	
Overtime	2,360.21	3,866.95
		<u>3,866.95</u>
Expenses:		
Sand, salt, chloride	3,748.16	
Hired Plowing	3,158.25	
Supplies	133.70	
Gasoline and Oil	383.57	
Meals	15.20	
Advertising	11.38	
Hired Grader	42.00	
Equipment and Repairs	6,484.20	13,976.46
		<u>13,976.46</u>
		95,271.49

#### New Machinery and Equipment

Expenses:		
Tandem Roller 3 to 5 ton	4,295.00	4,295.00
		<u>4,295.00</u>

#### Power Shovel Special Article

Expenses:		
Advertising	7.88	
Wayne Crane Model 20 Trench Hoe	17,935.00	17,942.88
		<u>17,942.88</u>

#### Trucks Special Article

Expenses:		
Advertising	17.07	
Model FZM Walter Truck	10,800.00	
Less: Allowance 2 rubbish trucks	9,000.00	1,800.00
	<u>10,235.49</u>	
3 Ford F-600 Dump Trucks		
Less: Allowance 3 Ford trucks	4,556.28	5,679.21
		<u>7,496.28</u>
		7,496.28

#### Street Lighting

Expenses:		
Town Streets	24,414.94	
Salem Turnpike	736.67	
Traffic Light	600.00	25,751.61
		<u>25,751.61</u>

#### Chapter 90 - Central Street Contract #13462

Expenses:		
Contract	11,451.56	11,451.56
		<u>11,451.56</u>

#### Chapter 90 - Ballard Street Contracts #13462-4159

Expenses:		
Advertising	50.50	
Frames and Grates	645.00	
Fence Posts	294.50	
Labor	59.40	
Contract	17,553.14	18,602.54
		<u>18,602.54</u>

Hurd Avenue Road and Sidewall  
Special Articles

Expenses:		
Land Taking	50.00	
Express	2.94	
Contractor	465.00	517.94
		<u>517.94</u>

Sidewalks  
Special Articles

Expenses:		
Engineering	2,589.96	
Rodman	171.25	
Labor	1,396.04	
Advertising	16.63	
Contract	18,042.36	
Gasoline and Oil	5.99	
Material and Supplies	13,275.09	
Prints	6.00	
Removing Stumps	748.00	
Repairs	12.00	
Bitumols	225.42	
Range Oil	312.79	36,801.53
		<u>36,801.53</u>

Jackson Street Curbing  
Special Article

Expenses:		
Contract	1,344.76	1,344.76
		<u>1,344.76</u>

Engineering Survey-Oaklandvale Brook  
Special Article

Expenses:		
Contract	1,000.00	1,000.00
		<u>1,000.00</u>

Land Purchase-Marion and Union Streets  
Special Article

Expenses:		
C.L. and M.G. Robinson	1,212.51	
A.M. and L.A. Wall	930.19	
R.D. McLaughlin	816.93	
E.G. and B.L. Simmons	775.83	
A.Q. and F.D. Nadeau	800.00	4,535.46
		<u>4,535.46</u>

Winter Street Drain  
Special Article

Expenses:		
Engineering	300.00	
Supplies	250.00	
Contract	6,969.56	7,519.56
		<u>7,519.56</u>

Connolly and Nason Drain  
Special Article

Expenses:		
Recording	42.00	
Photographs	30.00	
Contract	11,631.07	11,703.07
		<u>11,703.07</u>

Land Damage - Central Street  
Special Article

Expenses:		
Damage Expenses	3,008.00	3,008.00
		<u>3,008.00</u>

Land Taking - Centennial Avenue  
Special Article

Expenses:		
Recording	8.00	8.00
		<u>8.00</u>

Construction - Hurd Avenue and Pelham Street  
Special Article

Expenses:		
Photographs	.90	
Contract	366.42	367.32
		<u>367.32</u>

Land Taking - Palham Street  
Special Article

Expenses:		
Recording	3.25	3.25
		<u>3.25</u>

Land Taking - Old County Road  
Special Article

Expenses:		
Recording	6.75	6.75
		<u>6.75</u>

Land Purchase - Hurd Avenue  
Special Article

Expenses:		
Robert Forward	400.00	400.00
		<u>400.00</u>

Total for Highways and Bridges 248,027.00

CHARITIES AND VETERAN'S BENEFITS

Old Age Assistance - Administration

Salaries:		
Board	229.15	
Agent	1,929.00	
Social Worker	934.56	
Clerical	3,345.24	6,437.95
Expenses:		
Telephone	68.28	
Printing and Advertising	24.85	
Stationery and Postage	372.60	
Dues	3.00	
Association Meetings	55.00	
Insurance	141.21	
Garage Rent	10.00	
Registration of car	3.00	
Supplies	331.87	
Gasoline and Oil	238.15	
Office Furniture	187.45	
Car repairs	68.08	



Social Service Meetings	5.00	
Interest on Loan	270.00	
New car	547.50	2,325.99
<hr/>		
Expenses:		
Cash	230,296.86	
Cities and Towns	6,651.31	236,948.17
		<u>236,948.17</u>
<hr/>		
Aid to Dependent Children - Administration		
Salaries:		
Board	100.00	
Agent	955.50	
Social Worker	674.96	
Clerical	1,409.85	3,140.31
Expenses:		
Telephone	38.10	
Supplies	17.90	
Repairs	2.63	
Legal	6.50	65.13
		<u>3,205.44</u>
<hr/>		
Aid to Dependent Children - Aid		
Expenses:		
Cash	28,943.73	28,943.73
		<u>28,943.73</u>
<hr/>		
Disability Aid - Administration		
Salaries:		
Board	100.00	
Agent	861.50	
Social Worker	467.28	
Clerical	976.05	2,204.83
Expenses:		
Telephone	20.90	
State Meetings	15.35	36.25
		<u>2,241.08</u>
<hr/>		
Disability Aid - Aid		
Expenses:		
Cash	14,199.25	14,199.25
		<u>14,199.25</u>
<hr/>		
General Relief - Administration		
Salaries:		
Agent	294.00	
Social Worker	207.68	
Clerical	433.80	
Expenses:	24.50	935.48
Stationery and Postage	10.40	
Telephone	35.00	
Garage Rent	1.80	
Supplies	6.75	
Welfare Meeting	15.06	155.62
Prestone		<u>1,091.10</u>

Expenses:		General Relief - Aid
Cash	5,858.28	
Groceries	561.30	
Board and Care	2,814.74	
Medicine and Medical Care	1,916.00	
Fuel	70.75	
Clothing	67.30	
Burial	100.00	
Cities and Towns	8,290.19	19,678.56
		<u>19,678.56</u>

Salaries:		Veteran's Benefits - Administration
Director	1,452.00	1,452.00
Expenses:		
Telephone	93.93	
Stationery and Postage	12.00	
Supplies	27.65	
Dues	10.00	
Transportation	50.00	193.58

Expenses:		Veteran's Benefits
Cash	9,205.82	
Groceries	337.00	
Fuel	15.30	
Burial	150.00	
Clothing	20.84	
Board and Care	225.91	
Medicine and Medical Care	1,201.55	11,156.42
		<u>12,802.00</u>
Total for Charities and Veteran's Benefits		327,873.27

## EDUCATION AND LIBRARIES

Salaries:		Schools
Superintendent	8,153.84	
Teachers	479,316.20	
Clerical	9,125.16	
Nurse	3,441.44	
Custodian	51,898.05	
Band Director	3,661.52	
Physicians	2,000.00	
Athletic Officials	1,880.00	
Athletic Coach	865.00	
Driving Instructor	300.00	560,641.21
Expenses:		
Telephones	1,558.42	
Printing and Advertising	325.88	
Stationery and Postage	207.00	

Supplies	12,499.01	
Books	10,935.03	
Fuel	17,332.29	
Light	7,036.22	
Transportation of Pupils	13,099.25	
Water	863.99	
Sewers	163.25	
Dues	31.25	
Garage Rent	125.00	
Medical Panel	65.00	
Care of Grounds	480.00	
Hand Writing Supervision	2,400.00	
Visual Education	1,060.01	
Association Meetings	606.28	
Tuition	595.83	
Band	1,552.07	
Equipment	7,572.05	
Repairs	43.39	
Diplomas	380.25	
Athletics	4,971.15	
Guidance	305.12	
Shop Supplies	1,078.61	
Special Police	21.00	
Express	20.60	
Laundry	30.13	
Tests	335.79	
Library	415.58	
Census	100.00	
Insurance	231.88	
Gasoline and Oil	118.86	
Snow Removal	4.52	
Transportation	358.36	
Driver Education	263.80	87,186.85
		<u>647,828.06</u>

#### Trade School Tuition

Expenses:		
City of Everett	844.71	
City of Malden	204.48	
City of Boston	47.40	
City of Lynn	879.53	
City of Medford	6.00	
City of Beverly	48.20	
Lynn Vocational High	2,523.63	
Transportation of Pupils	249.85	4,803.80
		<u>4,803.80</u>

#### Athletic Revolving Fund

Expenses:	
Telephone	17.38
Light	40.83
Heat	70.44
Medical	47.00
Water	69.65
Insurance	8.34
Dues	10.00

Equipment	3,757.98	
Game Officials	1,941.00	
Cities and Towns Share	1,460.67	
Transportation	834.50	8,257.79
		<u>8,257.79</u>

#### School Cafeteria's Revolving Fund

Salaries:		
Supervisor	2,200.00	
Cafeteria Workers	8,468.05	10,668.05

Expenses:		
Equipment Repairs	640.30	
Milk	8,617.58	
Meat and Groceries	14,156.91	
Ice Cream	2,580.63	
Supplies	849.75	
Express	124.12	
Dishes	536.28	
Linen Service	289.31	
Insurance	83.33	
Licenses	3.00	27,881.21
		<u>38,549.28</u>

#### School Lighting

Expenses:		
Supplies	91.77	91.77
		<u>91.77</u>

#### Milk Program Revolving Fund

Expenses:		
Milk	7,959.77	
Crackers	409.20	
Ice Cream	180.03	
Dishes	1,273.54	
Advertising	3.75	
Director	350.00	10,176.29
		<u>10,176.29</u>

#### Ballard School - Bituminous Concrete Special Article

Expenses:		
Engineer	230.00	
Prints	4.40	
Machine Rental	246.00	
Grates and Frames	35.50	
Lumber	124.83	
Bitumols	1,941.28	
Pipe	18.00	
Cement	3.75	
Contract	50.00	
Fence	297.60	2,951.36
		<u>2,951.36</u>



Lynnhurst School - Bituminous Concrete  
Special Article

Expenses:			
Engineer	254.00		
Clean Cesspool	20.00		
Pipe, cement, stone	68.95		
Frame and Cover	71.00		
Contract	30.88	444.83	
		<u>444.83</u>	

Renovate Armitage School

Expenses:			
Contract	292.10	292.10	
		<u>292.10</u>	

School Lighting

Expenses:			
Supplies	10.08	10.08	
		<u>10.08</u>	

Veteran's Memorial School  
Construction

Expenses:			
General Contractor	13,773.95		
Equipment	1,155.33	14,929.28	
		<u>14,929.28</u>	

Senior High School  
Construction

Expenses:			
Advertising	118.65		
Architect	88,031.24		
Supplies	210.08		
Committee Expense	268.33		
Engineer	546.05		
Borings	800.89	89,975.24	
		<u>89,975.24</u>	

Library

Salaries:			
Librarian	3,116.00		
Assistant Librarian	1,944.00		
General Assistants	4,142.13		
Custodian	120.00		
Labor	816.75	10,138.88	

Expenses:			
Telephones	233.44		
Printing and Advertising	29.00		
Stationery and Postage	36.40		
Supplies, office	211.06		
Fuel	340.27		
Light	318.32		
Water	10.00		
Sewer	12.00		
Supplies, cleaning	59.19		
Books	3,685.20		
Periodicals	182.00		

Book Cartage	108.00		
Binding	449.34		
New Equipment	252.51		
Equipment Repairs	162.00	6,088.73	
		<u>16,227.61</u>	

Total for Education and Libraries 834,537.47

RECREATION AND UNCLASSIFIED

Playgrounds

Salaries:			
Supervisor	450.00		
Instructors	1,390.00		
Clerical	50.00		
Custodian	1,200.00		
Labor	1,115.76		
Game Officials	275.00	4,480.76	
Expenses:			
Telephone	32.25		
Light	1.00		
New Equipment	2,107.26		
Repairs	418.54		
Material and Supplies	503.47		
Gravel, loam, clay	2,429.50		
Ice Cream	40.80		
Trophies	97.92		
Badges	23.00		
Gasoline and Oil	20.30		
Painting	614.00		
Truck Hire	298.00		
Engineer	200.00		
Bus	40.00		
Transportation	40.00		
Show	75.00	6,941.04	
		<u>11,421.80</u>	

Purchase Land for Playground

Expenses:			
Land Purchase	600.00	600.00	
		<u>600.00</u>	

Departmental Pensions

Police Department:			
Roland L. Mansfield	1,500.00		
James P. Sullivan	1,824.06		
John T. Stuart	2,375.00		
Henry P. Wheaton	2,670.20		
William MacDougall	2,138.66		
Mrs. Peter Flaherty	1,500.00		
Mrs. Joseph Lambert	1,500.00		

Fire Department:		
Mrs. Lucy Mathewson	1,500.00	
World War I Veterans		
Edgar MacDougall - School	458.30	
Ernest A. Merrithew - Public Works	1,501.00	
Henry Hodgkins - Public Works	1,909.70	
Vernon W. Evans - School	4,132.70	
Mabel Willey - School	2,470.00	
M. Edward Hayes - School	750.00	
Alfred Bird - Fire	2,220.40	28,450.02
		<u>28,450.02</u>

Contributory Retirement System		
Expenses:		
Pensions and Expenses	10,321.91	10,321.91
		<u>10,321.91</u>

Town Report		
Expenses:		
Printing	1,502.82	
Pictures	206.40	
Art Work	200.00	
Clerical	18.70	
Advertising	4.08	1,932.00
		<u>1,932.00</u>

Holiday Celebrations		
Expenses:		
Memorial Day:		
Flowers	216.00	
Flags	158.70	
Amplifier	110.00	
Music	370.00	
Military	225.00	
Grave Markers	89.51	
Programs	60.00	
Ammunition	3.60	
Fourth of July:		
Fireworks	800.00	
Prizes	60.00	
Ice Cream, popcorn	237.50	
Badges	42.50	
Advertising	55.63	
Labor	67.37	2,495.81
		<u>2,495.81</u>

Insurance		
Expenses:		
Building Fire Schedule	4,868.23	
Grand Stand Fire	225.00	
Auto Liability	350.50	
Compensation	5,849.91	
Burglary	728.81	12,022.45
		<u>12,022.45</u>

Veterans of Foreign Wars - Rental		
Expenses:		
Lease	500.00	500.00
		<u>500.00</u>

Land Damage - Hurd Avenue School Site		
Expenses:		
Arthur Bartram & Son	50.00	
Joseph and Emilia Olje	2,625.00	2,675.00
		<u>2,675.00</u>

Tax Title Foreclosure		
Expenses:		
Attorney	3,978.25	
Land Court	105.00	4,083.25
		<u>4,083.25</u>

Souvenirs for Service Men		
Expenses:		
Cigarettes	148.35	
Pen and Pencil Sets	151.65	300.00
		<u>300.00</u>

Indemnification		
Expenses:		
M. Joseph Keefe	280.80	280.80
		<u>280.80</u>

Town Hall Auditorium Chairs		
Expenses:		
Contract	1,968.42	
Express	6.93	1,975.35
		<u>1,975.35</u>

Suit in Equity - City of Lynn		
Expenses:		
Attorneys E. Russell Greenwood		
C. Carroll Cunningham	5,000.00	5,000.00
		<u>5,000.00</u>

Mosquito Control		
Expenses:		
Comm. of Massachusetts	1,000.00	1,000.00
		<u>1,000.00</u>

Commonwealth of Massachusetts		
Income Tax Overpayment		
Expenses:		
Comm. of Mass.		
Return of overpayment	7,333.04	7,333.04
		<u>7,333.04</u>

Premium - High School Bond		
Expenses:		
Cost of Issue	5,256.44	5,256.44
		<u>5,256.44</u>

Total for Recreation and Unclassified		95,647.87
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# ENTERPRISE AND CEMETERIES

## Water

### Salaries:

Superintendent	1,985.50	
Clerical	3,330.16	
Engineers	2,845.95	
Labor	31,778.55	
Overtime	3,186.90	
Police	10.50	
Assist. to Manager	<u>424.40</u>	43,561.96

### Expenses:

Water Purchase:		
City of Melrose	656.60	
Met. District Comm.		
(By Assessors Recap. Sheet)	<u>11,800.00</u>	12,456.60

### Maintenance:

Dues	9.00	
Light	12.00	
Fuel	177.11	
Subscriptions	5.00	
Printing and Advertising	163.19	
Stationery and Postage	400.00	
Meters	3,852.27	
Pipe, tubing, fittings	6,046.75	
Sleeves, curb boxes, etc.	2,001.31	
Gates, valves, etc.	1,718.97	
Truck Registration	21.00	
Materials and Supplies	556.55	
Gasoline and Oil	1,246.94	
Equipment Hire	2,109.80	
Express	29.26	
Bitumols	2,195.13	
Tools and Equipment	481.11	
Equipment Repairs	1,104.31	
Recording Liens	123.65	
Tires, tubes and repairs	97.72	
Contracts	1,912.90	
Water Charge	57.86	
Medical	5.00	
Water Deposit Refund	<u>692.00</u>	25,018.83
		<u>81,037.39</u>

## Water - Bond Issue Art. 29 - 1953

### Expenses:

Engineers	1,624.40
Contracts	1,190.80
Pipe and Fittings	7,210.69
Printing and Advertising	38.69
Meters	204.60
Equipment Hire	488.50
Material and Supplies	151.00
Equipment Repairs	364.74

Wages	116.23	
Anti Freeze	186.24	
Cost of Bond Issue	222.10	
Luncheons	14.93	
Bitumols	200.71	
Hydrants	<u>623.47</u>	12,637.10
		<u>12,637.10</u>

## Cemeteries

### Salaries:

Foreman	3,799.64	
Clerical	1,349.92	
Labor	8,088.00	
Seasonal Labor	4,448.00	
Overtime	<u>877.03</u>	18,562.59

### Expenses:

Telephone	83.93	
Printing and Advertising	27.30	
Stationery and Postage	15.00	
Light	17.21	
Water	15.00	
Fuel	36.02	
Gasoline and Oil	346.53	
Material and Supplies	629.48	
Equipment Repairs	380.17	
Burial Liners	854.55	
Contract	102.00	
Shrubs, trees, flowers	243.10	
Special Police	60.00	
Truck Registration	3.00	
Stone Dust	123.48	
Equipment	<u>92.50</u>	3,029.27
		<u>21,591.86</u>

## Cemetery Survey Art. 57 - 1953

### Expenses:

Engineering	613.18	
Appraisal	361.60	
Architect	150.01	
Prints and Photos	82.40	
Supplies	<u>73.64</u>	1,280.83
		<u>1,280.83</u>

Totals for Enterprise and Cemeteries 116,547.18

## INTEREST AND MATURING DEBT

### Maturities:

Fire and Police Station Bonds	3,000.00	
Sewer Bonds	22,000.00	
Water Bonds	11,000.00	
School Bonds	400,000.00	
Relief Loan - Temporary	<u>30,000.00</u>	494,000.00

Interest:		
On Fire and Police Station Bonds	195.00	
On Sewer Bonds	7,151.25	
On Water Bonds	1,507.50	
On School Bond	8,808.00	
On Temporary Loans	<u>3,028.38</u>	20,690.13

Total for Interest and Maturing Debt 514,690.13

#### AGENCY AND TRUST

Town:		
Perpetual Care Bequests	5,605.00	
Wilson Library Fund	10.37	
Johnson Library Fund	107.36	
Ora M. Kimball Welfare Fund	104.05	
Planning Board - Guarantee Deposits	<u>443.30</u>	6,270.08
County:		
Dog Licenses	<u>4,096.40</u>	4,096.40
State:		
Dept. of Conservation	<u>2,353.25</u>	2,353.25
Federal:		
Withholding Taxes	<u>120,516.54</u>	120,516.54
Private:		
Blue Cross and Shield	<u>13,074.25</u>	13,074.25

Total for Agency and Trust 146,310.52

#### STATE AND COUNTY CHARGES

State:		
Audit of Municipal Accounts	200.18	
Audit of Retirement Funds	56.11	
Charles River Basin Loan and Interest	10.22	
M.D.C. Loans and Interest	62.92	
M.D.C. Maintenance	18,234.37	
M.D.C. Water Connection	16,784.12	
Smoke Inspection	232.08	
Boston Arena	1,975.03	
M.D.C. Parks	<u>8.28</u>	37,563.31
County:		
County Tax	50,284.22	
Tuberculosis Hospital	<u>18,963.28</u>	69,247.50

Total for State and County Charges 106,810.81

#### REFUNDS

Taxes:	
1952 Real Estate	70.63
1953 Real Estate	9,297.81
1953 Poll	2.00

Privileges:	
1952 M.V.E. Taxes	502.44
1953 M.V.E. Taxes	<u>1,691.22</u>

Water:	
Dec. 1952 Rates	72.10
June 1953 Rates	18.85
Dec. 1953 Rates	42.95
Liens to 1953 Taxes	<u>34.00</u>

Sewers:	
Dec. 1953 Rental	8.50
Interest 1952 R. E. Taxes	.06
Electrical Permit	1.00
Costs on 1953 Poll Taxes	<u>.35</u>
	11,741.91

Total for Refunds 11,741.91

#### TRANSFERS

From Reserve Fund:	
To:	
Manager Expense	1,030.00
Accounting	250.00
Treasurer Salaries	125.00
Treasurer Expense	30.00
Town Clerk Expense	200.00
Selectmen Expense	30.00
Board of Appeals Expense	100.00
Police-Dog Officer Salary	250.00
Forest Fires	900.00
Building Salaries	1,356.00
Building Expense	5,671.00
Water Expense	2,000.00
Cemetery Salaries	1,186.59
Cemetery Expense	60.00
Town Report	132.00
Holiday	1,000.00
Interest on Temporary Loans	28.38
Pensions	<u>408.30</u>
	14,757.27

From Other Sources 50,682.49

Total for Transfers 65,439.76

Total Expenditures, Refunds and Transfers	3,043,463.37
Cash on Hand December 31, 1953	<u>2,485,711.82</u>
	5,529,175.19



# RECAPITULATION OF RECEIPTS AND EXPENDITURES

Cash on hand January 1, 1953		301,952.24
Receipts:		
General Revenue	1,621,351.48	
Commercial Revenue	117,517.80	
Departmental Revenue	361,050.10	
Agency and Trust	147,179.07	
Indebtedness	2,895,000.00	
Refunds	19,684.74	
Transfers	65,439.76	5,227,222.95
Total Receipts, Refunds, Transfers		5,529,175.19

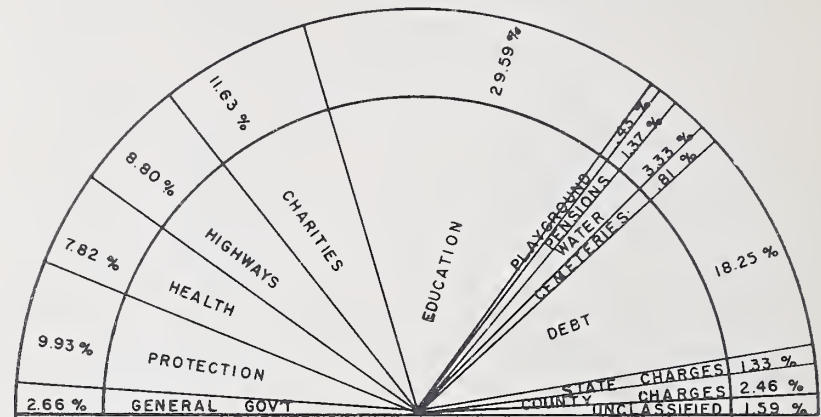
Expenditures:		
General Government	75,156.34	
Protection to Persons and Property	280,031.55	
Health and Sanitation	220,649.56	
Highway and Bridges	248,027.00	
Charities and Veterans Benefits	327,873.27	
Education and Libraries	834,537.47	
Recreation and Unclassified	95,647.87	
Enterprise and Cemeteries	116,547.18	
State and County Charges	106,810.81	
Interest and Maturing Debt	514,690.13	
Agency and Trust	146,310.52	
Refunds	11,741.91	
Transfers	65,439.76	3,043,463.37
Cash on hand December 31, 1953		2,485,711.82
		5,529,175.19

## OUTSTANDING BONDS AND NOTES December 31, 1953

	Issue	
Fire and Police Station - Dec. 31, 1934	\$80,000	\$3,000.00
Sewers - May 1, 1938	136,000	50,000.00
Sewers - Sept. 1938	359,000	179,000.00
Sewers - Mar. 1, 1951	40,000	30,000.00
Sewers - Aug. 1, 1953	240,000	240,000.00
Water - Jan. 1, 1947	40,000	28,000.00
Water - Jan. 1, 1947	40,000	28,000.00
Water - Jan. 1, 1947	30,000	18,000.00
Water - Aug. 1, 1953	75,000	75,000.00
Schools - Nov. 1, 1950	540,000	464,000.00
Schools - Sept. 1, 1953	2,180,000	2,180,000.00
Total		\$3,295,000.00

## 1953 EXPENDITURES

\$2,820,071.18



## 1953 EXPENDITURES

General Government	\$ 75,156.34
Protection	280,031.55
Health	220,649.56
Highways	248,027.00
Charities	327,873.27
Education	834,537.47
Recreation	12,021.80
Pensions	38,771.93
Water	93,774.49
Cemeteries	22,872.69
Indebtedness	514,690.13
State Charges	37,563.31
County Charges	69,247.50
Unclassified	44,854.14

\$2,820,071.18

## 1953 RECEIPTS

General Revenue	
Taxes, licenses, grants, etc.	\$1,621,351.48
Commercial Revenue	
Assessments and privileges	117,517.80
Departmental Revenue	
Gen. Government	9,688.62
Protection	3,228.70
Health	11,832.48
Highways	22,918.96
Charities	134,286.73
Education	64,815.15
Water	86,309.06
Cemeteries	12,719.14
Interest	4,535.42
Indebtedness	2,895,000.00

\$4,984,203.54

## CONTRIBUTORY RETIREMENT REPORT

Balance Sheet December 31, 1953

Carl E. Chapman, Chairman  
 Delmont E. Goding, Secretary  
 John C. McLean, Member

The Contributory Retirement Board submits its 17th Annual Report  
 for the year ending December 31, 1953.

	Membership		
	Male	Female	Total
Active:			
Group A	56	18	74
Group B	25	0	25
	81	18	99
Inactive:			
Group A	9	4	13
Group B	4	0	4
	13	4	17
Pensioners:			
Group A	8	2	10
Group B	0	0	0
	8	2	10
Beneficiaries:			
Group A	0	4	4
Group B	0	0	0
	0	4	4

## Statement of Operations Summarized

Cash Receipts		Cash Disbursements	
Cash on hand 1/1/53	15,956.28	Retirement Allowances:	
Employees Contributions:		Annuities Paid	825.23
Group A	11,954.16	Pensions Paid	12,311.00
Group B	3,628.81	Expenses Paid	651.26
Appropriation by Town		Refunds:	
Pensions	9,721.91	Group A	933.51
Expenses	600.00	Group B	NONE
Refunds	NONE	Investments	20,501.14
Transfer - Other System	589.53	Cash on hand 12/31/53	10,681.05
Investment Income	3,452.50		45,903.19
	45,903.19		

## Assets

Cash \$ 10,681.05  
 Investments 160,765.17

\$171,446.22

## Liabilities

Annuity Savings Fund \$101,624.59  
 Annuity Reserve Fund 8,969.53  
 Pension Fund 58,063.57  
 Sp. Military Service Fund 2,420.98  
 Expense 367.55

\$171,446.22Statement of Cash and Securities  
After Amortization

Cash on hand \$ 10,681.05  
 U. S. Treasury 2-3/4% 12,113.27  
 U. S. Savings, Series G 2-1/2% 120,000.00  
 Town of Saugus 2-3/4% 5,094.25  
 Town of Saugus Water 2.9% 20,501.14  
 State of No. Dakota 4% 1,056.51  
 Saugus Co-operative Bank 3-1/2% 2,000.00  
\$171,446.22



# Town Meeting in Session 1953



**DEMOCRACY IN ACTION. THE SAUGUS TOWN MEETING**, as the duly elected representatives of the people in their respective precincts, are debating the town budget for 1953 under the watchful eye of Town Moderator Paul A. Haley. At his left is Town Clerk Ruth E. Stevens, whose job it is to take down the minutes of the meeting. Chairman J. Lowell Goding of the Finance Committee, standing at the extreme left, is talking into a microphone held by Robert Metzler of the Building Department. The assembled members of the 50-member Town Meeting—five from each of the town's 10 precincts—listen to his points, as newspaper reporters, extreme right, Paul F. Neal and Donald J. Flynn, write their notes. In the center, leaning intently forward so that he will not miss any of the

debate, is 75-year-old George O. Walker, member from Precinct Three, and a Spanish War veteran. Behind, his ear inclined, is Arthur Dearing of Precinct Two. Shown in the rear left, his head supported on his right hand, is Saugus' "elder statesman," 87-year-old Albert C. Day, Planning Board member, who although not a member of the 1953 Town Meeting, has been chosen by voters of Precinct One to serve in this year's incoming 1954-55 session. This is the town's "Legislature," which can alone vote appropriations, adopt by-laws and ordinances, authorize bond issues, and is composed of the direct representatives of the people. It is the third part of a government of which the Board of Selectmen and Town Manager constitute the other two components.

# ANNUAL TOWN MEETING

March 16, 1953

The meeting was called to order at 8 P.M. by the Moderator, Paul A. Haley.

Harold P. Rice and Elmer R. Emmett were sworn in as tellers.

A count of the members was taken and 38 members were present, constituting a quorum.

The Rev. Thomas R. ShROUT, pastor of the First Congregational Church in Saugus Center, gave the invocation.

The salute to the flag was given.

A committee of three was appointed by the Moderator to act as appraisers of town property, consisting of Harold E. Dodge, chairman; Frank K. Berthold and Mrs. Pauline A. Barron.

An attestation from the Town Clerk was taken by the Moderator under Article Two of the By-Laws.

Reading of the warrant was waived by unanimous consent.

**Article 1.** Nels A. Bloom submitted the report of a special committee on the dredging of the Saugus River. Voted: To accept the report.

J. Lowell Goding submitted the report and recommendations of the Finance Committee.

Voted: To accept the report of the Finance Committee. 8:30 P.M.

**Article 2.** Voted: That the Town Treasurer, with the approval of the selectmen be and hereby is authorized to borrow money from time to time in anticipation of the revenue of the financial year beginning January 1, 1953, and to issue a note or notes therefor, payable within one year, and to renew any note or notes as may be given for a period of less than one year in accordance with Section 17, Chapter 44, General Laws. 8:31 P.M. Unanimous.

**Article 3.** Voted: That the town raise and appropriate the following sum for town charges for the year 1953:

Item 1. Finance Committee	Expenses	\$175.00
Item 2. Selectmen	Salaries	2,100.00
	Expenses	300.00
		<hr/> 2,400.00
Item 3. Moderator	Expenses	25.00
	Salaries	300.00
Item 6. Board of Appeals	Expenses	75.00
		<hr/> 375.00
Item 7. Accounting	Salaries	9,284.64
	Expenses	1,777.90
		<hr/> 11,062.54
Item 8. Treasury	Salaries	5,725.00
	Expenses	1,033.16
		<hr/> 6,758.16

Item 9. Collector	Salaries	9,030.00
	Expenses	1,948.16
		<hr/> 10,978.16
Item 11. Law	Salaries	2,500.00
	Expenses	350.00
		<hr/> 2,850.00
Item 12. Town Clerk	Salaries	770.00
	Expenses	642.50
		<hr/> 1,412.50
Item 13. Election and Registration	Salaries	765.00
	Expenses	3,138.00
		<hr/> 3,903.00
Item 14. Police	Salaries	71,934.00
	Expenses	6,075.00
		<hr/> 78,009.00
Item 15. Fire	Salaries	76,275.00
	Expenses	7,780.00
		<hr/> 84,055.00
Item 16. Fire Alarm	Salaries	1,210.00
	Expenses	300.00
		<hr/> 1,510.00
Item 17. Forest Fire Warden	Expenses	300.00
Item 20. Tree Warden	Salaries	1,692.50
	Expenses	550.00
		<hr/> 2,242.50
Item 21. Moth Department	Salaries	4,315.50
	Expenses	660.00
		<hr/> 4,975.50
Item 22. Dutch Elm Disease	Salaries	2,688.00
	Expenses	2,205.00
		<hr/> 4,893.00
Item 23. Civilian Defense	Expenses	7,400.00
Item 24. Health Department	Salaries	8,725.00
	Expenses	34,916.00
		<hr/> 43,641.00
Item 25. Street Lighting	Expenses	25,000.00
Item 26. Old Age Assistance	Aid	252,042.00
	Less: Federal Grant	100,817.00
		<hr/> Net Appropriation 151,225.00



Item 28.	Aid to Dependent Children	Aid	29,920.00
	Less:	Federal Grant	12,920.00
		Net Appropriation	17,000.00
Item 30.	Disability Assistance	Aid	23,400.00
	Less:	Federal Grant	8,400.00
		Net Appropriation	15,000.00
Item 32.	Public Welfare	Salaries	648.00
		Expenses	108.75
		Aid	19,750.00
			20,506.75
Item 34.	School Department	Salaries	561,402.31
		Expenses	87,277.00
			648,679.31
Item 35.	Trade Schools	Expenses	7,600.00
Item 36.	Public Library	Salaries	10,140.14
		Expenses	6,238.00
			16,378.14
	Less:	Transfer from Dog Fund	3,050.58
		Net Appropriation	13,327.56
Item 37.	Cemetery Department	Salaries	17,440.00
		Expenses	2,985.00
			20,425.00
	Less:	Transfer from P. C. Funds	4,149.37
		Net Appropriation	16,275.63
Item 39.	Playgrounds	Salaries	4,487.50
		Expenses	6,945.00
			11,432.50
Item 40.	Departmental Pensions	Pensions	27,141.72
Item 41.	Contributory Retirement system.	Expenses	9,684.00
Item 42.	Holidays	Expenses	1,500.00
Item 43.	Town Report	Expenses	1,800.00
Item 44.	Insurance	Expenses	12,356.00
Item 45.	V. F. W. Quarters	Expenses	500.00
Item 46.	Reserve Fund	Expenses	15,000.00
Item 47.	Interest and Maturing Debt	Maturities	94,000.00
		Interest	20,661.75
			114,661.75

Less: Transfer from Sewer Reserve and Premiums	8,381.14	
Transfer from Overlay Reserve	10,000.00	18,381.14
		Net Appropriation
		96,280.61

8:45 P.M.

**Article 3.** Voted that the town raise and appropriate the sums of:

Item 4. \$11,100.00 for salaries  
3,290.00 for expenses  
350.00 for out of State travel

\$14,740.00

for the department of Town Manager for the year 1953. 8:49 P.M.

Item 5. Voted that the town raise and appropriate the sum of \$1,195.00 for the expenses of the Planning Board for the year 1953. 8:53 P.M.

Item 10. Voted that the town raise and appropriate the sums of: \$10,675.00 for salaries  
3,375.00 for expenses

14,050.00 in total

for the Assessors' Department for the year 1953. 9:12 P.M.

Item 18. Voted that the town raise and appropriate the sums of: \$21,977.00 for salaries  
15,300.00 for expenses

37,277.00 in total

for the Building Department for the year 1953. 9:12 P.M.

Item 19. Voted that the town raise and appropriate the sums of: \$1,000.00 for salaries  
30.00 for expenses

1,030.00 in total

for the Department of Sealer of Weights and Measures for the year 1953. 9:14 P.M.

Item 27. Voted that the town raise and appropriate the following sums for administration of the Old Age Assistance Department for the year 1953:

Salaries \$10,012.00  
Expenses 2,876.25

12,888.25

Less: Federal Grant 5,955.00

Net Appropriation 6,933.25

9:20 P.M.

Item 29. Voted that the town raise and appropriate the following sums for administration of the Aid to Dependent Children Department for the year 1953:

Salaries	\$1,335.00
Expenses	377.50
	<hr/>
	1,712.50
Less: Federal Grant	700.00
	<hr/>
Net Appropriation	\$1,012.50

9:21 P.M.

Item 31. Voted that the town raise and appropriate the following sums for administration-disability assistance department for the year 1953:

Salaries	\$1,335.00
Expenses	377.50
	<hr/>
	1,712.50
less: U. S. Grant	300.00
Net Appropriation	\$1,412.50

9:22 P.M.

Item 33. Voted that the town raise and appropriate the sums of:  
\$1,456.00 for salaries  
11,180.00 for expenses

\$12,636.00 in Total  
for the Veterans' Benefits Department for the year 1953.

9:23 P.M.

Item 38. Voted that the town raise and appropriate the following sums:

\$103,945.00 for salaries
2,146.00 for Administration expenses
6,661.00 for Sewer Maintenance
45,087.00 for Highway Maintenance
4,300.00 for New Equipment
17,470.00 for Water Maintenance

\$179,609.00 in Total  
for the Public Works Department for the year 1953.

9:29 P.M.

A ten minute recess was called.  
The meeting reconvened at 9:42 P.M.

Voted: To give C. F. Nelson Pratt permission to offer the following resolution: "Whereas, today marks the 86th anniversary of the birth of one of our esteemed citizens and a member of the Planning Board, and Whereas, Albert C. Day has devotedly given his best endeavors and many years of his life to the best interests of Saugus and the welfare of its inhabitants, now.

Therefore be it resolved, as a token of respect and esteem, that the Annual Town Meeting of March 16, 1953 extends its heartfelt appreciation for his worthwhile and valuable services to the town of Saugus and

Be it further resolved: that a copy of this resolution be spread upon the records and a copy be presented by the Town Clerk to Albert C. Day.

Voted: to unanimously adopt the resolution.

Motion: To adjourn at 10:30 P.M. until Friday night at 8 P.M. in this hall. Motion lost.

Motion: To adjourn at 10:30 P.M. until Thursday night at 8 P.M. Motion lost.

Voted: To adjourn at 10:30 P.M. until Monday night at 8 P.M.

Arthur Dearing moved reconsideration of Items 14 and 15 of Article 3. Ruled out of order by the Moderator because of expiration of time limitation.

Representative Belden G. Bly Jr. presented Paul A. Haley, the Moderator, with the gavel used by Speaker Charles Gibbons when opening the current session of the House of Representatives.

Article 4. Laid on the table. 9:51 P.M.

Article 5. Laid on the table. 9:52 P.M.

Article 6. Motion to indefinitely postpone was lost. Voted: to lay on the table. 9:53 P.M.

Article 7. Voted: To indefinitely postpone. 9:54 P.M.

Article 8. Voted: To dedicate certain land on Birch Street for school purposes, being lots 27 and 28 on Assessors' Plan 2021. 9:55 P.M.

Article 9. Voted: To raise and appropriate the sum of \$100.80 to indemnify Michael J. Keefe for liability for damages incurred while he was acting within the scope of his employment. 9:56 P.M.

Article 10. Voted: To dedicate Lot A-43 on Plan 3011 on file in the Assessors' Office, for municipal purposes in connection with the Public Works Department. 9:58 P.M.

Article 11. Voted: To raise and appropriate the sum of \$1,000 for the purpose of maintaining during the ensuing year, the mosquito control works as estimated and certified to by the State Reclamation Board, in accordance with the provisions of Chapter 112, of the Acts of 1931. 9:59 P.M.

Article 12. Voted: To raise and appropriate the sum of \$2,000. for the purpose of purchasing new seating for the Town Hall auditorium. 10:00 P.M.

Article 13. Voted to lay on the table. 10:01 P.M.

Article 14. Voted: To lay on the table. 10:02 P.M.

Article 15. Voted: That the Town Manager be and hereby is authorized to sell or otherwise dispose of the old settees in the Town Hall. 10:03 P.M.

Article 16. Voted: That the Town raise and appropriate the sum of \$4800. to provide the sums necessary for legal services, recording and notice fees, land court costs and incidental expenses in connection with the foreclosure of tax titles held by the town. 10:04 P.M.



**Reconsidered.** See below.

**Article 17.** Voted: To lay on the table. 10:04½ P.M.

**Article 18.** Voted to indefinitely postpone. 10:05 P.M.

**Article 19.** Voted: To indefinitely postpone. 10:06 P.M.

Arthur Anderson served notice of reconsideration of Article 16. 10:06½ P.M.

Voted: To reconsider Article 16.

Voted: To table Article 16. 10:07 P.M.

**Article 20.** Voted: To indefinitely postpone. 10:08 P.M.

**Article 21.** Voted: To indefinitely postpone. 10:09 P.M.

**Article 22.** Voted: To lay on the table. 10:10 P.M.

**Article 23.** Voted: To lay on the table. 10:10½ P.M.

**Article 24.** Voted: To lay on the table. 10:11 P.M.

**Article 25.** Voted: To lay on the table. 10:11½ P.M.

**Article 26.** Motion to table. Motion lost. Yeas 16, Nays 16. Voted: To indefinitely postpone. 10:13 P.M.

**Article 27.** Voted: To indefinitely postpone. 10:13½ P.M.

**Article 28.** Voted: To indefinitely postpone. 10:14 P.M.

**Article 29.** Voted: To raise and appropriate the sum of \$75,000. for the purpose of laying and relaying water mains of not less than six inches but less than 16 inches in diameter and to meet said appropriation, the treasurer with the approval of the selectmen be authorized to issue \$75,000. bonds or notes of the town payable within 15 years from their date. Yeas 37, Nays 0. Unanimous. 10:24 P.M.

**Article 30.** Voted: To lay on the table. 10:28 P.M.

**Article 31.** Voted: That Pleasant Street be altered by discontinuing the portion thereof lying between Central Street and Union Street, in accordance with the report to the Town and the plan on file in the office of the Town Clerk. 10:30 P.M. Unanimous.

The meeting adjourned at 10:30 P.M. to convene again on March 23, 1945 at 8 P.M.

A true record. Attest:

RUTH E. STEVENS,  
Town Clerk.

### **ADJOURNED ANNUAL TOWN MEETING March 23, 1953**

The meeting was called to order at 8 P.M. by the Moderator, Paul A. Haley.

A count of the members was taken and 30 members were present, constituting a quorum. The invocation was given by the Rev. Raymond P. Valle, assistant pastor of the Church of the Blessed Sacrament.

The Salute to the Flag was given.

Reading of the records was waived by unanimous consent.

Voted: to take Article Four from the table. 8:06 P.M.

There was no report from the Planning Board on Article Four.

**Article 4.** Voted: To indefinitely postpone. 8:07 P.M.

Voted: To take Article Five from the table. 8:08 P.M.

There was no report or recommendation from the Planning Board on Article Five.

**Article 5.** Voted: To indefinitely postpone. 8:08½ P.M.

Voted: To take Article Six from the table.

**Article 6.** Voted: To indefinitely postpone. 8:17 P.M. Yeas 21, Nays 10.

Voted: To take Article 13 from the table. 8:17½ P.M.

**Article 13.** Voted: To indefinitely postpone. 8:18 P.M.

Voted: To take Article 14 from the table. Report of the Planning Board filed.

**Article 14.** Voted: To indefinitely postpone. 8:22 P.M.

Voted: To take Article 16 from the table.

**Article 16.** Voted: To raise and appropriate the sum of \$4,800. for legal services, recording and notice fees, land court costs and incidental expenses in connection with the foreclosure of tax titles, said appropriation to be met by transfer from the excess and deficiency account. 8:23 P.M.

Voted: To take Article 17 from the table.

#### **Report of Planning Board under Article 17**

The Planning Board, after properly advertising the fact in the Saugus Advertiser, held a public hearing on Article 17 of this annual Warrant on March 5, 1953, in accordance with Section 24 of the zoning law, as amended.

The Planning Board recommends the passage of the article for the following reasons:

This proposed rezoning is along the Newburyport Turnpike, which the Planning Board feels should be devoted in great part for business purposes.

There are already a number of business establishments in the neighborhood.

No one opposed the rezoning and the change would not be detrimental to the neighborhood.

Planning Board

HARVEY B. POOLE, Chairman  
LEWIS O. GRAY  
JOSEPH T. HESS  
ALBERT C. DAY  
HARVEY P. WASSERBOEHR  
HENRY SEAVER

**Article 17.** Voted: That the Town vote to amend the Zoning By-Law and Zoning Map so that lot A-36 and A-17, on Plan 1029 shall be zoned for business purposes. Yeas 37, Nays 0. 8:27 P.M.

(Article 17 approved by Attorney General April 24, 1953.)

Voted: To take Article 22 from the table.

#### **Report of the Planning Board under Article 22**

To the Moderator:

The Planning Board, after properly advertising the fact in the Saugus Advertiser, held a public hearing on Article 22 of

this annual Warrant on February 26, 1953, in accordance with Section 24 of the Zoning By-Law, as amended.

The Planning Board recommends passage of the article for rezoning for the following reasons:

The rezoning is in line with the Planning Board's views for general rezoning of the Newburyport Turnpike for business and industrial purposes.

The area in general is now rezoned for business and this article, if approved, will allow for more development for business purposes.

There were no objections raised in connection with the proposed change.

**Planning Board**

HARVEY B. POOLE, Chairman  
ALBERT C. DAY  
HARVEY P. WASSERBOEHR  
HENRY SEAVER  
LEWIS O. GRAY  
JOSEPH T. HESS

**Article 22.** Voted: That the Zoning Map and Zoning By-Law be, and the same hereby are, amended so that the land on Broadway shown as Lot A-4 on Assessors' Plan 1046 shall be zoned for business purposes. Yeas 40, Nays 0. 8:30 P.M. (Article 22 approved by Attorney General April 24, 1953.)

Voted: To take Article 23 from the table.

**Report of the Planning Board**

To the Moderator:

The Planning Board, after properly advertising the fact in the Saugus Advertiser, held a public hearing on Article 23 of this annual Warrant on February 26, 1953, in accordance with Section 24 of the Zoning By-Law, as amended.

The Planning Board recommends passage of this article for the following reasons:

The rezoning of this area for business purposes would be in keeping with the general use now made of this section.

It would permit further business expansion in an area now utilized for business purposes.

There were no objections to the proposed rezoning and the change to business is in keeping with the Planning Board's view to expand Broadway to permit greater use for business purposes.

**Planning Board**

HARVEY B. POOLE, Chairman  
LEWIS O. GRAY  
JOSEPH T. HESS  
ALBERT C. DAY  
HARVEY P. WASSERBOEHR  
HENRY SEAVER

**Article 23.** Voted: That the Zoning Map and Zoning By-Law be, and the same hereby are, amended so that the land off Broadway shown as Lot A-6 on Assessors' Plan 1046 shall be zoned for business purposes. Yeas 39, Nays 0. 8:34 P.M. (Approved by Attorney General April 24, 1953.)

Arthur Dearing served notice of reconsideration of Article 14. 8:34 P.M.

Voted: To take Article 24 from the table.

The Planning Board filed a report, not recommending passage of the article.

**Article 24.** Not voted. Yeas 9, Nays 28. 9:11 P.M.

Mr. Dearing moved reconsideration of Article 14. Reconsideration lost. Yeas 7, Nays 29. 9:12 P.M.

Voted: To take Article 25 from the table. 9:13 P.M.

**Report of the Planning Board**

To the Moderator:

The Planning Board, after properly advertising the fact in the Saugus Advertiser, held a public hearing on Article 25 of the annual Warrant on February 26, 1953, in accordance with Section 24 of the Zoning By-Law, as amended.

The Planning Board recommends the passage of this article with reservations and for the following reasons:

While this area is on the Lynn Fells Parkway, it is in close proximity to the intersection of Broadway. The location is such as to be between both business and residence and this fact had to be considered carefully. The Planning Board recognized the concern which the neighbors would entertain and at the same time, had to give due consideration to other facts.

Since the open air theatre, a driving range, an eating establishment and the busy turnpike are all close by, it is doubtful that this entire area ever will be developed residentially and hence become an asset to the town.

A proper solution would be to permit the rezoning of that section of the lot which abuts present business but to retain the remainder for residential development.

The Planning Board recommends that that portion of the lot bordering Forest Street be reserved as at present—residence—by drawing a line 175 feet east of the easterly side of Forest Street and parallel with Forest Street. This would permit the erection of homes on the easterly side of Forest Street with sufficient lot depth and still afford reasonable protection to existing homes on the westerly side of Forest Street.

**Planning Board**

HARVEY P. POOLE, Chairman  
LEWIS O. GRAY  
HARVEY P. WASSERBOHR  
HENRY SEAVER

For the negative:

JOSEPH T. HESS  
ALBERT C. DAY



**Article 25.** Voted: That the Zoning Map and Zoning By-Law be, and the same hereby are, amended so that the land on the Lynn Fells Parkway shown as Lot A-14 on Assessors' Plan 1036, excepting for a strip of land 175 feet wide immediately adjacent to the easterly side line of Forest Street, shall be zoned for business purposes. Yeas 35, Nays 4. 9:26 P.M.

(Article 25 approved by Attorney General April 24, 1953.)

Voted: To take Article 30 from the table.

**Article 30.** Voted: To raise and appropriate the sum of \$30,000 for sidewalk construction, one-half the cost of which is to be assessed to abutting owners. 9:36 P.M.

The meeting recessed at 9:36 P.M.

The meeting reconvened at 9:48 P.M.

Voted: That the meeting adjourn at 10:30 P.M. until next Monday night at 8 P.M.

**Article 32.** Voted: To raise and appropriate the sum of \$250,000. for the construction of sanitary sewers and highway surface drains, \$200,000. of which is to be used for the sanitary sewers and \$50,000. for the drains; and to meet said appropriation, the sum of \$10,000. shall be raised in the tax levy for the current year, and the treasurer, with the approval of the Selectmen, be authorized to issue \$240,000. bonds or notes of the town payable within 20 years from their date. Yeas 39, Nays 0. Unanimous. 9:55 P.M.

**Article 33.** Voted: To accept the provisions of Chapter 34 of the Acts of 1953. Yeas 33, Nays 10. 10:07 P.M.

**Article 34.** Voted: To indefinitely postpone. Yeas 32, Nays 3. 10:19 P.M.

**Article 35.** Voted: That the Town Manager is hereby authorized to prosecute a suit in equity against the city of Lynn for recovery of damages sustained by the inhabitants of the town of Saugus through violation of Chapter 256 of the Acts of 1883 by the city of Lynn and to determine the right of the town of Saugus to secure adequate revenue from large tracts of land held by the city of Lynn within the borders of said Town. 10:21 P.M.

**Article 36.** Voted: To raise and appropriate the sum of \$5000. to be expended under the direction of the Town Manager for expenses of preparation for trial of a suit in equity to recover for damages sustained by the inhabitants of the town of Saugus through violation by the city of Lynn of Chapter 256 of the Acts of 1883 and to determine the right of the town of Saugus to secure adequate revenue from large tracts of land held by the city of Lynn within the borders of said town. 10:28 P. M.

The meeting adjourned at 10:28 P.M. until Monday, March 30, 1953 at 8 P.M.

A true record. Attest:

RUTH E. STEVENS,  
Town Clerk.

Mrs. Ruth E. Stevens, Town Clerk  
Town Hall,  
Saugus, Mass.

59 Water Street,  
Saugus, Mass.,  
March 26, 1953.

Dear Mrs. Stevens:

Please accept this as my resignation from the Saugus Town Meeting. I regret the necessity of this move very much but as my business is now taking me out of the State, I will not be able to continue my Saugus activities.

With the hope that Saugus will have its rightful bright future, I am

Yours very truly,

HOLLIS HOGLE, JR.  
Precinct Nine

A true copy. Attest:

RUTH E. STEVENS  
Town Clerk

### ADJOURNED ANNUAL TOWN MEETING

March 30, 1953

The meeting was called to order at 8 P.M. by the Moderator, Paul A. Haley.

A count of the members was made, showed that 32 members were present, thereby constituting a quorum.

The invocation was given by the Rev. L. Paul Neuffer, pastor of the North Saugus Union Church.

The Salute to the Flag was given.

Reading of the records of the previous meeting was waived by unanimous consent.

**Article 37.** Voted: That the Town Manager be, and hereby is authorized, to employ special counsel for the purpose of prosecuting a suit in equity for damages sustained by the inhabitants of the town of Saugus through violation by the city of Lynn of Chapter 256 of the Acts of 1883 and to determine the right of the town of Saugus to secure adequate revenue from large tracts of land held by the city of Lynn within the borders of said town. 8:08 P.M. Unanimous.

**Article 38.** Voted: To raise and appropriate the sum of \$18,000. for the purchase of a self propelled power shovel. 8:09 P.M. Unanimous.

**Article 39.** Voted: To raise and appropriate the sum of \$7,500. for the purpose of replacing three one and one-half ton dump trucks in the Public Works Department. 8:10 P.M. Unanimous.

**Article 40.** Voted: To raise and appropriate the sum of \$4,000. for the purpose of paying land damages on New Central Street and that said appropriation be met by transferring \$4,000. from the excess and Deficiency Account. 8:13 P.M. Unanimous.

**Article 41.** Report of the Planning Board.

To the Moderator: Adjourned Annual Town Meeting, March 30, 1953.

The Planning Board, after properly advertising the fact in the Saugus Advertiser, held a public hearing on Article 41 of this annual Warrant on March 5, 1953, in accordance with Section 24 of the Zoning By-Law, as amended.

The Planning Board recommends the passage of the article for the following reasons:

A non-conforming business has been established here for many years and proper rezoning at this time will permit the owner to conduct his business to better advantage to himself and hence should result in some accrued values to the Town.

There was no opposition voiced at the hearing.

Planning Board

ALBERT C. DAY HARVEY B. POOLE, Chairman  
HARVEY P. WASSERBOEHR LEWIS O. GRAY  
HENRY SEAVER JOSEPH T. HESS

**Article 41.** Voted: That the Town amend the Zoning By-Law and Zoning Map of the town of Saugus so that the property known and numbered 392 Main Street and shown on Plan 1034 on file in the Assessors' office, shall be zoned for business purposes. Yeas, 37, Nays 0. 8:17 P.M.

(Article 41 approved by Attorney General April 24, 1953.)

**Article 42.** There was no report from the Planning Board filed.

Voted: To indefinitely postpone Article 42. 8:18 P.M.

**Article 43.** Voted: To amend Chapter Three of the Building Ordinances by adopting the following schedule of fees for building permits in place of that contained in said section.

**SCHEDULED OF PROPOSED FEES & PERMITS**

- A. For the erection of any building or structure, for each \$1000. or major fraction thereof of the cost of the work. .... \$1.00  
Minimum fee for sheds ..... 2.00  
Minimum fee for garages ..... 3.00  
Minimum fee for dwellings ..... 10.00  
Maximum fee for dwellings ..... 25.00  
Maximum fee for any other structure or building ..... 75.00
- B. For the alterations, remodeling, reconstruction or repair or addition to any building or structure for each \$200 or major fraction thereof, less than \$1,000 of the estimated cost of the work ..... 1.50  
For each \$1000. or major fraction thereof over \$1000. of the estimated cost of the work ..... 1.00  
Minimum fee ..... 2.00  
Maximum fee ..... 50.00
- C. For the demolition or moving of a structure having a ground area of 1,500 square feet ..... 2.00  
For the demolition or moving of a structure having a ground area of more than 1,500 square feet ..... 5.00

- D. For the annual renewal of any permit ..... 1.00

The Inspector of Buildings may require that cost computations be submitted to substantiate disputed estimates. Quotations for any materials shall not be less than the amounts contained in the latest release of the report of average prices of building materials, issued by the United States Department of Labor, Bureau of Labor Statistics. Yeas 33, Nays 0. 8:22 P.M. (Article 43 approved by Attorney General on June 2, 1953.)

**Article 44.** Voted: To amend Section Six, Chapter Two of the Building Ordinances by inserting the following sentence after the last sentence of the section: "All permits shall expire on the anniversary date of their issuance. Renewal permits shall be issued by the Inspector of Buildings upon application therefor." Unanimous. 8:23 P.M. (Approved by Attorney General June 2, 1953.)

**Article 45.** Voted: To amend Section Six, Chapter Eleven "Masonry" of the Building Ordinances by deleting paragraph seven "below the finished grade foundation walls of plain or reinforced concrete shall be at least 12 inches thick", and substituting therefore, the following paragraph: "Below the finished grade, foundation walls of first and second class buildings, of plain or reinforced concrete, shall be at least 12 inches thick. Below the finished grade, foundation walls of third class buildings of plain or reinforced concrete shall be at least 10 inches thick. The Inspector of Buildings may vary the thickness or mixture requirements of any foundation wall to meet abnormal soil conditions. 8:24 P.M. Unanimous.

(Article 45 approved by Attorney General June 2, 1953.)

**Article 46.** Voted: To amend Section Three, Chapter Eleven "Masonry" by deleting the words "of stone" from the first sentence of the second paragraph; by adding the words "and second class buildings to the first sentence by deleting the words "12 inches thick" from the last sentence and substituting therefore; the words "the required thickness of said foundation wall," so that the paragraph will read:

(3) Footings. Shall be so designed that the loads will be as nearly uniform as possible and not in excess of the safe bearing capacity of the soil. Footings or base course for brick or concrete buildings shall not be less than 12 inches thick. Where metal is incorporated or forms a part of a footing or foundation, it shall be thoroughly embedded in concrete and must be placed at least three inches from any face.

Footing courses of concrete are required under the foundation walls of all first, second or third class buildings. These footing courses shall not be less than four inches wider than the bottom of said foundation wall and not less than the required thickness of said foundation wall. 8:36 P.M. Unanimous.

(Article 46 approved by Attorney General June 2, 1953.)

**Article 47.** Voted: That the Moderator appoint a committee of four to review the present Building Ordinances, as adopted and amended, and make recommendations to the Town Meeting for their improvement. 8:28 P.M. Unanimous.



**Article 48.** Voted; to petition the Board of Standards of the Department of Public Safety to propose amendments to the Building Ordinances for their improvement and modernization, in accordance with Section Three, Chapter 143 of the Laws of the Commonwealth. 8:30 P.M. Unanimous.

**Article 49.** Voted: To indefinitely postpone. 8:31 P.M.

**Article 50.** The article was postponed until Monday night, April 6, at 8:15 P.M. 8:38 P.M.

**Article 51** Voted: To indefinitely postpone. 8:39 P.M.

**Article 52.** Motion to indefinitely postpone was lost, yeas 17, Nays 18.

Voted: That the Town raise and appropriate the sum of \$3000. for the purpose of installing bituminous concrete in the Ballard School yard. 8:42 P.M.

**Article 53.** Voted: To indefinitely postpone. 8:43 P.M.

**Article 54.** Voted: To indefinitely postpone. 8:44 P.M.

**Article 55.** Voted: That the town deed to Saugus Post 210, American Legion, Inc., Lot A-35 on Assessors' Plan 1023 at Denver and Talbot Streets, for the sum of \$1, said land to be used for the construction of a Legion Headquarters and Legion activities, and if not so used for this purpose by the Legion during a period of five years from the date of said deed, that Saugus Post 210, American Legion, Inc., will reconvey it, by deed, to the town of Saugus. 8:45 P.M. Unanimous.

**Article 56.** Voted: To indefinitely postpone. 8:48 P.M.

A petition in opposition was presented by businessmen of Cliftondale Square.

**Article 57.** Voted: That the town vote to raise and appropriate the sum of \$3,500 for the purpose of a survey by a competent cemetery landscape architect in connection with a proposed location of a cemetery on the property of Howard, et al, located on upper Main Street. This amount of money to be used for a topographical survey, borings, and other preliminary plans and studies. Unanimous. 8:55 P.M.

A motion was made to indefinitely postpone Article 58. Motion lost. Yeas 15, Nays 20.

**Article 58.** Voted: That the town sell or transfer a parcel of land out of the westerly side of the Town Farm land, so-called, bordering on Essex Street, starting 104 feet westerly from Bufford Street and with a frontage of 196 feet on Essex Street, and containing approximately 1.5 acres. Yeas 20, Nays 14. 9:21 P.M.

**Article 59.** Voted: To indefinitely postpone. 9:24 P.M.

**Article 60.** Voted: To indefinitely postpone. 9:25 P.M.

**Article 61.** Voted: To raise and appropriate the sum of \$3500. to restore the front tower on the Town Hall Building. 9:26 P.M. Unanimous.

**Article 62.** Voted: To rescind the action taken under Article Four of the warrant for the special Town Meeting of October 20, 1952. 9:26½ P.M. Unanimous.

**Article 63.** Voted: To indefinitely postpone. 9:27 P.M.

**Article 64.** Voted: To instruct the Town Manager and the Superintendent of Public Works to increase the water rates to an amount sufficient to make that department self supporting. Yeas 20, Nays 0. 9:28 P.M. **Reconsidered.**

The meeting recessed at 9:28 P.M. for 10 minutes.

The meeting reconvened at 9:40 P.M.

Voted: That the meeting adjourn at 10:30 until next Monday night at 8 P.M.

Henry J. Iwanowicz moved reconsideration of Article 64.

Voted: To reconsider Article 64. Yeas 20, Nays 12. 9:43 P.M.

Substitute motion on Article 64.

**Article 64.** Voted: That the Moderator appoint a committee of five citizens to investigate water rates and report back to the Town Meeting at some future date or at a special Town Meeting called by the selectmen. Yeas 25, Nays 12. 10:14 P.M.

**Article 65.** Voted to lay on the table until next Monday night at 10:15 P.M.

**Article 66.** Voted to lay on the on the table until next Monday night at 10:20 P.M.

**Article 67.** Voted: That the Board of Selectmen be and the same is hereby authorized to purchase or take by eminent domain for playground purposes, a parcel of land shown as Lot A-112 on Assessors' Plan 2025; and to raise and appropriate the sum of \$600. for that purpose. Yeas 34, Nays 2. 10:24 P.M.

**Article 68.** Motion: The Board of Selectmen is hereby authorized to purchase or take by eminent domain, a certain tract of land containing approximately 37,000 square feet lying between Lincoln Avenue and Jackson Street, to be used as an off-street parking area; and that the sum of \$10,000 be raised and appropriated for said purpose.

Motion: To indefinitely postpone Article 68.

James W. Currier presented a petition opposing the passage of Article 68.

The meeting adjourned at 10:33 P.M. to reconvene on Monday night, April 6 at 8 P.M.

A true record: Attest:

RUTH E. STEVENS,  
Town Clerk.

## ADJOURNED ANNUAL TOWN MEETING

April 6, 1953

The meeting was called to order at 8:05 P.M.

A count of the members was taken, showing 39 members present, and constituting a quorum.

The Salute to the Flag was given.

The reading of the records was waived by unanimous consent.

8:07 P.M.

**Article 68.** Voted: To indefinitely postpone. 8:10 P.M.

**Article 69.** Voted: To indefinitely postpone. 8:11 P.M.

**Article 70.** Voted: To table temporarily.

**Article 50.** Voted: That the Moderator appoint a committee of five, two of whom shall be electricians, to examine proposed wiring laws, amend same if they believe it necessary, and submit said proposed wiring laws to a later session of the annual Town Meeting of 1953 or a Special Town Meeting. 8:22 P.M.

Voted: To take Article 70 from the table.

A petition to the Town Meeting members from C. F. Nelson Pratt was read by the Moderator and filed.

Voted: That when the vote of Article 70 is taken that it be by roll call vote. Unanimous.

Previous question was ordered. Yeas 35, Nays 9. 9:38 P.M.

**Article 70.** Voted: That the Town Manager be, and hereby is authorized to sell, and execute, acknowledge and deliver a deed, to Milton G. Green, of Newton, Massachusetts, and Alan J. Green, of Brookline, Massachusetts, of that portion of the so-called Town Farm Property now owned by the town and located on the westerly side of Bridway between Main and Essex Streets, comprising 164 acres, more or less. And that said deed of the above described land shall contain appropriate provisions, as determined by the Town Manager, giving the town the right to re-purchase said land at the same price for which the town sells the said land in the event that a shopping center is not constructed thereon within such period as shall be determined by the Town Manager.

And that the Town Manager shall determine a fair and equitable selling price for said land with the aid and assistance of a committee of three citizens of Saugus who shall be appointed by the Moderator. 9:44 P.M.

#### Roll Call Vote on Article 70

Stanley W. Day—yes	James W. Currier—yes
Elmer R. Emmett—yes	George O. Walker—yes
Welcome W. McCullough—no	Harold E. Dodge—yes
Bertrand D. Westendarp—yes	Samuel W. Ludwig—yes
David R. Nagle—yes	William H. Robinson—yes
Norman A. Bean, Jr.—yes	Alexander S. Addison—yes
Robert J. Chiabrandy—yes	George A. Anderson—yes
Arthur Dearing—yes	Earle W. Cousens—yes
George N. McKay—yes	Herbert P. Mason, Jr.—yes
Nels A. Bloom—yes	Harriett A. McAdoo—yes
Henry J. Iwanowicz—yes	Arthur E. Gustafson—yes
Marion E. Needham—yes	David W. Hanson—yes
George W. Pitman—yes	Edwin M. Holmes—yes
Robert L. Davis—yes	Donald R. Reiniger—yes
Paul A. Haley—yes	Edward O. Roy
Harold P. Rice—yes	Pauline A. Barron—yes
Thomas H. Quinlan	Frank K. Berthold—yes
Dexter Q. Rich	Arthur L. Hawkes—yes

James O. Smith

Samuel K. Brown—yes

Richard Downes—yes

Chester P. Gibson—yes

Helen E. Rippon—yes

Edwin M. Thompson

Philip W. Bradbury—yes

Yeas 42, Nays 1. 9:44 P.M.

Meeting recessed at 9:44 P.M. Reconvened at 9:54 P.M.

**Article 71.** Voted: To indefinitely postpone. 10:01 P.M.

**Article 72.** Voted: To indefinitely postpone. 10:03 P.M.

**Article 73.** Voted: To indefinitely postpone. 10:03 P.M.

**Article 74.** Voted: To indefinitely postpone. 10:04½ P.M.

**Article 75.** Voted: To indefinitely postpone. 10:04½ P.M.

**Article 76.** Voted: To raise and appropriate the sum of \$6,000. for Chapter 90 construction, so called, to be used in conjunction with funds contributed by the County and the Commonwealth, or either of them. 10:05 P.M.

**Article 77.** Voted: To indefinitely postpone.

**Article 78.** Voted: That the town accept the provisions of Chapter 624 of the Acts of 1952 and that the sum of \$637.91 be raised and appropriated to be added to the contributory retirement budget and \$900. be raised and appropriated to be added to the non-contributory or departmental budget. 10:06 P.M.

**Article 79.** Voted: To raise and appropriate the sum of \$1,000. for the purpose of aerial mosquito control. 10:07 P.M.

**Article 80.** Voted: To raise and appropriate the sum of \$50,000. for the repair of schools and other public buildings. 10:09 P.M.

Voted: To accept the following resolution offered by Alexander S. Addison:

Whereas, in any Massachusetts town, the Finance Committee constitutes a vital link between the citizen members of the Town Meeting and its officials, carefully screening municipal requests for operating expenses and capital improvements and presenting their recommendations for the most efficient and economical expenditure of public funds to the assembled citizens, or elected Town Meeting members, and

Whereas, the Finance Committee of the Town of Saugus has in this year of 1953 by its recommendations to this Town meeting assembled, and its demonstrated familiarity with the problems of the town, shown the results of many months of careful and conscientious study and research without any possibility of remuneration beyond the consciousness of a job well done, now, therefore, be it

Resolved, that we the members of the Annual Town Meeting of the town of Saugus, express to the members of the Finance Committee in meeting assembled our sincere thanks for their efforts and their dedication to duty, both on behalf of ourselves, and for all of the citizens of the town of Saugus, and be it further



Resolved, that a copy of these Resolutions be spread upon the records of the Town Meeting, a copy be sent to each member of the Finance Committee, and the press, and finally that the Town Clerk submit a copy to the Town Manager for inclusion in the next Annual Town Report.

### **Report of the Planning Board**

#### **Article 81.**

To the Moderator:

The Planning Board held a public hearing in accordance with prescribed law on Article 81 of this Annual Warrant on March 19, 1953. This hearing was properly advertised in the Saugus Advertiser.

The Planning Board recommends the passage of this article for the following reasons:

Rezoning would permit the establishment of business in an area which logically should be devoted for business purposes. The proposed area is adjacent to proposed and is closely associated with present business—this being a further extension.

The proposed area is located on the main highway known as the Frank P. Bennett Highway and is part of the general area which the Planning Board would like to see devoted to business purposes.

There was some objection voiced by residents residing nearby.

Planning Board

HARVEY P. WASSERBOEHR

HENRY SEAVER

ALBERT C. DAY

For the negative:

LEWIS O. GRAY

Voted: To table temporarily. 10:17 P.M. Voted: To take Article 81 from the table.

**Article 81.** Voted: To amend the Zoning By-Law and Zoning Map so that lots 167-169 and lots 208-212, inclusive, or lots 210-A and 209-A on Assessors' Plan 2028, be zoned for business purposes. Yeas 39, Nays 0. 10:28 P.M.

A motion to indefinitely postpone Article 65 was lost.

(Article 81 approved by Attorney General April 24, 1953.)

**Article 65.** Voted: To assume liability in the manner provided by Section 29 of Chapter 91 of the General Laws, as amended by Chapters 516 and 524, Acts of 1950, for all damages that may be incurred by work to be performed by the Department of Public Works of Massachusetts for the improvement, development, maintenance and protection of tidal and non-tidal rivers and streams, harbors, tidewaters, foreshores situated in Saugus, in accordance with Section 11 of Chapter 91 of the General Laws, and authorize the selectmen to execute and deliver a bond of indemnity therefor to the Commonwealth, if the same is required. 10:26 P.M.

**Article 66.** Voted: To raise and appropriate the sum of \$10,000. to provide for participation by the town with the Commonwealth of Massachusetts in the improvement and relocation of Shute's Brook and the Saugus River. 10:27 P.M.

**Article 82.** Voted: That the town vote to purchase or to take by right of eminent domain, for highway purposes, a strip of land approximately 400 feet long and 40 feet wide, as shown on plan on file with the Town Clerk, said strip of land being a portion of Lot A-96 on Assessors' Plan 1038, and that the town appropriate the sum of \$10. for the purpose of carrying out said purchase or taking. Yeas 38, Nays 0. 10:31 P.M.

Voted: To take Article 91 out of order. Yeas 23, Nays 11.

### **Report of the Planning Board**

To the Moderator:

Article 91. The Planning Board, after having advertised the fact in the Saugus Advertiser, held a public hearing on Article 91 of this annual Warrant on March 26, 1953, in accordance with Section 24 of the Zoning By-Law, as amended.

The Planning Board recommends passage of this article for the following reasons:

The present zoning by-law, as written, prohibits the locating of heavy industry within the limits of the town.

In order that this limitation may be corrected, the Planning Board recommends that the present industrial use apply to light industry and a new heavy industrial district definition be introduced.

There are suitable lands within the town which could be utilized for certain types of approved heavy industry which would be of no detriment to the townspeople but would be advantageous to the town.

It is proposed that all uses intended for heavy industry be properly safeguarded by making it mandatory to comply with Section 17 of the Zoning By-Law.

There was no opposition to the proposed amendment.

Planning Board

HARVEY B. POOLE, Chairman

HARVEY P. WASSERBOEHR

LEWIS O. GRAY

ALBERT C. DAY

Present:

JOSEPH T. HESS

#### **Article 91.**

Voted: To amend the Zoning By-Law by striking out Section 7 and inserting in place thereof the following:

### **Industrial Districts**

#### **Section 7:**

**A. Light Industrial Districts:** In light industrial districts, subject to the provisions of Sections 13 and 14, no new building or structure and no alteration, enlargement or extension of an existing building or structure shall be designed, arranged and/or constructed, and no land, building, structure or part thereof shall be used except for one or more of the following purposes:

1. Any purposes permitted under Section Four, Five, Six and Seven A, subject to the provisions of Section 16.
2. Building material, fuel, feed and ice establishments, contractors' yards and junk yards, subject to the provisions of Section 17.
3. Light manufacturing, employing electricity and/or other unobjectionable motive power, utilizing hand labor and/or unobjectionable machinery and/or processes and free from neighborhood disturbing odors and /or other agencies, subject to the provisions of Section 17.

**B. Heavy Industrial Districts:** In heavy industrial districts buildings and land may be used for any purposes, subject to the provisions of Section 17.

Notwithstanding the provisions of this section or of Section 17, no use shall be permitted which would be offensive because of injurious or obnoxious noise, vibration, smoke, gas, fumes, odors, dust or other objectionable features, or be hazardous to the community on account of fire or explosion or any other cause. No permit shall be granted under this or any other section for any use which would prove injurious to the safety or welfare of the neighborhood into which it proposes to go, and destructive to property value, because of any excessive nuisance qualities.

In granting permits under this section, the nature of the neighborhood and the nature of the proposed industry shall be considered and the effects of the industry on the neighborhood shall be carefully weighed. If the industry would in any way injure the neighborhood a permit shall be refused. Where a permit is granted all conditions which will protect the neighborhood shall be imposed and made a part of the permit.

Yeas '37, Nays 0. 10:41 P.M. (Approved by Attorney General April 24, 1953.)

### **Report of the Planning Board**

#### **Article 83.**

To the Moderator:

Article 83. The Planning Board, after having advertised the fact in the Saugus Advertiser, held a public hearing on Article 83 of this annual Warrant on March 26, 1953, in accordance with Section 24 of the Zoning By-Law, as amended.

The Planning Board recommends passage of this article.

The many previous petitions for the rezoning of the Frank P. Bennett Highway and more particularly Broadway are evidence that these routes are and will continue to be reasonable and logical locations for future business.

The very nature of the highways are conducive for business locations.

Rezoning at this time will minimize the work of the Planning Board in connection with future hearings.

Rezoning will permit the town to concentrate on the development of Broadway for the better type of light industry use, thereby adding immeasurably to its assessments.

There was no opposition to the proposed rezoning at the hearing.

Planning Board

ALBERT D. GRAY

HENRY SEAVER

HARVEY P. WASSERBOEHR

LEWIS O. GRAY

JOSEPH T. HESS

**Article 83.** Voted To amend the zoning By-Law and Zoning Map so that certain land on either side of the Frank P. Bennett Highway and Broadway, as shown on a map prepared by the Town Engineer and to be filed with the Town Clerk, be zoned for business and light industrial purposes, said rezoning to be superimposed on the present Zoning Map. Yeas 36, Nays 0. 10:45 P.M. (Article 83 approved by Attorney General April 24, 1953.)

### **Report of the Planning Board**

#### **Article 84.**

To the Moderator:

The Planning Board, after having advertised the fact in the Saugus Advertiser, held a public hearing on Article 84 of this annual Warrant on March 26, 1953, in accordance with Section 24 of the Zoning By-Law, as amended.

The Planning Board recommends passage of this article.

The Planning Board has selected areas which, in its estimation, hold forth possibilities for use for industrial purposes without substantial detriment to existing neighborhoods.

Lands bordering railroads have always been attractive to certain types of business and industry, and their cultivation as such should be encouraged.

Added business to the railroad could have some stabilizing effect, not only in the continuance of the road, but also in its possible expansion.

There were no objection evidenced at the hearing.

Planning Board

HARVEY P. WASSERBOEHR

LEWIS O. GRAY

JOSEPH T. HESS

ALBERT C. DAY

HENRY SEAVER

**Article 84.** Voted: To amend the Zoning By-Law and Zoning Map so that certain land on either side of the Boston and Maine Railroad, as shown on a map prepared by the Town Engineer and to be filed with the Town Clerk, be zoned for light and heavy industry, said rezoning to be superimposed on the present Zoning Map.

Yeas 32, Nays 1. 10:54 P.M.

(Article 84 approved by Attorney General April 24, 1953.)



**Article 85.** Report of the Planning Board filed. A petition was presented by James W. Currier, signed by residents of the area, in opposition.

**Article 85.** Voted: To indefinitely postpone. 10:58 P.M.

**Article 86.** Report of the Planning Board was filed. Voted: To indefinitely postpone. Unanimous.

#### **Report of the Planning Board**

##### **Article 87.**

To the Moderator:

**Article 87.** The Planning Board, after having advertised the fact in the Saugus Advertiser, held a public hearing on Article 87 of this annual Warrant on March 26, 1953, in accordance with Section 24 of the Zoning By-Law, as amended.

The Planning Board recommends passage of this article.

This land to be rezoned is what might be called marshland, and best suited for industrial development. There is no expectation that it would ever be used for residential purposes.

Rezoning for light industrial purposes would provide more acreage to the town's total of industrial land, and, while not choice, might hold forth some attraction, depending on the type of business or industry to be located.

There was no opposition to the rezoning.

Planning Board

HARVEY P. WASSERBOEHR  
LEWIS O. GRAY  
JOSEPH T. HESS  
ALBERT C. DAY  
HENRY SEAVER

**Article 87.** Voted: To amend the Zoning By-Law and Zoning Map so that the following described land be zoned for light industry: Starting at a point, said point being the intersection of Park Street and Saugus Avenue; thence along the southerly line of Saugus Avenue to the intersection of Emerald Road and Saugus Avenue; thence running easterly to Beachview Avenue; thence along the south side of Beachview Avenue, so called, to Bristow Street; thence along the southerly side of Bristow Street to land now zoned for industry; thence along this line to point of beginning. Yeas 36, Nays 0. 11:08 P.M.

(Article 87 approved by Attorney General April 24, 1953.)

**Article 88.** The report of the Planning Board was filed. The article was not voted. Yeas 0, Nays 33. 11:11 P.M.

#### **Report of the Planning Board**

##### **Article 89.**

To the Moderator:

The Planning Board on its own initiative held a public hearing in accordance with prescribed law on Article 89 of this annual Warrant on March 19, 1953. This hearing was properly advertised in the Saugus Advertiser.

The Planning Board recommends passage of the article for the following reasons:

This area on one of our main streets, Central Street, is

now interspersed with properly zoned business lots. The proposed rezoning would permit the creation of new business enterprises in and adjacent to Saugus Center, should the occasion arise in the future.

This is not spot zoning but extensions for business purposes and in an area essentially business.

Planning Board

HARVEY P. WASSERBOEHR  
LEWIS O. GRAY  
HENRY SEAVER  
ALBERT C. DAY

**Article 89.** Voted: To amend the Zoning By-Law and Zoning Map so that all lots abutting the west side of Central Street between Denver and Main Streets, not already so zoned, be rezoned for business purposes. Yeas 34, Nays 1. 11:16 P.M.

(Article 89 approved by Attorney General April 24, 1953.)

#### **Report of the Planning Board**

##### **Article 90.**

To the Moderator:

The Planning Board, after having advertised the fact in the Saugus Advertiser, held a public hearing on Article 90 of this annual Warrant on March 26, 1953, in accordance with Section 24 of the Zoning By-Law, as amended.

The Planning Board recommends passage of this article for the following reasons:

This is a further effort to provide the shopping center of Clifftondale Square an opportunity to expand, if expansion is needed.

Lincoln Avenue is the main artery into Clifftondale Square and business should logically be located on this street.

Much of the proposed area to be rezoned is presently occupied by business. There was no opposition to the rezoning.

Planning Board

HARVEY P. WASSERBOEHR  
LEWIS O. GRAY  
ALBERT C. DAY  
HENRY SEAVER

Present:

JOSEPH T. HESS

**Article 90.** Voted: To amend the Zoning By-Law and Zoning Map so that all lots on both sides of Lincoln Avenue from Fairview Avenue to Central Street, not already so zoned, be zoned for business purposes.

Yeas 36, Nays 0. 11:19 P.M.

(Article 90 approved by Attorney General April 24, 1953.)

Voted: To adjourn meeting sine die. 11:20 P.M.

A true record. Attest:

RUTH E. STEVENS,  
Town Clerk.  
April 22, 1953

Mrs. Ruth E. Stevens  
Town Clerk,  
Town Hall,  
Saugus, Massachusetts.  
Dear Mrs. Stevens:

Acting in accordance with the authority invested in me as Town Moderator, I hereby appoint as members of the Finance Committee for three-year terms expiring with the dissolution of the Annual Town Meeting of March, 1956, the following:

Walter F. Devitt of 46 Walnut Street  
Wayne H. Bookmiller of 16 Nason Road  
James T. McCarthy of 59 Jasper Street.

I would appreciate it greatly if you would notify these gentlemen of their appointments and set a time when they may take the oath of office.

With kindest personal regards, I am

Sincerely,

PAUL A. HALEY, Town Moderator.  
April 21, 1953

Mrs. Ruth E. Stevens,  
Town Clerk,  
Town Hall,  
Saugus, Massachusetts.  
Dear Mrs. Stevens:

Acting in accordance with the instructions of the Annual Town Meeting under Article 70, directing the Moderator to appoint a committee of three citizens to aid and assist the Town Manager in the sale of town-owned land west of the Newburyport Turnpike, I hereby appoint the following:

J. Lowell Goding of 581 Lincoln Avenue, who shall be chairman of the committee.  
Joseph T. Hess of 5 Edison Street  
Francis M. Hill of 43 Lincoln Avenue

I would appreciate it very much if you would so notify members of the committee, inform them of the necessity that they be sworn, and furnish each with an attested copy of the vote of the Town Meeting.

With kindest personal regards, I am,

Sincerely,

PAUL A. HALEY, Town Moderator.  
April 22, 1953

Mrs. Ruth E. Stevens  
Town Clerk  
Town Hall  
Saugus, Massachusetts.  
Dear Mrs. Stevens:

In accordance with the instructions of the annual Town Meeting to me in my capacity as Town Moderator, I hereby appoint the following committee of five, under terms of the vote passed under Article 50 of the Warrant, to examine the proposed wiring code, amend the same if they believe necessary, and

report back to a subsequent Town Meeting:

Alfred H. Woodward of 96 Adams Avenue, Chairman.  
Kenneth E. Foster of 17 Foster Street  
Stanley W. Day of 9 Emory Street  
Vincent G. Pendleton, Jr., of 95 Lincoln Avenue  
Robert F. Johnson of 323 Essex Street

I would appreciate it greatly if you would notify these gentlemen of their appointments and arrange for them to take the oath of office.

Sincerely,

PAUL A. HALEY, Town Moderator.  
May 2, 1953

Mrs. Ruth E. Stevens  
Town Clerk  
Town Hall  
Saugus, Massachusetts.  
Dear Mrs. Stevens:

Acting in accordance with the instructions of the Town Meeting under Article 47, in which the Moderator was instructed to "appoint a committee of four to review the present Building Ordinances as adopted and amended, and make recommendations to the Town Meeting for their approval," I hereby designate the following committee:

Attorney M. Edward Hayes of 30 Myrtle Street,  
Chairman  
Jasper E. Anderson of 72 Lincoln Avenue  
Henry W. Archibald of 20 Osprey Road  
Alvah L. Rich of 54 Intervale Avenue

I would appreciate it greatly if you would notify these gentlemen of their appointment and also of the necessity that they take an oath of office.

With kindest personal regards, I am

Sincerely,

PAUL A. HALEY, Town Moderator  
May 1, 1953

Mrs. Ruth E. Stevens  
Town Clerk  
Town Hall  
Saugus, Massachusetts.  
Dear Mrs. Stevens:

Acting in accordance with the instructions of the Annual Town Meeting, under Article 64, I herewith appoint the following committee to investigate the water rates and report back to a subsequent Town Meeting, as voted by said meeting:

Robert L. Davis of 5 Holden Avenue, Chairman.  
Kenneth P. Babb of 171 Essex Street  
Joseph W. Gerniglia of 25 Howard Street  
Charles W. Donovan of 116 Walnut Street  
Arthur E. Fogg, Jr., of 30 Jackson Street

I would appreciate it very much if you would be so kind as



to notify each member of the committee and send them a list of their associates, together with a reminder that they should qualify as speedily as possible.

With kindest personal regards, I am

Sincerely,

PAUL A. HALEY, Moderator.

October 7, 1953

Mrs. Ruth E. Stevens

Town Clerk

Saugus, Mass.

Dear Mrs. Stevens:

The elected Town Meeting Members of Precinct 9 met in the Town Clerk's Office, Oct. 7, 1953 at 7:30 P.M. for the purpose of electing a member to fill the vacancy caused by the resignation of Hollis E. Hogle, Jr.

There were three members present, constituting a quorum.

Pauline A. Barron was elected chairman.

Arthur L. Hawkes was elected secretary.

The following resident of Precinct Nine, receiving three votes was elected to fill the vacancy:

Richard Merrill, 109 Water St.

Signed:

PAULINE A. BARRON, Chairman

ARTHUR L. HAWKES, Secretary

I hereby accept the office of Town Meeting Member of Precinct Nine.

RICHARD MERRILL

A true copy. Attest:

RUTH E. STEVENS. Town Clerk.

### **SPECIAL TOWN MEETING**

**October 7, 1953**

The meeting was called to order at 8:03 P.M. by the Moderator, Paul A. Haley. The following tellers were appointed and sworn: William H. Robinson and Robert L. Davis.

A count of the members showed that 30 were present, constituting a quorum.

The reading of the warrant was waived by unanimous consent.

The invocation was given by the Rev. Walter McAndrews, assistant pastor of St. Margaret's Church. The Salute to the Flag was given.

**Article 1.** The report of the Finance Committee was presented by Chairman Wayne H. Bookmiller.

Voted: To accept the Finance Committee report. 8:17 P.M.

The report of the Town Meeting Committee on the sale of the Town Farm Property was presented by Chairman J. Lowell Goding.

Voted: That the report as read and submitted be accepted for the records of this meeting, and the committee be discharged with well-deserved thanks. 8:50 P.M.

The report of the Town Meeting committee to investigate water rates was presented by Chairman Robert L. Davis.

Voted: That the report be accepted as read, with thanks. 9:05 P.M.

Herbert Spence of the Town Meeting Committee on Honor Roll renovations gave an oral report of progress and it was voted to allow the committee to report at a later date. 9:06 P.M.

The Moderator read a report from the committee to report on an electrical code signed by Mark Randall, secretary pro tem.

Voted: To accept a report of the committee to report on an electrical code.

**Article 2.** Voted: To indefinitely postpone. 9:11 P.M.

**Article 3.** Voted: To indefinitely postpone. 9:11½ P.M.

Voted: To take up Article 23 out of order at 9:13 P.M.

**Article 23.** Voted that the sum of \$3000 be appropriated from the Excess and Deficiency Account for the hot topping of the Lynnhurst School yard. 9:21 P.M.

A recess was called at 9:23 P.M. The Town Meeting reconvened at 9:36 P.M. Alexander S. Addison was voted unanimous consent of the meeting to offer the following resolution:

Whereas, it has pleased Almighty God, in His infinite wisdom to remove unto Himself all that was mortal of Henry O. Westendarp and Mrs. Irene W. Bennett, formerly faithful members of this Annual Town Meeting, and

Whereas, Mr. Westendarp, in the course of his long and fruitful public service, also was a member of the School Committee and served the people of his beloved town in other capacities, and

Whereas, Mrs. Bennett, in addition to her membership in this Town Meeting, also served with distinction as president of the Massachusetts Federation of Women's Clubs, thereby bringing honor to the people of Saugus, now, therefore, be it

**RESOLVED**, that we, the duly elected and qualified members of the Representative Town Meeting do express our sincere appreciation for the lives of service led by these truly beloved citizens, and extend our sincere sympathy in each instance to their families and be it further,

**RESOLVED**, that a copy of these Resolutions be spread upon the records of this Town Meeting, copies sent to the families of our late associates, and copies sent to the press.

**Article 4.** Voted: That Beach View Ave. be accepted according to the plan and profile and that the meeting appropriate the sum of \$10. for said acceptance from the Excess and Deficiency Account. Yeas 28, Nays 0. 9:44 P.M.

(Not accepted. Incorrectly voted.)

**Article 5.** The Planning Board orally recommended the acceptance of Farrington Avenue under the Betterment Act.

Voted: That Farrington Avenue be accepted, according to the plan and profile, and that the sum of \$10. from the Excess and Deficiency account be appropriated for same. Unanimous. 10:03 P.M.

**Article 6.** The Planning Board orally recommended the acceptance of part of Pelham Street between Hurd Avenue and Westford Street.

Voted: To accept that part of Pelham Street between Hurd Avenue and Westford Street as laid out by the selectmen, according to plan and profile on file with the town clerk, and authorize the selectmen to purchase or take by eminent domain, the land necessary therefor, and to raise and appropriate from the Excess and Deficiency Account the sum of \$10. therefor. Yeas 31, Nays 1. 10:11 P.M.

**Article 7.** Voted: That the town accept the provisions of Chapter 386 of the Acts of 1953, relative to making repairs on unaccepted streets. 10:15 P.M.

Voted: To adjourn at 10:30 P.M. until 8:00 P.M. Tuesday, October 13.

**Article 8.**  
To the Moderator:

The Planning Board, after properly advertising the fact in the Saugus Advertiser, held a public hearing on Article Eight of the Special Town Meeting Warrant for 1953 in the Planning Board room, Thursday, July 2, 1953. The Planning Board, after considering all facts, recommends the passage of the article as it prevents the indiscriminate removal of sod, loam, clay, sand, gravel or stone from any lot and therefore we believe it serves the best interests of the town.

HARVEY P. WASSERBOEHR, Chairman  
LEWIS O. GRAY  
HARVEY B. POOLE  
ALBERT C. DAY

**Article 8.** Voted to amend the Zoning By-law by striking out the first sentence of Section 17A and inserting in place thereof the following: "The removal of sod, loam, clay, sand, gravel or stone from land or premises in any district, except when incidental to, or in connection with, the construction thereon of a building for which a permit has been issued and is in full force and effect, shall be deemed a nonconforming use of premises.

Yeas 29, Nays 0. Unanimous. 10:23 P.M.

(Article 8 approved by Attorney General on Oct. 28 1953)

**Article 9.** The Planning Board offered an oral report recommending acceptance of Bufford Street under the Betterment Act.

Voted: That Bufford Street be accepted according to the plan and profile and to appropriate the sum of \$10. from the Excess and Deficiency fund for said acceptance. Yeas 29, Nays 1. 9:25 P.M.

Yeas 15, Nays 6. (Not accepted. Incorrectly voted.)

Voted: To take Article 17 out of order.

**Article 17.** Motion pending. To appropriate the sum of \$6,000. to operate the water department for the balance of the

year, said appropriation to be met by transfer of the following amounts:

From Lincoln Avenue Drain Account .....	\$943.02
From Hurd Avenue School Site Account .....	2,697.50
From Union Street and Marion Road Land Damages Account .....	490.44
From Excess and Deficiency Account .....	1,869.05
The meeting adjourned at 10:30 P.M.	

A true record. Attest:

RUTH E. STEVENS,  
Town Clerk.

### ADJOURNED SPECIAL TOWN MEETING October 13, 1953

The meeting was called to order at 8:05 P.M. by the Moderator, Paul A. Haley.

A count of the members was taken by the tellers. There were 22 present. A five-minute recess was called due to lack of a quorum. 8:06 P.M. The meeting reconvened at 8:12. A roll call showed 26 members present, constituting a quorum.

#### ROLL CALL TO DETERMINE QUORUM

Stanley W. Day—absent	Philip W. Bradbury—present
Elmer R. Emmett—present	James W. Currier—present
Welcome W. McCullough—abs.	Harold E. Dodge—present
Bertrand D. Westendarp—abs.	Samuel W. Ludwig—present
David R. Nagle—absent	William H. Robinson—present
Norman A. Bean, Jr.—absent	Alexander S. Addison—present
Robert J. Chiabrandy—present	George A. Anderson—absent
Arthur Dearing—absent	Earle W. Cousens—absent
George N. McKay—present	Herbert P. Mason, Jr.—present
Thomas H. Quinlan—absent	Harriett A. McAdoo—present
Nels A. Bloom—absent	Arthur E. Gustafson—present
Henry J. Iwanowicz—present	David W. Hanson—absent
Marion E. Needham—present	Edwin M. Holmes—absent
George W. Pitman—absent	Donald R. Reiniger—absent
George O. Walker—present	Edward O. Roy—absent
Robert L. Davis—present	Pauline A. Barron—present
Paul A. Haley—present	Frank K. Berthold—present
Harold P. Rice—absent	Arthur L. Hawkes—present
Dexter Q. Rich—absent	Richard Merrill—present
James O. Smith—absent	Kenneth A. Larkin—absent
Samuel K. Brown—absent	Arthur W. Anderson—absent
Richard Downes—present	Anthony Grella—present
Chester P. Gibson—absent	John B. DeFronzo—absent
Helen E. Rippon—present	Frank J. McDermott—absent
Edwin M. Thompson—present	Herbert Spence—present

Rabbi Meyer Finklestein of Swampscott, representing the Congregation Ahavos Sholem of Saugus, gave the invocation.

The reading of the records was waived by unanimous consent.



**Article 17.** The motion was defeated. Yeas 12, Nays 13. 8:51 P.M.

**Article 10.** Voted: To indefinitely postpone. 8:52 P.M.

**Article 11.** Voted: To ratify and confirm the acceptance of a deed from Winnifred E. Beckwith to the town, dated June 10, 1953 and recorded with Essex South District Registry of Deeds in Book 3993, Page 253, which deed covers lots 225-227 inclusive on a plan of Blueridge Terrace, 8:53 P.M. Unanimous.

**Article 12.** Voted: To authorize the selectmen and their successors in office to sell at public or private sale, in their discretion, the land known as lots 225-227 inclusive on a plan of Blueridge Terrace, to impose thereon such restrictions, reservations or conditions as shall be deemed expedient, and to execute and deliver in the name and under the seal of the town, quitclaim deeds or other instruments therefor. Unanimous 8:57 P.M.

**Article 13.** Voted: To appropriate the sum of \$400. to purchase land of Robert Forward, et ux, in the line of Hurd Avenue Extension, and to accept a deed thereof, said appropriation to be met by transfer of \$24.31 from the balance of appropriation for auditorium seats, and \$375.69 from the Lincoln Avenue Drain Account. Yeas 25, Nays 0. Unanimous. 9:08 P.M.

**Article 14.** Voted: To indefinitely postpone. 9:11 P.M.

**Article 15.** Voted: To appropriate the sum of \$1,094.97 for expenses of the Public Works Department for the collection of ashes and rubbish prior to the taking effect of the present contract with a private contractor, said appropriation to be met by transfer of the following sums to the said Ashes and Rubbish Account:

From Hayden Road Drain Account .....	\$795.40
From Purchase of Power Shovel Account .....	57.12
From Intervale Avenue Improvement Account .....	39.18
From Ballard Street Traffic Light Account .....	200.50
From Armitage School Renovation Account .....	2.43
From Auditorium Seats Account .....	.34

9:24 P.M. Unanimous.

**Article 16.** Voted: See below. Recessed 9:36 P.M. Reconvened 9:46 P.M.

#### Report of the Planning Board

**Article 18.**

The Planning Board, after properly advertising the fact in the Saugus Advertiser, held a public hearing on Article 18 of the Special Town Meeting Warrant for 1953 in the Planning Board room, Monday, September 28, 1953.

After considering all facts, the Planning Board recommends the passage of the article for the following reasons. The hearing brought out the fact that the reason for rezoning this was for the erection of a garage to take care of the petitioner's trucking vehicles. The two lots for rezoning are directly in the rear of the petitioner's home, located so that the erection of this building would not be detrimental to the neighborhood.

The Planning Board feels that there is little likelihood that this property would ever be developed for residential property, so that the immediate use to which the petitioner plans to put this land could provide the town of Saugus substantial increase in revenue from taxable property.

Further, there was no objection raised at the hearing by anyone to the contemplated rezoning.

Planning Board

HARVEY B. POOLE

HARVEY P. WASSERBOEHR

ALBERT C. DAY

LEWIS O. GRAY

Voted: To change the Zoning By-Laws and Zoning Map so that lots A-14 and A-33 as shown on Assessors Plan 1047 now zoned for residential purposes, shall be zoned for business purposes. 9:51 P.M.

Yeas 24, Nays 0. (Unanimous.)

(Article 18 approved by Attorney General on Oct. 28, 1953.)

**Article 16.** Voted: To appropriate the sum of \$2000. for the sewer division of the Public Works Department, said appropriation to be met by transfer of said sum from the unexpended balance of the appropriation for acquisition of the site for the new elementary school on Hurd Avenue. Unanimous. 9:36 P.M.

**Article 19.** Voted: To appropriate the sum of \$2,000. for Chapter 90 construction in connection with Ballard Street, said sum to be transferred from the Excess and Deficiency Account. Unanimous. 9:56 P.M.

**Article 20.** Motion defeated by voice vote. 10:20 P.M.

**Article 21.** Voted: To authorize the Town Manager to make application to the State Department of Public Works for further straightening of Shute's Brook. 10:21 P.M.

**Article 22.** Voted: To authorize the selectmen to purchase or take by eminent domain the land necessary for the further straightening of Shute's Brook and to appropriate the sum of \$10 for that purpose, said amount to be transferred from the Excess and Deficiency Account. Unanimous. Yeas 22, Nays 0. 10:25 P.M.

**Article 24.** Voted: To indefinitely postpone. 10:26 P.M.

**Article 25.** An oral report of the Planning Board recommended acceptance of Old County Road under the Betterment Act.

Voted: To accept Old County Road in the town of Saugus as laid out by the selectmen, according to the plan and profile in the office of the Town Clerk, and to authorize the Board of Selectmen to purchase or take by eminent domain the land necessary therefor, and to raise and appropriate the sum of \$10 therefor, and that said appropriation be met by transfer from the Excess and Deficiency Account. Pnanimous. 10:36 P.M.

**Article 26.** Report of the Planning Board given by Chairman Harvey P. Wasserboehr.

Voted: To indefinitely postpone. 10:37 P.M.

The meeting was adjourned at 10:38 P.M.

A true record:

RUTH E. STEVENS,

Clerk,

## SPECIAL TOWN MEETING

October 26, 1953

The meeting was called to order at 8:02 P.M. by the Moderator, Paul A. Haley.

The following tellers were appointed and sworn: Arthur Dearing and George W. Pitman. A count of the members present was taken, showing that 26 were present, constituting a quorum.

The invocation was given by the Rev. Donald W. Noseworthy, rector of St. John's Episcopal Church.

The Salute to the Flag was given.

Reading of the warrant was waived by unanimous consent.

The report of the Finance Committee was given by Wayne H. Bookmiller, chairman.

**Article 1.** Voted: To grant to the Saugus Veterans of Foreign Wars Building Corporation, the following described parcel of land in exchange for a deed to the town of lots A-162 and A-163 on Assessors' Plan 1027, and to authorize the selectmen to sign, seal, acknowledge and deliver said grant to the Veterans of Foreign Wars Building Corporation land in Saugus, being shown on a plan entitled "Plan of proposed V. F. W. land on Main Street, Henry Seaver, Surveyor, Augsut 25, 1953, bounded:

EASTERLY by Main Street 338.37 feet;

SOUTHERLY by other land of the grantor 250 feet;

WESTERLY by other land of the grantor 319 feet;

NORTHERLY by other land of the grantor 250 feet; containing 82,170 square feet according to said plan, subject to the right of the Lynn Gas and Electric Company to maintain its gas main in its present location. Unanimous. 8:12 P.M.

**Article 2.** Voted: To rescind the action taken under Article 58 of the warrant for the Annual Town Meeting of 1953. Unanimous. 8:13 P.M.

**Article 3.** Report of the Planning Board presented by Harvey P. Wasserboehr, chairman.

Voted: To indefinitely postpone. 8:19 P.M.

**Article 4.** Voted. To raise and appropriate the sum of \$4,546.68 for Chapter 90 construction in connection with Ballard Street and that said appropriation be met by transfer of the following sums to said account:

\$943.02 from Lincoln Avenue Drain Account

2,697.50 from purchase of land for Hurd avenue School

490.44 from land damages Marion Road and Union Street

415.72 from Excess and Deficiency Account.

\$4,546.68

8:21 P.M.

**Article 5.** Voted: To transfer the sum of \$3,189.75 from the Chapter 90 Maintenance Account to the Chapter 90 Construction Account. 8:22 P.M.

The meeting was adjourned sine die. 8:23 P.M.

A true record.

RUTH E. STEVENS,  
Town Clerk.

Saugus, Mass.

November 22, 1953

## TOWN MEETING MEMBERS

1954-1955

### PRECINCT ONE

Albert C. Day	17 Emory Street
Elmer R. Emmett	65 Summer Street
Ralph E. Gibbs	51 Appleton Street
Welcome W. McCullough	280 Central Street
David R. Nagle	47 Pleasant Street

### PRECINCT TWO

Wayne H. Bookmiller	16 Nason Road
Robert J. Chiabrandy	3 Morton Avenue
Arthur Dearing	78 Clifton Avenue
George N. McKay	17 Sunnyside Park
Thomas H. Quinlan	103 Basswood Avenue

### PRECINCT THREE

Nels A. Bloom	59 Lincoln Avenue
Henry J. Iwanowicz	113 Lincoln Avenue
Marion E. Needham	12 Newhall Street
Harold R. Searles	15 Springdale Avenue
George O. Walker	35 Winter Street

### PRECINCT FOUR

Francis E. Bindhammer	27 Holden Avenue
Robert L. Davis	5 Holden Avenue
Paul A. Haley	168 Essex Street
Samuel Ludwig	30 Beech Street
Francis E. Taylor	35 Collins Avenue

### PRECINCT FIVE

Richard Downes	9 Reservoir Avenue
Donald J. Flynn	28 Cleveland Avenue
Chester P. Gibson	9 Birchwood Avenue
Helen E. Rippon	41 Harrison Avenue
Edwin M. Thompson	16 Lenox Avenue

### PRECINCT SIX

James D. Blunt	16 Dreeme Street
Philip W. Bradbury	11 First Street
Harold E. Dodge	18 Birch Street
William H. Robinson	48 Intervale Avenue

### PRECINCT SEVEN

Alexander S. Addison	8 Granite Road
Earle W. Cousens	28 Mt. Vernon Street
Lloyd C. Farrin	6 Johnston Terrace
Herbert P. Mason, Jr.	21 Myrtle Street
Harriett A. McAdoo	6 Johnston Terrace

### PRECINCT EIGHT

Arthur E. Gustafson	38 Orcutt Avenue
Edwin M. Holmes	20 Robinson Street
Madeline Mary Parker	83 Adams Avenue
Philip E. Parker	83 Adams Avenue

### PRECINCT NINE

Pauline A. Barron	17 Oaklandvale Avenue
Frank K. Berthold	392 Main Street
Arthur L. Hawkes	133 Walnut Street
Kenneth A. Larkin	150 Walnut Street
Richard Merrill	109 Water Street

### PRECINCT TEN

Arthur W. Anderson	9 Dustin Street
John B. DeFronzo	12 Bristow Street
Frank J. McDermott	7 Henry Street
Stanley J. Piowarski	27 Dustin Street
George E. Robinson	49 Ballard Street



**TOWN ELECTION**  
**November 3, 1953**

*Board of Selectmen*

*John J. Bucchiere .....	368	292	312	295	290	255	250	289	405	479	3235
*Frank Evans, Jr. ....	469	331	273	301	277	304	324	290	329	294	3192
*David J. Lucey .....	412	319	243	263	257	268	254	286	350	337	2989
*Albion R. Rice .....	462	353	289	328	282	352	331	310	326	326	3359
*Harry F. Wentworth .....	464	240	211	266	229	279	263	240	281	170	2643
Pauline A. Barron .....	171	109	112	121	107	109	117	115	272	90	1323
Philip W. Bradbury .....	259	182	120	175	133	230	201	150	194	92	1736
Myron D. Donoghue .....	254	224	218	251	136	172	229	184	307	277	2252
Michael Gannino .....	89	64	72	70	70	43	59	62	125	116	770
Stanley J. Piwowarski .....	210	171	208	129	120	145	172	164	164	281	1764
Ludwig .....					2						2
Blanks .....	397	295	347	259	339	273	250	285	402	758	3605
Total .....	3555	2580	2405	2469	2240	2430	2450	2375	3155	3220	26,870
*—Elected											

**SCHOOL COMMITTEE**

*Alice G. Blood .....	484	355	334	367	278	333	352	329	401	321	3554
*James W. Elsmore .....	381	293	240	289	232	250	280	267	311	326	2869
*George A. McCarrier .....	487	321	312	306	280	330	316	320	328	320	3320
*John L. Silver .....	526	361	311	331	247	339	348	332	342	331	3468
*James W. Currier .....	438	312	249	272	221	357	324	238	323	255	2989
Frank J. McDermott .....	279	246	263	221	208	217	201	190	342	393	2560
Hubert R. Quinn .....	194	134	135	144	227	135	122	132	283	192	1698
Barnet Shapiro .....	318	183	182	185	113	147	181	218	282	206	2015
Mary Wass .....				1							1
Blanks .....	448	375	379	344	434	322	326	349	543	876	4396
Total .....	3555	2580	2405	2460	2240	2430	2450	2375	3155	3220	26,876
*—Elected											

**TOWN MEETING MEMBERS**

*Precinct One*

*Elmer R. Emmett .....	463
*Welcome W. McCullough .....	453
*David R. Nagle .....	339
Andrew W. Boynton .....	250
*Albert C. Day .....	376
Chester E. Gay .....	279
*Ralph E. Gibbs .....	280
Bradbury Gilbert .....	247
John J. Mitchell .....	173
O. Albion Smith .....	224
Blanks .....	471
Total .....	3555

*Precinct Two*

*Robert J. Chiabrandy .....	389
*Arthur Dearing .....	426
*George N. McKay .....	421
*Thomas H. Quinlan .....	362
*Wayne H. Bookmiller .....	312
Eugene C. Kneprath .....	251
Blanks .....	419
Total .....	2580

*Precinct Three*

*Nels A. Bloom .....	407
*Henry J. Iwanowicz .....	379
*Marion E. Needham .....	364
*George O. Walker .....	389
*Harold R. Searles .....	364
Blanks .....	502
Total .....	2405

## TOWN MEETING MEMBERS

### *Precinct Four*

*Robert L. Davis .....	379
*Paul A. Haley .....	404
*Samuel Ludwig .....	391
*Francis E. Taylor .....	364
Milton W. Chambers .....	22
Mary Wass .....	28
*Francis E. Bindhammer .....	70
Lloyd C. Fuglesang .....	11
Riley .....	1
Keneth F. Babb .....	59
Smith .....	1
Elliott Otte .....	1
Warren Parrott .....	1
Stone .....	1
Banks .....	1
Blanks .....	726
Total .....	2460

### *Precinct Five*

*Richard Downes .....	349
*Chester P. Gibson .....	296
*Helen E. Rippon .....	335
*Edwin M. Thompson .....	290
Francis Abram .....	254
*Donald J. Flynn .....	261
Blanks .....	455
Total .....	2240

### *Precinct Six*

*Philip W. Bradbury .....	357
*James W. Currier .....	386
*Harold E. Dodge .....	363
*William H. Robinson .....	369
*James D. Blunt .....	328
Charles D. Cooper .....	270
Blanks .....	357
Total .....	2430

### *Precinct Seven*

*Alexander S. Addison .....	356
*Earle W. Cousens .....	324
*Herbert P. Mason, Jr. ....	381
*Harriett A. McAdoo .....	351
*Lloyd C. Farrin .....	251
Delmont E. Goding .....	215
Peter A. Rossetti .....	247
C. F. Nelson Pratt .....	1
Blanks .....	324
Total .....	2450

### *Precinct Eight*

*Arthur E. Gustafson .....	377
*Edwin M. Holmes .....	345
*Philip E. Parker .....	327
*Richard K. Smith .....	6
James P. Sullivan .....	3
Mary C. Holland .....	3
*Madeline Mary Parker .....	5
Donald R. Reiniger .....	2
Blaine Allen .....	1

Beatrice Holmes .....	1
F. Stanley Howard .....	1
Blanks .....	1304
Total .....	2375

### *Precinct Nine*

*Pauline A. Barron .....	366
*Frank K. Berthold .....	426
*Arthur L. Hawkes .....	361
*Kenneth A. Larkin .....	296
*Richard Merrill .....	275
F. Dudley Bacon .....	250
John E. Egan .....	242
Joseph W. Gerniglia .....	207
Gerald J. Harwood .....	215
Blanks .....	517
Total .....	3155

### *Precinct Ten*

*Arthur W. Anderson .....	265
*John B. DeFronzo .....	327
Anthony Grella .....	238
*Frank J. McDermott .....	293
Herbert W. Spence .....	205
Philip R. Albee .....	115
*John J. Bucchiere .....	366
Frederick J. Kilroy .....	193
William F. McKay .....	123
*Stanley J. Piwowarski .....	273
George E. Robinson .....	247
Blanks .....	575
Total .....	3220

Question: Shall an act passed by the General Court in the year 1952 providing that the Town Manager of this town may be removed by a majority vote of the full membership of the Board of Selectmen instead of by a four-fifths vote thereof, be accepted?

	1	2	3	4	5	6	7	8	9	10	Total
Yes .....	290	257	227	255	187	242	217	217	306	342	2540
No .....	348	209	192	175	194	204	228	187	221	174	2132
Blanks .....	73	50	62	62	67	40	45	71	104	128	702
Total .....	711	516	481	492	448	486	490	475	631	644	5374

A true record.

RUTH E. STEVENS,  
Town Clerk.



# TOWN OF SAUGUS

## JURY LIST 1953

As compiled by the Board of Selectmen in Accordance with Statute Law of the Commonwealth of Massachusetts. The following names of Inhabitants of the Town of Saugus have been prepared to serve on the Jury as prescribed by law:

ADDISON, Alexander S.  
ADLINGTON, Harold J.  
AFHOLDERBACH, Karl Jr.  
ALLEN, Florence L.  
AMERY, Edward J.  
AMIDON, Herbert M.  
ANDERSON, Arthur  
ANDERSON, Carl V.  
ATKINS, Russell W.  
BABCOCK, Charles R.  
BADGER, Walter H.  
BAILEY, Sadie  
BAMFORD, Harry W.  
BERRY, Gordon T.  
BERRY, Forrest E.  
BIGELOW, Robert  
BISHOP, Ralph S.  
BLAISDELL, Carlton W.  
BLOOM, Nels A.  
BRAGG, William  
BRANDER, Walter T.  
BROTHERS, Dana L.  
BURNHAM, Charles F.  
CAFFARELLA, Ida M.  
CHAMBERS, Milton W.  
CHAPMAN, George R.  
CHICKERING, Frank H.  
CHISHOLM, Arthur W.  
COGLIANO, Anne C.  
COLLINGS, Alfred W.  
COMFORT, Charles E.  
CONRAD, J. Walter  
COOK, James W.  
COOLEN, Oscar S.  
COULMAN, Herbert C.  
COUSENS, Earle W.  
CRAIG, David A.  
CRAWFORD, George H.  
CRILLEY, Thomas J.  
DEARY, James E.  
DECAREAU, Walter R.  
DeROSA, Adeline A.

DEVINE, Henry W.  
DEVONSHIRE, Harry F.  
DIERS, Henry M.  
DODGE, Harold E.  
DONOVAN, William T.  
DORMAN, Isabel  
DOW, Roland A.  
DREWNIAN, Frank J.  
DUNBAR, Alton H.  
DURGIN, George H.  
DYER, Harold W.  
EDGEComb, Stanley  
EMMETT, Elmer R.  
ENRIGHT, Robert J.  
FALASCA, Agnes M.  
FALASCA, Joseph D.  
FAULKNER, Edwin B.  
FISHER, Joseph G.  
FISKE, James A.  
FITZGERALD, Edward L.  
FLOWER, Floyd A.  
FORTI, Joseph  
FOSTER, George W.  
FOX, James  
FRANCIS, Edward A.  
FRANCIS, Olive M.  
GAGNE, Ellen T.  
GIANIRACUSA, Manuel  
GIBBS, Edward Jr.  
GIBSON, Chester P.  
GIRARD, Harry A.  
GOSS, Reginald C.  
HANSON, Walter W.  
HART, Helmer D.  
HATFIELD, Archie S.  
HAYES, Paul J.  
HAYMAN, Robert L.  
HENNESSY, Arthur P.  
HATCH, Ernest M.  
HICKS, John W.  
HOGLE, Hollis E.  
HULL, Phillips A.

JOHNSON, Robert L.  
KRZYWICKI, Joseph  
LARSON, Carl O.  
LASKEY, George  
LAVENE, Mary  
LAVENE, William  
LEGROW, Joseph  
LEVINE, Alex  
LIBBEY, Gideon M.  
LINDALL, Walter I.  
LITTLEFIELD, George J.  
LOSANO, Ralph A.  
MacLEAN, Joseph H.  
MALM, Frank A.  
McADOO, Howard P.  
McCARTHY, William H.  
McFARLANE, James E.  
McKENNEY, Edgar A.  
McNAUGHTON, Richard G.  
McWILLIAM, Harry T.  
MERRITHEW, Ernest C.  
MOORE, John W.  
MORRISON, Raymond E.  
MOYNIHAN, Michael F.  
MUZZY, Dorothy E.  
MURRAY, Marion  
NAGLE, Frank A.  
NOYES, Alice M.  
NYGAARD, Oscar O.  
O'CONNOR, Lawrence R.  
O'DONNELL, Herbert  
ORFF, Ralph B.  
PAIVA, William  
PARRISH, Robert W. Jr.  
PAULSEN, Richard A.  
PEARSON, John  
PEDI, Mario J.  
PERRY, Mildred U.  
PHILLIPS, William H.J.  
PIHL, Sture M.  
PIPER, Amos L.  
POOLE, Harvey B.

PRICE, Frederic J. Jr.  
QUINN, Edward  
QUINN, George F.  
RABBITT, John J.  
RADDIN, William A.  
ROBIE, Ralph W.  
ROBINSON, Henry R.  
ROONEY, Edward L.  
RUSSO, John S.  
SANFORD, Earl F.  
SAWYER, Carl A.  
SCHICKLING, George  
SCHIORRING, Carl H.  
SHUFF, Horace E.  
SIM, Gordon A.  
SMITH, George W.  
SPARKS, Harold J.  
SPROUL, Henry J.  
STEELE, Thomas W.  
SUTHERLAND, Norman V.  
TEMPLEMAN, Foye W.  
TILSON, Samuel J.  
TOBEY, Irving W.  
TOTTINGHAM, Malcolm M.  
TRECARTIN, Earl B.  
TURNER, Samuel  
VICKERS, Frederick T.  
WAKEFIELD, Albert C.  
WALKER, Donald  
WALL, Frank L.  
WASSERBOEHR, Harvey W.  
WENTWORTH, Harry F.  
WESTENDARP, Doris H.  
WILDMAN, George W.  
WOODMAN, Errol E.  
WOODWARD, Harry N.  
WYATT, George L.  
WYATT, Phillip F.  
YANOFKY, Israel  
YETMAN, Kenneth M.  
AYERS, Clement N.

### BOARD OF SELECTMEN

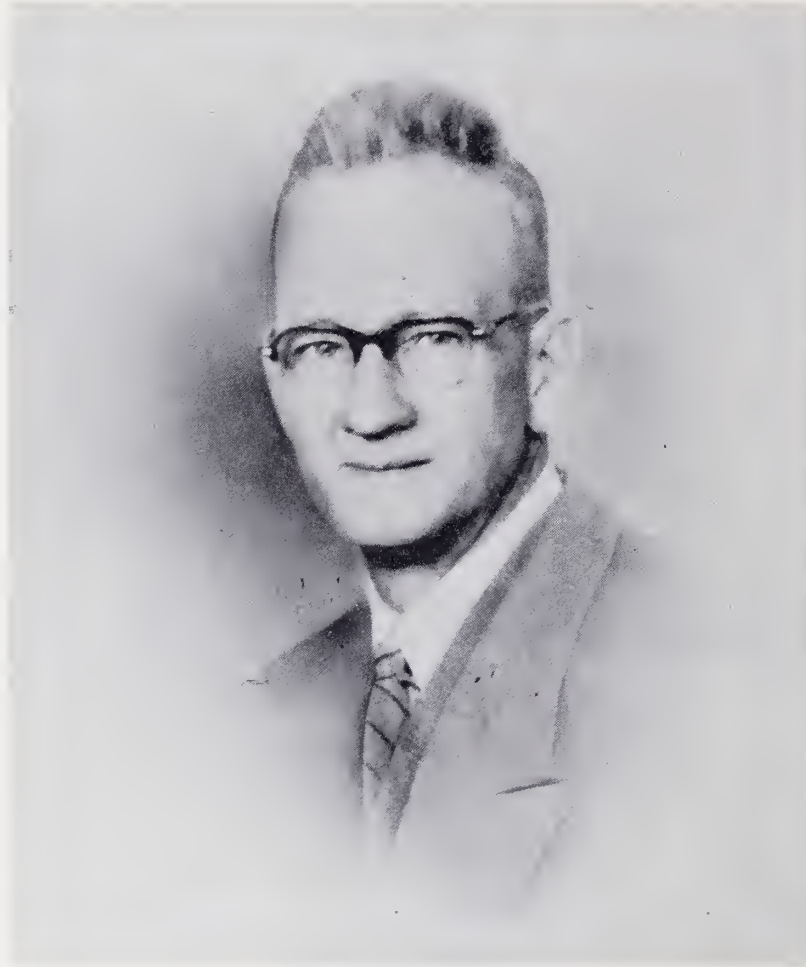
Albion R. Rice  
John J. Bucchiere  
David J. Lucey

Frank Evans, Jr.  
Harry F. Wentworth

*Report of Saugus School Committee  
and  
Superintendent of Schools*

**1953**





IN MEMORIAM  
WILLIAM S. BRAID (1900-1954)

Elected to School Committee 1938 — Retired 1953

Bill Braid retired from the Saugus School Committee because of ill health in 1953. He gave fifteen years of loyal service to the school children of the community. The idealism dictating the decisions he made on problems affecting the schools was known to all. His passing is regretted by all who knew him. He will be sorely missed by his family, his friends, his business associates, his church and the schools he served so well.

# SCHOOL COMMITTEE



THE SAUGUS SCHOOL COMMITTEE  
(December 1953)

Left to right: Miss Alice G. Blood, James W. Currier, Dr. John L. Silver,  
George A. McCarrier, Chairman James W. Elsmore, Superintendent Jesse J. Morgan

<i>Members</i>	<i>Term Expires</i>
James W. Elsmore, Chairman, 105 Lincoln Avenue .....	1955
George A. McCarrier, 31 Prospect Street .....	1955
Dr. John L. Silver, 35 Main Street .....	1955
Alice G. Blood, 5 Enmore Road .....	1955
James W. Currier, 36 Stone Street .....	1955

## Superintendent of Schools

Jesse J. Morgan, Sr. .... 2 Hayden Road

## Administrative Assistant to Superintendent

Anna V. Jacobs ..... 504 Central Street

## Junior Clerk

Betty M. Brook ..... 7 Allison Road

## Office of Superintendent of Schools

Hours when School is in session ..... 8:30 A.M.—4:00 P.M.

School vacations ..... 9:00 A.M.—4:00 P.M.

Telephone SAugus 8-0775

## High School Principal

John A. W. Pearce ..... 1 Stanton Street

Office telephone SAugus 8-0260

## Supervisors of Attendance

Frances R. McLaughlin, R.N. .... 8 Smith Road

Office telephone SAugus 8-0563—8-0775

Harold E. Haley ..... 72 Jasper Street

Office telephone SAugus 8-0260

## School Physicians

Dr. Leroy C. Furbush ..... 420 Lincoln Avenue

Dr. Joseph O. Ward ..... 40 Main Street

Dr. James A. Clark ..... 545 Lincoln Avenue

Dr. Priscilla Flockton (Lv. of absence '53-'54) .... 24 Main Street

Dr. Edwin B. Faulkner ..... 42 Chestnut St.

## School Nurse

Frances R. McLaughlin, R.N. .... 8 Smith Road

Office telephone SAugus 8-0563—8-0775

## Hours of School Session

High School ..... 8:25 A.M.—2:15 P.M.

Central & Sweetser Junior High Schools .... 8:25 A.M.—2:15 P.M.

Elementary Schools ..... 8:50 A.M.—11:30 A.M.

12:10 P.M.—2:00 P.M.

## REGULATION OF THE SAUGUS SCHOOL COMMITTEE

### Age of Admission

To be admitted to Grade I, a child must be 6 years old on or before January first following the opening of school in September.

Children residing in Saugus who do not meet the above age requirement may not transfer from private or public schools to Saugus schools during the school year.

## NO SCHOOL SIGNALS

### Elementary Schools

8:00 A.M. 2-2 (two rounds sounded) on fire alarm whistle means no school for first six grades and Special Class. Between 6:30 and 8:00 A.M. no school announcements will be given over radio stations, WNAC, WBZ, and WLYN.

### High School and Junior High Schools

6:45 A.M. 2-2 (two rounds sounded) on fire alarm whistle means no school for grades seven through twelve. Between 6:30 and 8:00 A.M. no school announcements will be given over radio stations WNAC, WBZ, and WLYN.

## School Calendar—1954

OPENING DATE: January 4, 1954.

VACATIONS: February 19 to March 1; April 15 to April 26; June ?\* to September 8; December 23 to January 3, 1955.

NO SCHOOL DAYS: May 31, October 12, November 11, November 25 and 26; Teachers Convention date to be determined.

\* Dependent on days lost.

## Committee Meetings

Regular meetings of the School Committee are held on the first and third Mondays of each month at 8:00 P.M., except during July and August, at the Veterans Memorial School.

To the Citizens of Saugus:

At the regular meeting of the Saugus School Committee held on January 18, 1954 it was voted to accept the Annual Report of the Superintendent of Schools as the Annual Report of the School Committee.

JAMES W. ELSMORE, Chairman





Administrative Staff—Office of the Superintendent of Schools  
Miss Anna V. Jacobs—Administrative Assistant to the Superintendent of Schools  
Miss Betty M. Brook—Junior Clerk

## REPORT OF THE SUPERINTENDENT OF SCHOOLS (Sixty-First)

To the School Committee:

Nineteen hundred fifty-three has been a year of growth in Saugus; growth of the staff in numbers and in breadth of training, growth of the curriculum through adding of subject matter and the use of new tools, growth of the community through better understanding of the needs of the children, and finally growth through increase in numbers of pupils. This report will dwell briefly on some of these since the appended reports of staff members discuss them in detail and in an excellent manner. It will also mention some of the outstanding needs to be met in the future.

### Staff

At the close of the school year in June the resignation of Sarah A. Curtis, Principal of the Felton School, was received after 30 years of service to the school children of Saugus.

On September 10 the resignation of M. Edward Hayes was received. Mr. Hayes was a teacher of Saugus High School pupils for 28 years.

We wish both Mrs. Curtis and Mr. Hayes many happy years in retirement.

During the two preceding years courses have been offered in Saugus through the Harvard-Boston University Extension Service. In 1951 the Audio-Visual Aids class was well-attended by the elementary teachers. In 1952 this was followed by a course in "The Improvement of Reading". Approximately sixty teachers from Saugus and neighboring communities met in the Veterans' Memorial School for this study. For the most part these were grade school teachers. This fall with the advent of the New High School a certainty it was felt that the teachers of grades seven through twelve would profit through a study of teaching methods, organization, or the curriculum of the modern high school. During the first semester it was impossible to secure the necessary number of registrants to make the course possible. It is hoped that this plan can be executed during the second semester. To delay later would not leave sufficient time to plan a possible reorganization of the curricula before pupils are enrolled in their courses for their first year in the New High School and the consolidated Junior High School. In addition to the courses previously mentioned many teachers have studied during the school year and during the summer vacations to fulfill degree requirements and to satisfy individual needs. With the exception of a small group the staff has been generally active in study groups. Public school education appears to be a profession like law, medicine, and government that requires study from time to time to keep up with new developments.

### Additions to the Curriculum

The curriculum has been broadened during the year. At the Saugus High School for the first time in many years domestic science was offered. Due to a shortage of space the subject was limited to three days each week. It is planned to make this a full-time subject in September for Junior and Senior girls. Many statements of praise and appreciation have been received from the parents of the few who have been able to receive instruction in this course. A good program of domestic science for the Saugus Junior and Senior High Schools would require a department of five teachers. The three-fifths of a teacher employed this year is at least a beginning.

In the report of the School Nurse, Miss Frances McLaughlin, there is a good account of the part-time speech work introduced this fall, as a Saturday morning clinic. It is most difficult to secure qualified instructors for such specialized teaching, especially on a part-time basis. We were fortunate, due to our location, to secure the services of two regular members of the Lynn Public Schools staff. Miss Reardon, Head of the Speech Department of the Lynn Schools was most helpful. She recommended two young men in her department. Lawrence Fulton holds the degrees of Bachelor of Science and Master of Education from Boston University, with specialization in speech therapy. Raymond Harrington has degrees of Bachelor of Arts, with major in

psychology, and Master of Education with specialization in speech therapy. Sixty-four pupils were invited to attend the classes, of whom thirty-eight are attending. Classes are one-half hour long, the number in each class depends on the age and the degree of speech difficulty of each child. Classes meet from nine to twelve at the Veterans' Memorial School. This is a beginning. Saugus Schools should have, as a minimum, one full-time speech correction instructor. If pupils with speech impediments are to lead normal, happy and useful lives corrective speech measures must be taken early in their lives.

#### **Additional Personnel September 1954**

Eleven additional persons will be required in the schools for next September. The enrollments in all three levels of the school system have sharply increased. It is presented here in tabular form for the past three years:

Grades	1951	1952	1953	Increase 2 yr. period
I-VI .....	2,007	2,089	2,147	140
VII-VIII .....	520	511	566	46
IX-XII .....	740	757	808	68
Totals .....	3,267	3,357	3,521	254

An 8 per cent increase in an already overcrowded school system brings about a very serious situation. With great difficulty a room was freed at the Central Junior High School in September for an additional seventh grade class. There are a total of fifteen seventh and eighth grade classes for the 566 pupils in the Sweetser and Central Junior High Schools—an average of approximately thirty-eight in each room. Seventy additional pupils next fall will bring this average up to forty-two. Since these pupils cannot be distributed evenly except through double grades it would appear to be necessary to two-platoon some grades or secure temporary classrooms in other than school buildings until such time as the New Senior High School is completed. Therefore the 1954 budget provides for four additional junior high school teachers for next September.

If the number of pupils entering grade one next September is as large as expected, the four additional elementary teachers budgeted will be needed to two-platoon some groups of elementary pupils.

The institution of the two-platoon system in some buildings will require additional custodial service since classes will be in session after the regular working hours of the custodians are over. This can be done through over-time payments to custodians or through the appointment of one full-time employee. The latter plan will cost less and in addition the school system will receive additional help during school hours and vacation periods.

#### **Girls' Physical Education**

For many years the School Committee has subsidized boys' athletics through payment of coaches and in recent years with funds for equipment and other expenses. During this time noth-

ing has been done to provide for physical education instruction for girls of Junior and Senior High School age. Last year informal sports were introduced. In the 1954 budget funds are allocated to employ one full-time instructor of physical education for girls. Not only is such a person much needed for the present but her help will be an aid in planning the program of physical education for the New Senior High School.

#### **Clerical Aid**

The eleventh additional member of the personnel of the schools included in the budget is a clerk for the Central Senior and Junior High School Building. At the present time there are twelve hundred pupils in this building. The amount of detail of a clerical nature in the various offices is enormous. The Director of Guidance is forced to spend much time on clerical duties. His time should be spent in individual work counselling boys and girls, very important work, instead of filling out forms and keeping clerical records.

#### **Remodel Central Senior High School**

For two years the sixth grade at the Oaklandvale School has been transported to Saugus Center. Pupils from the Elm Street area have been transferred to the Veterans' Memorial, Roby and Centre Schools. Other children from the Bennet Highway and Route I, south of the Essex Street overpass, who would normally attend the Armitage School, have been attending the Veterans' Memorial School. This policy has been followed until all of these schools are overcrowded. Oaklandvale and Lynn-hurst are rapidly growing residential areas. The former should have single grades: one, two, three and four. The latter will soon have space for only three grades. It will be necessary to transport grades five and six and four through six respectively to Saugus Center.

The Central Junior High School wing of the Saugus High School is a modern school plant of twelve rooms, toilets, cafeteria, and shower facilities. It can be used for elementary school purposes as soon as the new High School is completed with little or no expense except furniture of proper size.

If all junior high school pupils are assigned to the present Senior High School Building there will be approximately 700 pupils requiring approximately twenty home rooms. In this building there are twenty-three rooms exclusive of the two in the basement now used for shop purposes. The time has now come when architectural and engineering services should be engaged to plan the thorough remodelling of these antiquated facilities.

The new Senior High School will make possible a modern curriculum for the top level of the system. The transfer of all Junior High School pupils to the present Senior High School Building will provide space for the modern curriculum so long and so sorely needed for these pupils. However, extensive alterations will be necessary before these curriculum changes can be made.

Manual Training classes can be conducted, if necessary, in



the present shops. It will be necessary to remodel classrooms for cooking and sewing. The toilets should be removed from the basement and one for boys and one for girls placed on the first and second floors. The present assembly hall, with minor changes, can be used for physical education classes as well as for assembly purposes. Showers are available in the adjacent wing.

The present heating plant should be eliminated and a new positive ventilating and heating system should be installed. The dim and inadequate lighting system should be replaced in order that the inadequate natural light due to insufficient fenestration will be supplemented by enough artificial light of good quality to guarantee the protection of the pupils' eyes. Egress from the classrooms should be in conformance with the standards of the Department of Public Safety, and stairwells should be fire-proofed. Laboratories should be renovated for the proper teaching of General Science. Proper shades should be provided throughout. This project should be started, in the planning stage, at once in order that the facilities of the Junior High School could be modernized and ready for occupancy on the date of the opening of the New High School.

In subsequent years it will be necessary to eliminate the elementary grades from the now Central Junior High School as the Junior High School enrollment increases.

#### Visual Aids

The audio-visual aids committee has functioned actively under the chairmanship of Miss Mary Walsh. Her report is appended.

#### Report Card Committee

The committee on revision of the elementary report cards, working with Miss Helen Brownrigg, Elementary Supervisor, as consultant, have report cards for primary and middle grades almost ready to submit to the School Committee for approval.

#### New Senior High School

The Town Manager's appointive High School Advisory Committee have labored long and well on the planning of the New High School. Chairman Paul A. Haley, the Advisory Committee, Architects S. W. Haynes and Associates, and Town Manager Walter E. Lawrence have all been most cooperative in consulting and adopting suggestions of the school staff, the School Committee and the Superintendent.

Bids were received from twelve contractors on October 30, 1935. The Advisory Committee recommended to the Town Manager that the bid of The Vara Construction Company of Boston be accepted at \$1,736,000. This being below the \$1,800,000.00 estimate it is planned to ask for bids for four additional classrooms. It was originally planned to construct classroom facilities for 850 pupils. The additional rooms will increase this number to approximately 975. Original gymnasium, auditorium, shop, homemaking, laboratories and special facilities were planned for 1200 pupils. This fortunate circumstance will delay for some

time the necessity of adding to the building. All of us interested in this project appreciate the farsighted attitude of citizens and town officials in providing these modern facilities for the children of Saugus. The Superintendent has served as Educational Consultant to the Advisory Committee.

#### Salary Schedule Civil Service Employees

Upon recommendation of Town Manager Lawrence, the School Committee voted to adopt, for a one year trial period, with minor modifications, the salary schedule for Civil Service Employees proposed in the survey made by the Griffenhagen Associates. Budgetary provisions for 1954 continue this schedule.

#### Furniture Replacement

The policy of replacement of furniture in the elementary grades has been continued. One hundred eighty-three movable units were purchased. Most of these were placed in the second grades. At the present time all of the first and second grades in town have new furniture, with the exception of the Legion Building, in which case there is inadequate space. Eight units were placed in the Veterans' Memorial School to provide in part for increased enrollment. The following table shows in detail the progress of the program. Starred items indicate double grades. "N" and "O" indicate new and old furniture.

SCHOOLS	GRADES						Ttl. Rms.	
	1	2	3	4	5	6	Sp.	Old
Armitage .....	N	N	N	N	N	N	6	0
Ballard .....	N	N	N	0	N	0		
	N	N*			0	0*	5	3
Centre .....			0		0			
			0	0*	0	0*	0	4
Clifftondale .....	N	N	0	0			2	2
Emerson .....	N	N	0	0			2	2
Felton .....	N	N	N	N	N	0	5	1
Legion .....		0					0	1
Lynnhurst .....	N	N*	N	N*	0	0*	2	1
Memorial .....	2-N	2-N	2-N	2-N	2-N	2-N	N	13
North Saugus .....	N	N	N*	0	0*			
					0	0*	2	2
Oaklandvale ..	N	N	N*	0	0*			
			0	0*			2	2
Roby .....	2-N	N	0	0	0	2-0	3	5
Sweetser .....					0	0	0	2
Totals .....							42	45

#### Care of Grounds

The grounds at the Veterans' Memorial School were partly landscaped during the fall. In 1954, attention should be given to the front lawns at both Armitage and Lynnhurst Schools. During 1953 a special appropriation was used to black top the Ballard yard. Town Meeting approval of a similar project at Lynnhurst



**The Veterans Memorial School Parent-Teacher Association (William H. Robinson, President)**  
**The fathers install the playground apparatus**  
**The customers are present and ready as soon as the slides are up**  
**Building strong bodies**

was obtained this fall and the work will be done in the spring. All of the other school yards are in deplorable condition and should be improved through a long-range program.

The men of the Veterans' Memorial School P.T.A. installed swings, slides, seesaws, and jungle gym early in the fall. President William H. Robinson and other fathers planned and executed the whole project at no cost to the town.

#### **Auto Driving Instituted**

After several years of striving, funds were finally obtained to provide behind-the-wheel instruction for some of our High School pupils. Through the courtesy of the Chevrolet Motor Car Company and The Hanson Chevrolet Company of Saugus, a new 1953 Chevrolet four door sedan was donated to the schools. The report of Miss Louise Solomita, the instructor, is appended and describes the program in detail.

#### **Other Needs**

Additional staff members, not discussed above, are needed. Our school nurse cares for over 3500 pupils distributed in fourteen buildings. In addition, she serves as supervisor of elementary attendance. The maximum recommended for one nurse is two thousand pupils. The situation is about the same in three other fields. Additional drawing, music, and special class and adjustment teachers are needed if we are to give our children education comparable to that offered in neighboring communities.

#### **Safety Patrols**

This report must not be ended without a statement in regard to the work of the School Safety Patrols. Officer Walter Elmore has organized and equipped a large group of pupils this



**Officer Walter W. Elmore and Ballard School Safety Patrols**

fall. An outstanding job has been done both on patrol lines and traffic direction at the various schools. We appreciate very much the attitude of Chief Roland E. Mansfield in making this very important work possible. Mr. Elmore has an excellent detailed report of this work in another section of the town report.

#### **In Appreciation**

The year now closing has been an eventful one for the Saugus schools. We feel that it has been one of substantial growth and progress. If so it has been due to the cooperation of many groups and individuals. Our Parent-Teacher Associations, under the respective presidents, and the Council under the presidencies of Mrs. Marion Needham and Mrs. Rose Oljey, have been towers of strength. The individual P.T.A.'s have been active in providing visual aids and other materials. The Council aided in the taking of the annual school census, and awarded scholarships to two prospective teachers. These organizations that have come to be considered a part of the schools have given understanding and support to the teachers and to the total school program.

The Band Parents' Association, under the presidency of Mrs. John P. Peschier made a fine contribution in support of our bands.

The American Iron and Steel Institute presented the schools with film strips, a speaker, and provided a luncheon for a State meeting of the Eastern Massachusetts Division of Audio-Visual Instruction, as well as a tour of the Iron Works on the occasion of the fall meeting at the Veterans' Memorial School in Saugus.

The Lions Club provided a banquet for the football team and television sets for each school on the occasion of the inauguration of President Eisenhower.





Part of group attending Eastern Mass. Division Audio-Visual Instruction fall meeting at Veterans Memorial School and tour of First Iron Works through courtesy of the American Iron and Steel Institute.



Town officials, parents, School Committee, principals, supervisors, office staff and custodians have all aided to give the best education possible to Saugus children with the resources available.

We want the best we can afford for our children. The eminent educational philosopher and teacher, Professor John

Dewey once said, "What the best and wisest parent wants for his own child, that the community wants for all its children. Any other ideal for our schools is narrow and unlovely; acted upon, it destroys our democracy".

Respectfully submitted,  
J. J. MORGAN  
Superintendent of Schools

December 31, 1953



**APPENDIX A**  
**Secondary Schools**  
**Report of the High School Principal**

School opened this past September with the largest enrollment in the building that we have had in a great many years: 806 in the Senior High School and 345 in the Junior High School. Our enrollment in the seventh grade was so large that we were forced to take one of the Senior High rooms for an additional place to house these pupils.

At the opening of school, we welcomed the following new teachers to our building: Miss Eleanor-Mae Thompson, English; Mrs. Norma Merolla, English; Richard Evans, Science; Mrs. Corinne Shuff, Sewing; John Quinlan, Social Studies. The following teachers did not return: M. Edward Hayes, retired; Miss Mary Mendum, to be married; and Mrs. Audrey Tricco, because of illness in her family. The following changes were made: Belden G. Bly, Jr., took the classes formerly taught by Mr. Hayes; and Anthony Struzziero took the classes formerly taught by Mr. Bly.

This is the first year that sewing has been taught in the school for over 20 years. Because of the limited space in the building for such purposes and because it was decided to offer sewing after the 1953-1954 program of studies was set up, Mrs. Shuff teaches only three days a week. We were very fortunate to be able to get her to take this position.

I am more than pleased with the results after only four months. I know that the parents of all the girls who are taking sewing feel as I do. The success of a program of this kind, as is true in the case of shop work, depends almost entirely upon the teacher.

I am particularly proud of the advancement that has been made in our Vocal Music Department during these last few years. We have at the present time in the neighborhood of 100 pupils taking part in this program. When I stop to think that only a short time ago we had only a small number of girls and no boys interested in this program, it pleases me a great deal. Our church choirs have profited from this training that our young people have received. Several choir directors have told me this.

Our school band continues to function in an excellent way. Frequently I am asked by principals in other towns and cities how we come up with such an excellent band year after year. We have been faced with a problem about the band that has given me serious concern for several years. Each year we lose a great many older members of the band just when we need them most. This year we have a very large number of pupils in our Senior Class who formerly were members of the band. I have asked myself a good many times what is the reason for this.

Lack of space in our school hampers our dramatics and speech programs more than most people realize. It is always difficult to get the hall for class work and rehearsals because it is

used so much by other groups. We are looking forward to the time when we get in to the new school for we shall have the necessary facilities there. I believe that training in this field is absolutely necessary today.

We have been operating at the school for nearly a year now under the Federal Lunch Program with very good success. The limited space in the cafeteria hampers our program very much. Not as many pupils avail themselves of this program as I should like to see. I wish that I could prevail upon parents to visit the school to see how it does operate.

Within the last few years our school library has taken on a new lease of life. We are handicapped here again by lack of space. An excellent job is being done by our present librarian. He has the philosophy of what a library should be in a modern high school.

We have been making great strides in our Guidance Department during the last few years. More and more pupils are taking advantage of what this department has to offer. More and more parents and ex-service men are seeking advice from our Guidance Director.



Visual Aids student group at Saugus High School with instructor, Anthony Struzziero

Our Visual Aids Program is outstanding at this time. This has come about within the last six months. It amazes me what has been done by the director and his boy assistants since September. Here is an invitation to everyone who may read this report to come visit this department.

All of us, as teachers and principal alike, know that a great deal of work must be put in before we enter the new school in



revising our program of studies. With that in mind, several members of the teaching staff started the first of the year to meet with the Director of Guidance at least once a week after school to work on this problem. Early this fall the group was enlarged and now meets every Friday from 2:30 to 4 P.M. under the chairmanship of the head of the English Department. I feel that this group is doing a fine piece of work.

I am very much pleased at the efficiency that is so evident at the present time in the way in which our athletic program is being handled. This is particularly true in the case of the purchase of equipment and supplies. I should like to commend, too, the care that is taken in the check on equipment and supplies. Every member of this department deserves a great deal of credit. This is a big business.

There are two problems that I should like to bring to your attention. First of all is the problem of tardiness. We as school people cannot solve this problem unless we have the cooperation of the parents of our boys and girls. I believe that High School pupils should get to bed at an early hour on school nights, get up at a reasonable hour, have a good breakfast, and get to school by 8:15.

I have felt for some time that high school pupils have a great many outside social activities on school nights. Pupils never do satisfactory school work when this is the case. The other problem is the one of such a large number of our pupils doing little or no homework. These pupils tell their parents that they can do all of their studying in school. This just can't be done. Too many of the boys are satisfied if they just "get by". Parents should keep in close touch with the school on these matters.

Respectfully submitted,

JOHN A. W. PEARCE  
Principal

December 22, 1953



Building strong bodies





The Twirlers



Prom

### GRADUATES, SAUGUS HIGH SCHOOL—CLASS of 1953

Amy Elizabeth Adams  
 Elizabeth Adelhelm  
 \*Ralph Everett Allan  
 \*Clyde Edgar Allen, Jr.  
 Richard Woodruff Amidon  
 Larry Richard Anderson  
 Winifred Arsenaault  
 \*Lorene Mildred Atkins  
 Bruce Howard Banks  
 John Anderson Barnes  
 Clara Katherine Bentley  
 Marcia Louise Blake  
 Concettina Annette Borghetti  
 Robert George Boudreau  
 William Joseph Bourque  
 Richard Wallace Boynton  
 Donald Joseph Brazis  
 Donald Francis Brennan  
 Rita Marie Buckless  
 \*Ann Louise Burns  
 Paul Thomas Carr  
 \*Frances Ada Chiabrandy  
 Catherine Claire Chisholm  
 \*Judith Cochrane  
 Joseph Daniel Colanto

Patricia Marie Collette  
 Charles Herbert Copp  
 Allan Earle Cousens  
 William Robert Cray, Jr.  
 John Metcalf Cryan  
 Anna Florence Curran  
 Donald Irving Curtin  
 Bruce Owens Davis  
 Frank Robert Davey  
 Dolores Fay Daviaux  
 Jacquelyn Patricia Denham  
 Dorothy Wynne Devonshire  
 Nathaniel Diamond, Jr.  
 Arthur Daniel Doherty  
 Carol Ann Doucette  
 \*Richard Allen Dudman  
 Dorothy Eva Durgin  
 \*Alfred Walter Eicholzer  
 \*Edward Ronald Eldukonis  
 Edward Emerson Elder  
 Thomas Paul Enderwick  
 Ronald Errington  
 Frederick James Essery  
 Charles Vassar Feules  
 Robert Martin Flaherty

Joyce Ann Flanagan  
 Viola Marie Fournier  
 Paul Marie Fleurriel  
 \*Mary Jeanette Gallucci  
 \*Dorothy Louise Grant  
 George Oswald Gregson  
 Walter Allan Gustafson  
 \*Joan Jacqueline Hanlon  
 Kenneth James St. Pierre  
 \*Beverly June Sampson  
 Bruce Joseph Sampson  
 Barbara Sandberg  
 Earle John Sanford  
 Donald Stephen Sherman  
 JoAnn Shuff  
 Joseph Kenneth Simms  
 Jane Claire Smiledge  
 Ann Maybelle Smith  
 Gail Virginia Snow  
 \*Virginia Caroline Sproul  
 \*Mary Ann Stazinski  
 Arline Stead  
 \*Frances Hazel Stewart



William Edmund Stirling  
 Shirley Ann Sullo  
 June Audrey Swanson  
 Thomas Richard Taatjes  
 \* Honor Students  
 Donald Herbert Harrington  
 Leonard Roy Hart  
 Edward James Healey  
 Edmund Harvey Hennigar  
 Carol Ann Higgins  
 LeRoy Franklin Hobart  
 Lois Frances Hobbs  
 Beatrice Leona Holmes  
 James Robert Holmes  
 Chester Nelson Hood, Jr.  
 Alice Leah Hubbs  
 \* Judith Irby  
 Charles Alfred Johnson, Jr.  
 \* Lucy Kasparian  
 Marilyn Ruth Kelley  
 \* Shirley Joan Kelley  
 Robert Lionel Kelly  
 Robert Harris Kelly  
 Patricia Joan Kilroy  
 Edward Arthur Krom  
 Joseph Ernest LaFrance  
 John Davis LaViska  
 \* Leslie Lee Lawrence  
 George Fleetwood Layden  
 \* Selma Ruth London  
 \* Lucille Frances Losano  
 \* Carl Hargraves Love  
 Helen Marian Luoma  
 John Richard Lynch  
 Barbara Anne MacDonald  
 Gail Holden MacKenzie  
 John Archibald MacNeill, Jr.  
 \* Barbara Ann Malfetano  
 Ronald John Marland  
 Michael Nicholas Matt  
 Thomas Vincent Meagher

Jeanne Mary Melanson  
 John Joseph Miner  
 Alan Richard Mooers  
 \* Carol Louise Morrison  
 Richard Allen Morrison  
 \* Mary Marcia Ann McCann  
 Margaret Mary McCarthy  
 Janet Adele McKenney  
 \* Marcia Isabelle McLellan  
 Barbara Jean Nelson  
 George William Nicholson  
 Nancy Jane Northway  
 Richard Elliot Otte  
 \* Arthur Anthony Pereira  
 Nancy Jean Poole  
 Florence Theresa Quinlan  
 Robert Warren Reed  
 Beverley Ann Rees  
 Charles William Reilly, Jr.  
 Robert Ernest Ringenwald  
 Barbara Dean Rollins  
 \* Betty Louise Rumson  
 Thelma Rita Tangredi  
 \* Janet Charlotte Tennent  
 Loretta May Thorne  
 Barbara Ann Towers  
 William Eldon Tucker  
 \* Bruce Warren Tutein  
 Catherine Evelyn Vickers  
 Joseph Robert Wallace, Jr.  
 \* Edwin Allen Walkey  
 Richard Randall Warren  
 \* Shirley May Weinbrecht  
 Lucille Marie Weyler  
 Dewanne Marie White  
 Lois Mae White  
 Richard Michael White  
 Barbara Marie Williams  
 Dorothy Ann Williams  
 Blair Winburne Woods

## 2. Report of Guidance Director

In keeping with the philosophy that the major task of the guidance office is to work with individual pupils, it is a pleasure to report that over one thousand interviews were held during the year.

In addition, conferences were held with approximately three hundred parents during this period.

Our testing program has been enlarged considerably. I refer to the report of the Director of Testing for details on the scope of the program. Particular reference is made here to the addi-

tion, with the excellent cooperation of Mr. Leahy, of the Wechsler Intelligence Scale for Children, The Ohio State University Psychological Examination, The Engineering and Physical Science Aptitude Test, and the Anderson Chemistry Test. These tests alone represent over two hundred test scores, and have been invaluable in counseling with pupils.

We have continued our policy of cooperation with the division of Employment Security, and all members of the senior class who are in the job market have been registered with that agency for job placement. One hundred and thirty members of the classes of 1953 and 1954 have taken or will take the aptitude tests of that agency.

We have received our usual number of visits from school representatives and have arranged for inspection trips for our pupils at a number of these schools and establishments. Some thirty-five graduates of the class of 1953 entered post-secondary schools.

The remainder of the time was devoted to attendance at professional meetings, including the American Vocational Association convention and the Elementary School Principals' Association convention; speaking engagements to local organizations; participation in in-service groups working on curriculum revision; and administrative and clerical routines which are a part of every school job.

Although our program has been enlarged and its effectiveness improved, it is felt that more progress can be made and will be made. Once again, the greatest immediate need would seem to be the addition of a full time secretarial assistant to permit the delegation of clerical routines and to release the guidance director for more meaningful work with pupils and parents.

Graduates Class of 1953 attending institutions of higher education:

<i>Institution</i>	<i>No. Attending</i>
Boston University .....	7
Northeastern University .....	6
Bentley School of Accounting .....	1
Worcester Academy .....	1
Cushing Academy .....	1
Randolph-Macon .....	1
Wentworth Institute .....	2
Massachusetts School of Art .....	1
G. E. Apprentice School .....	2
Ritners School Floral Design .....	1
Sargent .....	1
Yale University .....	1
State College of Washington .....	1
Norwich .....	1
Tufts College .....	2
Missouri School of Mines .....	1
University of New Hampshire .....	4
University of Massachusetts .....	1

Stockbridge School .....	1
Mass. Institute of Technology .....	1
Simmons .....	1
Burdett .....	2
Newton College - Sacred Heart .....	1
Salem Teachers' College .....	1
Chandler Secretarial .....	1
Lynn Hospital .....	1
Beth Israel Hospital .....	1

—  
45

On the whole this year has been one of progress. We hope to continue in that direction.

Very truly yours,  
JAMES A. DOUCETTE  
Director of Guidance

December 22, 1953

### 3. Report of Director of Testing

The following is a report of the testing program carried out during the year 1953 in grades seven through twelve:

Grade 7: Otis Quick Scoring Mental ability test for all pupils.

Grade 8: Metropolitan Achievement Test, Partial for all pupils.

Grade 9: Otis Quick Scoring Mental Ability Test for all pupils.

Grade 11: The Boston University battery of tests for all Juniors, in collaboration with Mr. Doucette. Due to the moving up of the dates of this test to earlier in the school year, two of them occurred in the calendar year, one in February and the other in December.

Grade 12: The Ohio State Psychological Test for all seniors interested in college. The results of these are discussed and interpreted by Mr. Doucette in conference with each pupil.

Subject Tests: The Lankton Algebra I test was given to all Algebra I pupils, at the end of the school year.

The Anderson Chemistry test was given in October. It is to be given again at the end of the course to check individual progress during the year.

Individual Testing: After completing study on the measurement of intelligence and receiving a testing certificate for use of the Wechsler Intelligence Scale for Children, I have started a program of individual testing of intelligence. To date approximately fifty pupils have been given this test. After testing these pupils, I submit the results and recommendation to Mr. Doucette, who, in turn, discusses the matter with pupils, their parents, and their teachers. To date we believe we have had some very encouraging results and the continued use of individual testing with problem cases should help many of these pupils to a better adjustment toward school, and a maximum intellectual growth.

JOHN B. LEAHY

December 22, 1953

### Report of Supervisor of Secondary Attendance

Throughout the year I have carefully checked the attendance of pupils absent three consecutive days from Saugus High and Central Junior High. As required by the School Committee, pupils absent five or more consecutive school days due to sickness have been requested to present a doctor's certificate to be readmitted to school.

I have carefully checked, daily, absences of pupils suspected of truancy. The number of cases of truancy continues to be about the same as in former years.

The annual check was made in September to see that all pupils under 16 years of age, who should be attending Saugus High and Junior High Schools, had returned to school or were absent for good reasons. During the year when I received notices of new pupils transferring to our schools, I have checked to see that they reported within a reasonable time after taking up their new residence in Saugus.

Throughout the year I have made home calls for the High School, Central Junior High and Sweetser Schools. I have also made calls checking the attendance of pupils residing in Saugus but enrolled in Vocational Schools elsewhere.

In closing I wish to express appreciation for the cooperation of local officials, parents, and teachers who have assisted me in my work.

Respectfully submitted,  
HAROLD E. HALEY  
Supervisor of Attendance  
Saugus High and Junior High Schools

December 22, 1953

### Report of Instructor in Driver Education

Our present course in Driver Education was begun in May 1953. During the five month period in which the course has been presented, twenty-three students successfully completed their classroom instruction and passed the driving test given by a Registry Inspector.

From January 1953 to January 1954 seventy-five students received credits for completion of the Pre-Driver Education course.

The Driver Education Program as presented in the Saugus High School is divided into two parts:

1. Pre-Driver Education.
2. Behind The Wheel Training.

Pre-Driver Education is the instruction every prospective students receives before learning to drive. The following factors are considered:—

1. The physical and mental qualities and attitudes which are necessary for anyone who aspires to be a safe driver.
2. The laws, rules and regulations governing the operation



of motor vehicles.

3. Automobile accidents, their causes and prevention.
4. The vehicle, its construction and operation.

The purpose of Pre-Driver Education:

1. Fundamental objective is to reduce the toll of motor vehicle accidents and loss of life among boys and girls of High School age.
2. Immediate objectives are two fold:
  - a. To develop among students the proper attitudes toward driving.
  - b. To provide students with knowledge which will be of value to them both as drivers and pedestrians.

The Lesson Plan Used:

1. Historical, social and economic implications of the traffic accident problem.
2. The Driver: His attitudes and physical characteristics.
3. The Car: Its construction and maintenance.
4. Fundamentals and arts of driving.
5. Rules of the road.
6. The development and use of streets and highways.
7. The application of driving skills.
8. Cooperation among drivers, pedestrians and cyclists.
9. Traffic accidents and their control.



Presentation of Auto Driving Car from Harold Hanson of Hanson Chevrolet, Inc., to Chairman George A. McCarrier of the School Committee  
Instructor, Miss Louise Solomita in the car

The course is supplemented by talks by trained discussion leaders, John Mello of the Registry of Motor Vehicles and Police Chief Roland E. Mansfield.

The use of visual aids:—10 films, the selection made was to bring out points most challenging to the students' interest.

Discussion of questions and problems following each unit provides an opportunity for forming attitudes and challenging the interests of students and motivating their activities.

Respectfully submitted,  
LOUISE SOLOMITA

#### 6. Report of Band Director

The Saugus High School Band has had another active year highlighted by the newly formed "Greater Lynn Music Festival", held last February at Swampscott High School. Participating in the festival were the Lynn, Marblehead, Saugus and Swampscott High School Bands. Each group performed individually before an appreciative audience augmented by the performance of an "All Select" group of one hundred musicians. The festival will be held each year, with each town or city taking turn as host. Marblehead is the site this year.

Following this, came the annual spring concert in April, at the Lynn City Hall Auditorium before a capacity audience.

May was a busy month. The Northeast State Music Festival was held at Malden. The Band then attended the New England Music Festival at the University of Connecticut. Highlight of this trip was the overnight stay in Hartford. The group was taken on a tour to the Heublin Estates conducted by the publisher of the Hartford Times, Colonel Henderson. The band members and twirlers then paraded to the Hartford State House, where official greetings were extended by Mayor Cronin.

The month was closed with the appearance of the band at both the Lynn and Saugus Memorial Day parades.

In June, the season closed with a concert program presented at a testimonial dinner of County Commissioner C. F. Nelson Pratt. The final performance of the "Greater Lynn All-Select" group was at The Lynn Item's Music Festival.

The past four months of the new school year have been devoted by the band members and twirlers to the preparations of the half-time shows for the football games. A highlight of the football season was the combined efforts of the Lynn School Band and Saugus Band for the Red Feather Drive at the Lynn English-Saugus football game.

The band members and twirlers are now busy preparing their music and routines for the music festivals and concert season which lies ahead.

In conclusion, I believe, the values received by pupils in band participation are: Group cooperation, personal discipline, harmonious living and greater emotional and maturing opportunities through musical experiences, increased travel and enriched friendships.

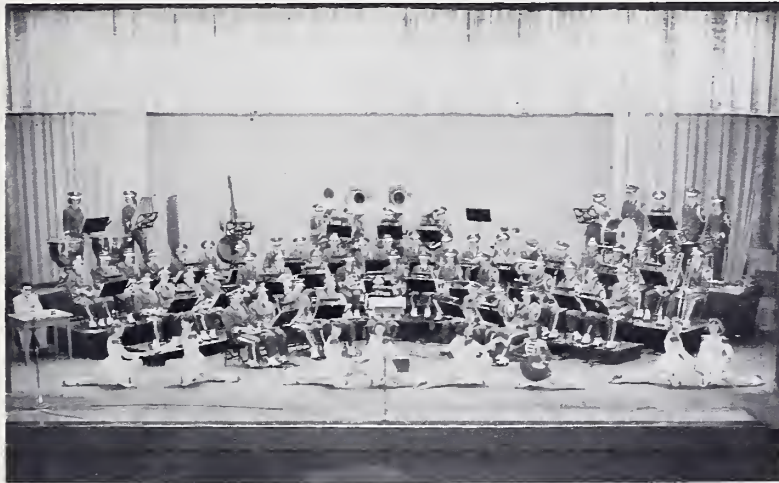
To mention only a few, benefits a band brings to a school are:

1. Fine community relationships.
2. Music appreciation for both listener and performer.
3. Directed activity for talented students.
4. Homeroom assembly and P. T. A. programs.
5. Scholarship possibilities for outstanding students.
6. Development of the leisure time or vocational activity.

All of these actual experiences and opportunities which are not obtained through books or classroom discussion make a High School band an asset to any educational program.

May I express my sincere appreciation and gratitude to the band members and twirler's, who gave much of their time in order to make such fine programs and public performances possible. Also, my thanks to those who have supported the instrumental program and have helped considerably to make it a smooth functioning organization of which the citizens of Saugus may rightly be proud.

Respectfully submitted,  
**JEROME J. MITCHELL**  
 Band Director, Saugus High School



Annual Saugus High School Band Concert, Lynn Auditorium, April 1953

## APPENDIX B Health Reports

### Report of School Nurse and Elementary Supervisor of Attendance

During the school year 1953 the usual programs were carried on, such as physical examinations for 1750 pupils in alternate grades beginning with Grade One. Defective notices to parents were sent in the following areas: 28 notices in questionable tonsil cases; 17 suggesting corrective dental care; two postural



Saugus High School Band, Jerome Mitchell, Director

defects, and three notices, through home visits, for immediate check-up on heart conditions. The Massachusetts Vision Test and Massachusetts Pure Tone Audiometer test was completed in alternate grades resulting in 48 eye defective notices and eight defective hearing notices. Most of these pupils were examined by their private physicians and the necessary treatment started.

A total of 2336 pupils were weighed and measured in October and May. Results were recorded on health record and, for the interested parent, on the back of each pupil's report card.

It was necessary to make 152 home visits and innumerable telephone calls to facilitate good home-school relationships in instances where it was felt this would be beneficial to pupils, parents and teachers. Needless to say personal contact often eliminates doubts and mis-apprehensions which may have existed.

On two occasions an ambulance was required to immediately remove a pupil to the hospital. First aid was administered in minor unlimited cases by the principals, and in more severe cases by the school nurse or school physician.

Gradually new upright scales are being purchased to replace the portable one which had to be carried from school to school. North Saugus, Cliftondale, and Felton Schools have been equipped with these scales in the past two years and perhaps soon this will be standard, serviceable equipment for each of the 13 schools.

The Lynnhurst Parent-Teacher Association purchased a new bed and bedding and they expect to improve the interior of the room which now serves as a health room. I understand that a first-aid box is included in the tentative plans. For all this I am personally grateful.





Saturday morning corrective Speech Classes, begun October 1953



Referrals to the Child Guidance Clinic in Lynn are temporarily at a standstill due to the closing of the clinic at the State level. Plans and inquiries in an effort to have it re-opened have already been instigated by Saugus and surrounding communities.

Among the major accomplishments of the 1953 school year were the opening of the speech clinic, and the pre-school registration clinics, which necessitated a visit to the child's private physician and dentist for a check-up before entering school. The speech clinic was established in October under the direction of two speech therapists from the Lynn School Department and is



"Growing"

held each Saturday morning at the Veterans Memorial School. Forty pupils enrolled and regularly attend this clinic which emphasizes the fact that it has long been a need and is greatly appreciated by the parents of school and pre-school children alike. To predict its success or failure would be premature at this point. However, many a bewildered, unhappy parent, who is vitally concerned, will acknowledge the relief and peace of mind he feels as he watches the progress of this invaluable project.

At the nine pre-school registrations held in May a medical and dental form was given to each parent requesting that these be completed by the family dentist and doctor. It was felt that this had an educational impact since they were the people who best knew the individual child. The results were astounding, as evidenced by the fact that school opened in September and a thorough physical examination, an up-to-date immunization program, and corrective dentistry had been completed on over 75 per cent of the initial entrees. From a medical standpoint these pupils as a whole were better equipped to enter school than any group I had previously encountered as a school nurse.

In my capacity as attendance officer, many home visits were made. Many cases were found to be legitimate absences. During the year it was necessary to proceed with three court cases, all of which were placed on probation to the end of the school year.

For the first time in many years we are fortunate in not having a Saugus pupil committed to the Essex County Training School because of habitual truancy.

I wish to express my sincere thanks to the doctors, teachers, parents and school officials who have been so cooperative.

Respectfully submitted,  
FRANCES R. McLAUGHLIN, R.N.  
School Nurse and Attendance Officer

December 22, 1953



Library corner aids in creating desire to read

## APPENDIX C

### 1. Report of Elementary Supervisor

This report comes at the completion of one full year in the position of Elementary Supervisor. The program has gone along very smoothly with the cooperation of administrators, principals, teachers and the townspeople. There have been a few changes necessary and several new programs have been started by the supervisor. Several vital areas of the required duties of the position have become routine and have occupied the time and the attention of the Supervisor at all times. Some of these routine areas that come under the supervision and scrutiny of the Supervisor are:

1. Requisitioning books and supplies for individual children who need special attention.
2. Group and individual conferences with teachers.
3. Handling children with emotional problems.
4. Conferring with parents about children.
5. Administering tests to individual children and to groups of children.
6. Observing teachers in the classrooms.
7. Guiding the development of new and inexperienced teachers.
8. Launching and helping to carry out town projects that are of interest to the community.
9. Interviewing applicants for teaching positions in the elementary grades.
10. Acting as consultant to committees making curriculum studies.

The remaining portion of this report will concern itself with specific areas of the curricula that should be discussed at length for better understanding.



No lack of interest here — Teaching reading the interesting and easy way,  
Grade I, Cliffondale School, Mrs. Patricia Munro, teacher

Reading  
Testing  
Reporting to Parents  
Handwriting  
Children with low mentality  
Overcrowding  
Orienting new teachers

### Reading

A reading course was offered to the teachers of Saugus by Harvard-Boston University Extension Courses. The majority of the elementary school teachers took advantage of this opportunity and have put into application, during the present school year, many of the suggestions gleaned from the course. As a result of this interest in reading, a committee has been appointed to study the reading curriculum in our system and to make recommendations for the improvement of its course of study. It is felt that the area that needs special attention is the area of providing for individual children.

A remedial reading program has been developed under the direction of Mrs. Ina MacNeill. This program is more intensive than the one formerly in operation. The former was strictly a helping program for slow children. It did not serve its purpose for it was not organized effectively for the utilization of a skilled person's time. It did not give specialized remedial help to those children with reading difficulties. The new program will identify children with reading difficulties who are achieving below their mental capacity. These children will work with Mrs. MacNeill on a rotating six day basis until they have improved sufficiently to continue independently in their regular classes.





Science project, Grade 6 — The teacher is William Couture

### Testing

A readiness test was given this year to the children entering the first grade to determine their general readiness for the work of the first grade. If a child is doing poorly in first grade work there is need for another test to further determine his capabilities. These children making a poor adjustment were selected by the teacher and given a test of mental ability by the supervisor.

The third and sixth grades were given an achievement test in May to determine children's progress and to compare the achievement of our schools to that of other schools on a national basis. The median scores showed that the children are on grade level in the sixth grades, and about 2 months above grade level in the third grades.

The children in the fifth grades were given a test of mental maturity in January.

### Reporting to Parents

Two new report cards have been drawn up by the members of the report card committee for the inspection of teachers. The primary report card was designed for the first three grades and the intermediate card will be used in the fourth, fifth, and sixth grades. These two cards have been sent to each teacher for her examination and constructive criticism. Once the work is finished on these cards and approved by the School Committee, the parents will be informed of the changes that will be made in interpreting children's progress and in reporting to parents. It is hoped to use these cards for the first marking term of 1954-1955 school year. The members of the report card committee are as follows:



Building vocabulary through the flannel board

Marjorie Wiggin, Chairman  
Doris Lennox  
Selma Rosenfield  
Marilyn Spierer  
Myra Beckman  
Hazel Lindsey  
Blanche Love  
Marie Reynolds  
Pauline Smith  
Grace Myers  
Vendla Nicholson  
Vida Norton  
Josephine Chadbourne  
Horace Shuff  
Helen Brownrigg, Consultant

### Handwriting

Slant lettering has been carried into the second grade for the first time this year. Slant lettering was taught in the first grade last year and this year and the continuance of it into the second grade program was vital to perfect the motor control so that the medium became a useful tool for its application in the subject matter area of spelling. The children will change to cursive writing at the beginning of the third grade. This change from the simplified single strokes of lettering to the additional strokes of cursive writing is easy.

### Children With Low Mentality

A simple survey of children with low mental ability was made by the supervisor to determine the number of children who

are two and one-half to three years below their chronological age in mental ability. Without making a thorough study the present estimate is about fifty in number of these children who are in the regular grades. If a more thorough study was made this number would be larger. These children are a problem to the teachers for they cannot compete with normal children. There are three suggestions for handling this problem:

Either:

1. Establish at least two more special classes.

Or:

2. Establish an adjustment class to provide for these children with remedial work for no more than two years. Once during the first three years of school and once during the next three years of school. In this way the child would be only eight years in the elementary grades.

Or:

3. Provide for these children with an adjusted program in regular classroom for the first six grades and an adjusted program upon entering junior high school.

#### **Overcrowding**

As the Superintendent is well aware, the elementary school rooms are overcrowded. This overcrowding cuts down on the effective teaching of the children and the application of modern theory to the present curricula. The efficiency of the teacher is hampered by the burden of additional children and lack of space. The influx of children into the town has been even larger than usual during the past year. We are in need of space to be able to handle these large numbers now in our school system.

#### **Orientation of New Teachers**

During the week of April 20, 1953, a conference was held with teachers who are not on tenure. The teachers had an opportunity to seek help on problems that they had met. They examined current books and saw demonstration lessons in reading. The teachers expressed a favorable opinion for future conferences of this type. New teachers need assurance that they can seek help from more experienced people and administrators.

On August 31, 1953, a day of orienting was held for the teachers who were entering the service of the Saugus school system for the first time. This is a very necessary day for new teachers. The administrators should help acquaint the new teacher with the school system. All supervisors and principals should take part in this program and work with new teachers.

The new teachers visited the classrooms of experienced teachers on their own grade level for an afternoon at the beginning of the school term. They observed some excellent teaching and the experience is a very profitable one that helps beginning teachers become better acquainted with the school system.

#### **Recommendations:**

It is recommended that each school building have a day of conference scheduled for parents for one hour after school. The

day may be selected by the principals. The time should be between 2:15 p.m. to 3:15 p.m. This day of conference should be scheduled once during the month.

It is recommended that a two-day workshop or conference be held each year before the opening of school. The first day of orientation for new teachers or teachers not on tenure and the second day will be a workshop for all teachers. This two day conference would schedule the opening of school on a Thursday instead of the usual Wednesday after Labor Day.

Respectfully submitted,  
HELEN R. BROWNRIGG  
Elementary Supervisor

December 22, 1953

#### **2. Report of Audio-Visual Education**

With the closing of 1953, we can look back to definite growth in our audio-visual program. The increased use of films and filmstrips is due to two outstanding factors; more equipment in our individual buildings, and greater teacher participation.

All schools in Saugus are now equipped with 35 mm film-strip projectors and screens, making possible the use of filmstrips throughout the town from our central A-V library in the Armitage School. Two by two (2" x 2") inch slides may also be used in these projectors. Several townspeople have been most generous in lending their travel slides for school viewing.

During the past year a number of schools, Armitage, Felton, North Saugus, Roby, Oaklandvale, and the High School added 16 mm sound motion picture projectors to their teaching aids libraries. These projects are portable and particularly adaptable to class room use, providing a desirable teaching situation.

Our Parent-Teacher Associations are to be commended for their outstanding work in procuring audio-visual equipment for our schools. The motion picture projectors, with the exception of the one in the High School, were purchased largely with funds raised in the individual Parent-Teacher Associations. In each case, one hundred dollars was contributed by the School Department.

Although equipment is essential, a program could not function without the interest, co-operation, and active participation of the school personnel. The co-operation of all, in the development of our program has been most encouraging.

During April and May, teachers had an opportunity to help in the selection of films for the ensuing school year. In June, the most frequently requested films were booked for rental on the most popular dates, through the Massachusetts Department of Education Film Library. In September, the teachers were given listings of the films selected. From these they selected the films they wished to use in their class rooms and reserved them in advance at our Central A-V library. Most films are rented on a weekly basis, therefore, our film scheduling in town is often very close. Principals and audio-visual building





Teachers, Misses Lennox and Walsh, Grades 3 and 5 at Armitage School demonstrate the use of the tape recorder and the sound motion picture projector in classroom teaching



co-ordinators have been most helpful in moving films on from one building to the next on time. Custodians, too, have helped in transporting equipment when needed.

Many teachers are becoming quite proficient in operating the movie projectors, proven by the minimum of film damage. Seldom do films need to be spliced, even after a complete circuit of schools.

The tape recorder is fast becoming an integral part of every day living. The teachers and supervisors are putting it to practical use. Its possibilities for classroom use are limitless. I would like to see one in every building.

Student Audio-Visual Clubs have been inaugurated in several schools, further increasing the use of equipment. The High School group is particularly active.

Attendance at conferences and study-group meetings of the Eastern Massachusetts Division of Audio-Visual Instruction has been a source of valuable information and help in developing our program. From time to time supervisors, principals, and teachers have attended open meetings of the organization. Several Saugus principals are members. We were honored in October by having a large state wide meeting of the organization held in Saugus.

The Saugus Elementary Audio-Visual Aids Committee is as follows:

Roby .....	Kevin P. Barry
North Saugus .....	Marion F. Emmett
Lynnhurst .....	Bertha A. Schaefer
Oaklandvale .....	Viola G. Wilson
Ballard .....	Eileen Barry Terrio
Emerson .....	Clara M. Hinckley
Felton .....	Mary T. Lavin
Sweetser .....	Viola M. MacLaren
Clifftondale .....	Marleah E. Graves
Armitage .....	Mary H. Walsh, Chairman
Veterans Memorial .....	Gloria E. Solomita
Elementary Supervisor .....	Helen R. Brownrigg, Consultant

An enlarged Audio-Visual program means also an increase in necessary clerical work in the central library. Having some free time each week has helped, but is still inadequate to properly carry on an extended program.

Audio-Visual aids should never be considered an end in themselves, but a powerful means to one important purpose—good teaching.

It has been a pleasure to work on the Audio-Visual Committee of the Saugus schools.

Respectfully submitted,

MARY H. WALSH, Chairman

Audio-Visual Aids Committee.

December 22, 1953



Two groups at Veterans Memorial School gymnasium where pupils from Felton and Veterans Memorial Schools have indoor classes under direction of Miss Catherine Griffin, Supervisor of Elementary Physical Education

### 3. Report of Supervisor of Elementary Physical Education

Every child needs to find his place within a group. Physical Education activities, because they are so varied, offer an unusual opportunity to develop each child's potentialities and thus give him status. While some may be particularly skillful at games, others will have special ability to create rhythms and still others will show qualities of initiative and leadership.

Graded activities provide experiences that challenge the interest of the child because they parallel his normal development. Children have experiences in all phases of the program, quiet and active games, individual and team games, folk dances, rhythms, marching, exercises, stunts and square dances.

The growth in muscular strength that is sufficient to maintain good posture and adequate for effective participation in the activities depends on continual exercises of large muscles.

The fifth and sixth grade children were shown movies of the physical education program as conducted in the schools of Europe.

Children of the Armitage and Felton Schools presented demonstrations of activities for their Parent-Teacher group.

Play days were held at the close of school with a large number of parents in attendance.

Field Hockey was started on October 14, 1953 after thirty-six girls signed up for the sport. Practice sessions were held at the Town Farm. The girls had the pleasure of attending the



game between Danvers and Swampscott at Danvers, and also the Marblehead-Swampscott game at Marblehead. A film entitled, "Elementary Techniques of Field Hockey", produced by the United States Field Hockey Association, was shown to the girls of the High School, and the eighth grades of both Junior High Schools.

Respectfully submitted,  
CATHERINE R. GRIFFIN,  
Elem. Supervisor of Physical Education.

December 22, 1953

### APPENDIX D

#### 1. Report of Art Supervisor

The visit of the Art Supervisor to each school in the elementary grades can be made but once in five weeks since only two days a week can be allotted to the grade school supervision. The remaining three days are occupied in class room instruction at the junior and senior high schools where art is an elective subject.

During the visits to each of the elementary class rooms, an evaluation and planning of lessons is made to integrate with the interests and subject matter of the individual class, as well as direction, teaching, and demonstration in the use of varied art media.

The art program presents a teaching approach according to the child's progress in relation to his abilities and interests. There are no predetermined standards which all children must



meet at the same age, or in the same span, or allotment of time. Art work, even when done in relation to other curriculum areas, is guided so that originality of expression is developed and recognized.

Poster contests or competitions are not encouraged, as this type of work places emphasis upon mastery of skills rather than art experience. Contests often impose an unnatural incentive. Art procedures and projects should be for all children, not for the talented few.

Field trips have been made by different groups to places of interest to produce illustrations about what was seen and learned. An example of this type of instruction was made during the project for Education Week, when the theme in the schools was "Our Town of Saugus". Visits to the First Iron Works and other historic points greatly vitalized pride in the town in which we live. Stories of historical facts were told by means of visual aid material in the form of slides produced in former art classes, and slide films given by the First Iron Works Association. Many historic murals and panels were developed in the various class rooms. In this type of procedure the contribution of each student becomes a part of the total picture which is beyond the capabilities of one alone. This also teaches one of the essential lessons necessary for living in a democratic society, that of planning, working, developing and evaluating ideas into one unified effort and satisfying result.

Exhibits and contributions have been made to many local community organizations. The Lynn Chapter of the Red Cross, by means of the Junior Red Cross Council of the high school, has received craft items and favors completed in both the elementary and secondary schools for distribution in local veterans' hospitals.

The facilities offered through the Visual Aids Department under the direction of Miss Mary Walsh in the elementary grades, and Anthony Struzziero in the high school have been of great benefit to the art classes. Film strips, slides, and moving pictures present visual reference material of interest to all grades in the school system.

Assistance was given by the supervisor in the planning of the Art Room and Craft Laboratory for the new high school. The enlargement of facilities will result in the expansion of the Art program to satisfy the needs of senior high school students.

It is recommended that:

1. Bulletin board space be provided where needed in elementary class rooms so that not only display work may be arranged by a child, but also used as a work area.
2. Easels be provided for all grade classes.
3. Storage space such as cabinets and shelves be installed for incomplete work and display purposes.
4. Clay, plastecene, or other modelling material be purchased so that pupils may work and feel in terms of the third dimension.

5. Smaller classes to allow designing and manipulating in varied material spoken of as construction work or crafts to provide learning opportunities, not merely making something to take home.



Grade I, pupils drawing at the easel under direction of Mrs. Anstrice Kellogg, Supervisor of Art

An effort has been made to allow art to contribute to the general life of the individual school by assistance with assembly programs, day by day activities around the school, posters for various school functions, signs to describe the material displayed on the bulletin boards, illustrations for the high school publications, graduation theme portrayals, cooperation with the high school and public library, and various Parent-Teacher groups.

By this coordination an aim is made to change art from being classed as a "special subject" to one which integrates with all phases of the school curriculum.

Respectfully yours,  
ANSTRICE C. KELLOGG,  
Art Supervisor

December 22, 1953

## APPENDIX D.

### 2. Report of Music Supervisor

The aim of the vocal music program continues to be the development of boys and girls through the medium of music.

For the first time, an in-service training program has been conducted for the elementary teachers who have entered the system within the last three years. It is also open to all other teachers who care to attend. The purpose of this program is to acquaint the teachers with the philosophy of music education held by the music supervisor, to present a method of music teaching suitable for the classroom, which will facilitate their own teaching of music and in turn lead to greater enjoyment by the children, to provide an opportunity for each teacher to present his problems for discussion, to receive encouragement and possible solutions from fellow teachers.

The Junior High School music program is conducted by the music supervisor. The activities of the grade school have been continued and extended. Emphasis has been laid upon the development of a true appreciation of music through directed singing and listening.

A conscious effort has been made to show the value of music in daily living and its relation to political and social history.

The Mixed Glee Club (High School) participated in many activities between January and June 1953. The Small Mixed Group performed for many town organizations, Parent-Teacher Associations and Rotary and Riverside Clubs. Functions within the school included many performances such as Talent Night, Assemblies, and graduation exercises. Music activities included participation in the All-State Concert at Springfield and the Northeastern Music Festival in Malden. The Girls' Sextet had an audition at this time. This was the first time that a small vocal ensemble had been entered from Saugus High School. The Mixed Glee Club also attended and attained a Divi-

sion One rating.

In the fall, the Glee Club expanded from a group of 70 to one of over 100 boys and girls. A group of this size could not be retained for we lack the facilities and equipment. However, by cutting the rehearsal time generally allotted for one group, in two, we have been able to accept the additional students. Needless to say, while more students are taking music, they are not receiving a thorough training and experience.

Many of the objectives of the High School program are being realized. The Glee Club is functioning as a part of the total school program. It has combined with the Student Council, Foreign Language Department, the English Department (Junior High) and Dramatic Clubs for special programs. We are looking forward to working with the newly established Visual Aids Department and the Camera Club.

A selected committee of students met throughout the summer and fall to write a musical play. To date, the dialogue has been completed and much of the music. Mrs. Mary E. Anderson, of the Dramatic Club, and the music supervisor have been the advisors on this project. The operetta will be staged by Mrs. Anderson and will be presented on March 19. The Dramatic Department also took part in the annual Christmas concert on December 18. The Glee Club took part in the Festival of Choirs sponsored by the Town Beautiful Committee and Chamber of Commerce on December 19.

Other activities which we are planning to attend include the All State Concert to be held in Worcester, on April 8, 9, and 10; and the Northeastern Music Festival in May, to be held in Lexington.

Respectfully submitted,

ELAINE C. GRILLO,

Music Supervisor

December 22, 1953.







## APPENDIX E

### 1. Report of Cafeteria Director

In these days of high prices, the School Lunch Program is faced with a definite challenge. Our aim is to serve school children lunches that will provide energy and strength for healthy growth. We follow a pattern requirement in serving simple, nourishing food. In this way we hope to make friends of all our young charges and contribute, through good food and service to the building of happier and healthier citizens.

In March of 1953, two schools, Sweetser and the Senior and Junior High Schools, were added to our progressive program. Within the new year we hope to have a kitchen installed in the Roby School to cater to Roby and Center Schools. At the present time the Building Department have partially remodelled the Roby basement. Our final goal is to make a hot lunch available to every child in Saugus at a cost within his means.

In 1953, a total of 109,632 hot lunches were served. Of this number, 3,113 were free lunches. The federal reimbursement of these lunches was \$10,785.34.

A very cordial invitation is extended to interested parents and friends to visit our active programs in the Veterans' Memorial, Sweetser, and the Central Junior and Senior High Schools at any time.

Respectfully submitted,  
LILLIAN SODERSTROM,  
Cafeteria Director

December 22, 1953



Saugus High School Cafeteria, Federal Lunch Program beginning February 1953  
A complete lunch for 25c.



**APPENDIX F**  
**Directory of School Staff**

(January 1, 1954)

Name	Position	Preparation	Years of service in Saugus
<b>ADMINISTRATIVE</b>			
Jesse J. Morgan .....	Superintendent	Dartmouth College, B.S., Harvard University, Ed.M.	21½
Anna V. Jacobs .....	Administrative Assistant	Burdette College	27
Betty M. Brook .....	Junior Clerk	Saugus High School	21½
<b>HEALTH STAFF</b>			
Frances R. McLaughlin, R.N. ....	School Nurse	Carney Hospital	5
<b>SAUGUS HIGH SCHOOL</b>			
John A. W. Pearce .....	Principal	Brown University, A.B., Harvard University, Ed.M.	18
Leon C. Young .....	Submaster	Boston University, A.B., A.M.	27
Gertrude Hazel .....	Principal Clerk	Saugus High School	11½
Mary E. Anderson .....	English and Dramatics	Washington State, A.B.	31½
Isabelle G. Beauchesne .....	Commercial Subjects	Salem Teachers College, B.S.	6
Walter D. Blossom .....	Commercial Subjects	Northeastern University, B.B.A.	23
Belden G. Bly, Jr. ....	Social Studies	Northeastern University, A.B., Boston University, Ed.M.	12
*Philip W. Bradbury .....	Science	University of Maine, B.S.	8
John J. Burns .....	English	Boston College, A.B., Ed.M.	15
*Ashton F. Davis .....	English	Harvard University, A.B., Ed.M.	23
James A. Doucette .....	Guidance	Dartmouth College, A.B., Columbia University, A.M.	2
Ralph B. Earle .....	Shop	Technical Training	7
<sup>1</sup> Richard J. Evans .....	Science-Mathematics	University of New Hampshire, A.B.	0
Gladys M. Fox .....	Social Science	Salem Teachers College, Boston University, A.B.	24
Jane H. Fulton .....	English, Latin	Brown University, A.B.	1
Harold E. Haley .....	Mathematics	University of New Hampshire, A.B., Harvard University, Ed.M.	24
*Bernice L. Hayward .....	Languages	Boston University, A.B., A.M.	24
John Janusas .....	Social Science, Coach	Boston College, B.S.	7
Hubert G. Kelley .....	Science	Boston College, B.S.	4
John B. Leahy .....	Mathematics, Testing	DePauw University, B.S.	20
*Hazel C. Marison .....	Commercial Subjects	Bay Path Institute	33
*Welcome W. McCullough .....	Social Science	Bates College, A.B.	23
<sup>2</sup> Norma Merolla .....	English	Brown University, A.B.	0
Albert J. Moylan .....	English	Harvard University, A.B., M.A.	11½
Elwood C. Philbrick .....	English, Library	Harvard University, A.B.	2
Abraham Pinciss .....	Commercial Subjects	Boston University, B.B.A., M.B.A.	24
Albion R. Rice .....	Mathematics	Bates College, A.B., LaSalle, L.L.B.	26
John Scarborough .....	Mathematics, Assistant Coach	East Texas State, B.S.	5
<sup>3</sup> Corinne M. Shuff .....	Domestic Science	Keene Teachers College, B.S.	0
Louise Solomita .....	Social Science	Portia Law, B.A.	11
Arthur H. Strout .....	Mechanical Drawing	Technical Training	8
Anthony Struzziero .....	Science	Boston College, B.S., M.A.	2
*Tauno O. Tamminen .....	Shop	Fitchburg Teachers College, B.S.	8
John A. Taylor .....	Commercial Subjects	Boston University, B.B.A.	22
<sup>4</sup> Eleanor-Mae Thompson .....	English	University of Maine, B.A.	0
Helen F. Towle .....	Language	Emmanuel College, A.B.	26



Name	Position	Preparation	Years of service in Saugus
*Elmer H. Watson .....	Mathematics	Bates College, B.S., M.A.	27
James T. Tirrell .....	Senior Custodian		20
Erwin Bowley .....	Junior Building Custodian		9
Herbert C. Hamilton .....	Junior Building Custodian		8
<b>CENTRAL JUNIOR HIGH</b>			
Marion L. Clark .....	Literature, English	University of New Hampshire, B.A.	1
Louise M. DiBlasi .....	Literature	Salem Teachers College, B.S.	8
Louise A. Hayes .....	English	Salem Teachers College, B.S., Boston College, M.A.	9
Helen S. Leyland .....	Mathematics	Bridgewater Teachers College, B.S.	16
George H. McKay .....	Mathematics, Baseball Coach	Colby College, B.A.	4
Erdine L. Muise .....	English	Bridgewater Teachers, B.S.	6
M. Pearl Peterson .....	History	Salem Teachers College	34
<sup>5</sup> John J. Quinlan .....	Mathematics, Science	Boston College, B.S.	0
Elizabeth B. Taylor .....	Geography	Teachers Course	39
<b>ARMITAGE SCHOOL</b>			
Mary H. Walsh .....	Principal - Grade V	Salem Teachers College	25
<sup>6</sup> William Couture .....	Grade VI	Salem Teachers College, B.S.	0
Elizabeth Enright .....	Grade IV	Lowell Teachers College, B.S.	20
Leonora G. Jervis .....	Grade II	Perry Kindergarten	6
Doris M. Lennox .....	Grade III	Salem Teachers College, B.S.	14
<sup>7</sup> Helen S. Pendergast .....	Grade I	Lowell Teachers College, B.S.	4
Richard S. Curra .....	Junior Building Custodian		5
<b>BALLARD SCHOOL</b>			
Marjorie Wigin .....	Principal - Grade I	Gorham Teachers College	26
Eileen Barry Terrio .....	Grade III	Salem Teachers College, B.S.	2
Edith Cook .....	Grades I - II	Farmington Teachers College	6
Sophie Melewski .....	Grade II	Salem Teachers College, B.S.	15
Eleanora Rice .....	Grade IV	Farmington Teachers College	15
Selma Rosenfield .....	Grade VI	Bridgewater Teachers College, B.S.	6
Edith Sheehan .....	Grades V - VI	Plymouth Teachers College	2
Mary E. Wood .....	Grade V	Castine Normal School	25
Thomas McDonough .....	Junior Building Custodian		7
<b>CENTRE SCHOOL</b>			
L. Elizabeth Loeffler .....	Grades III - IV	Farmington Teachers College	3½
Marilyn Spierer .....	Grade III	Bridgewater Teachers College, B.S.	3
Marjorie Walkey .....	Grades V - VI	Farmington State Teachers	5
*Jane P. Woods .....	Grade V	Bridgewater Teachers College, B.S.	0
Melville J. Sellers .....	Junior Building Custodian		3½
<b>CLIFTONDALE SCHOOL</b>			
Myra W. Beckman .....	Principal - Grade IV	Farmington Normal	39
Mary D. Cronin .....	Grade III	Worcester Teachers College, B.S.	5
Marleah E. Graves .....	Grade II	North Adams Teachers College	25
Patricia V. Munro .....	Grade I	Salem Teachers College, B.S.	1
Andrew J. Keech .....	Junior Building Custodian		1½

Name	Position	Preparation	Years of service in Saugus
<b>EMERSON SCHOOL</b>			
Ruth E. Farris .....	Principal - Grade IV	Garland School	24
Iona E. Britt .....	Grade II	Gorham Teachers College	10
Clara M. Hinckley .....	Grade III	Eastern State Normal	5
Hazel V. Lindsey .....	Grade I	Washington State Normal	28
Ludovico Sullo .....	Junior Building Custodian		2½
<b>FELTON SCHOOL</b>			
<sup>9</sup> Richard J. Lynch .....	Principal - Grade VI	Boston University, A.B., Ed.M.	4
<sup>10</sup> Mignon Cheever .....	Grade III	Boston University, B.S.	0
Mary T. Lavin .....	Grade I	Lowell Teachers College, B.S.	15
Blanche M. Love .....	Grade IV	Salem Teachers College	13
Esther C. McCarrier .....	Grade II	Aroostook State Normal	30
Miriam Stephens .....	Grade V	Salem Teachers College, B.S.	1
Benjamin Obdens .....	Junior Building Custodian		3
<b>LYNNHURST SCHOOL</b>			
Marie Reynolds .....	Principal - Grades I - II	Fisher Normal School	32
Mary G. Nelson .....	Grades V - VI	Salem Teachers College	7
Bertha A. Schaefer .....	Grades III - IV	Salem Teachers College, B.S.	7½
Edmund Gibbons .....	Junior Building Custodian		3
<b>NORTH SAUGUS SCHOOL</b>			
Clara V. Clark .....	Principal - Grades V - VI	University of Washington	8
Muriel Bacon .....	Grades II - III	Salem Teachers College	7
Marion F. Emmett .....	Grades IV - V	Salem Teachers College	14
M. Pauline Smith .....	Grade I	Salem Teachers College	7
Ernest Coy .....	Junior Building Custodian		2
<b>OAKLANDVALE SCHOOL</b>			
<sup>11</sup> Annie Howard .....	Principal - Grades III - IV	Simmons College, B.S.	6
Grace L. Myers .....	Acting Principal Grades IV - V	Slippery Rock Normal	4
Helen Rippon .....	Grades II - III	Framingham Teachers College	4½
Florence Sullivan .....	(Military leave - Nov. 1944)	Lowell Teachers College	17
Viola G. Wilson .....	Grade I	Salem Teachers College	7
Gertrude Wirling .....	Grades III - IV	Bridgewater Teachers College, B.S.	4
Carl C. Metzler .....	Junior Building Custodian		¾
<b>ROBY SCHOOL</b>			
Florence Gibson .....	Principal	Salem Teachers College	29
<sup>12</sup> Kevin Barry .....	Grade VI	Salem Teachers College, B.S.	0
<sup>13</sup> Ruth Brondel .....	Grade I	Queens College, A.B.	0
Ethel A. Dorr .....	Grade VI	Washington State Normal	24
Mae W. Johnson .....	Grade II	Salem Teachers College	17
Virginia Nason .....	Grade V	Castine Normal School	28
Vendla E. Nicholson .....	Grade III	Salem Teachers College, B.S.	5
Harriet B. Pfuntner .....	Grade IV	Gorham Teachers College	5
<sup>1</sup> Lillian Sewell .....	Grade I	Salem Teachers College	7
Elva Thorne .....	Grade II	Salem Teachers College	7
Karl W. Johnson .....	Junior Building Custodian		3



Name	Position	Preparation	Years of service in Saugus
<b>SWEETSER SCHOOL</b>			
Vera C. Wentworth .....	Principal	Farmington Teachers College	31
Pearl E. Belonga .....	Geography, Literature	Oswego Teachers College	21
William J. Flanagan .....	English, Literature	Holy Cross College, A.B.	1
Viola MacLaren .....	Grade VI	Aroostook State Normal	6
Vida E. Norton .....	Grade V	Washington State Normal	26
Gwendolyn Walters .....	Mathematics	Salem Teachers College	27
Mildred A. Willard .....	History, Literature	Neil Normal School	36
Alice M. Willis .....	English, Literature	Boston University, A.B.	29
<sup>15</sup> Chester S. Zwonik .....	Mathematics, Science	Salem Teachers College, B.S.	0
Robert Bertrand .....	Junior Building Custodian		3
<b>VETERANS MEMORIAL SCHOOL</b>			
Horace B. Shuff .....	Principal	Keene Teachers College	11
<sup>16</sup> Althea Adelhelm .....	Grade VI	Bates College, A.B.	0
William Burger .....	Grade VI	Salem Teachers College, B.S.	2
Josephine Chadbourne .....	Grade IV	Farmington Teachers College	27
Lillian Chickering .....	Grade I	Salem Teachers College	8
Dorothea B. Hawkins .....	Grade III	Salem Teachers College, B.S.	2
<sup>17</sup> Barbara Isaacson .....	Grade II	University of Massachusetts, B.S.	0
Helen C. Long .....	Grade IV - V	Salem Teachers College, Boston University, B.S.	16
Mary P. Mullins .....	Special Class	Worcester Teachers College	24
<sup>18</sup> Dorothy Perry .....	Grade V	Boston University, A.B.	0
<sup>19</sup> Marilyn Sewell .....	Grade II	Framingham Teachers College, B.S.	0
Gloria E. Solomita .....	Grade V	Portia Law School, University of Massachusetts, A. B.	7
Jean H. Sullivan .....	Grade I	Boston University, B.S.	9
Marion Wells .....	Grade III	Salem Teachers College	19
John J. Madden .....	Junior Building Custodian		10
<b>SUPERVISORS and SPECIAL</b>			
Helen R. Brownrigg .....	Elementary Supervisor	Salem Teachers College, B.S., Boston University, Ed.M.	1
Catherine R. Griffin .....	Physical Education	Posse-Nissen Schol	23
Elaine Grillo .....	Music	Boston University, B. of Music	5
Anstrice C. Kellogg .....	Art	Massachusetts School of Art, B.S., Boston University, Ed.M.	31
Ina MacNeill .....	Reading	Salem Teachers College	8
Jerome J. Mitchell .....	Band Director	Boston University	4

**NOTES:**

\* Head of Department.

<sup>1</sup> Sept.-Dec.—M. E. Hayes, Jan.-Sept. (retired).

<sup>2</sup> Sept.-Dec.—A. Tricco, Jan.-June (resigned).

<sup>3</sup> Sept.-Dec.—(new part-time position).

<sup>4</sup> Sept.-Dec.—M. Mendum, Jan.-June (resigned).

<sup>5</sup> Sept.-Dec.—(new position).

<sup>6</sup> Sept.-Dec.—P. Wheeler, Jan.-Feb. (resigned); E. Haley, sub. Feb.-June.

<sup>7</sup> Sept.-Dec.—Transferred from Felton; J. Muise—Jan.-June (resigned).

<sup>8</sup> Sept.-Dec.—R. Lynch, Jan.-June (transferred to Felton).

<sup>9</sup> Sept.-Dec.—S. Curtis, Jan.-June (retired).

<sup>10</sup> Sept.-Dec.—H. Pendergast, Jan.-June (transferred to Armitage).

<sup>11</sup> Jan.-Dec.—Leave of absence.

<sup>12</sup> Sept.-Dec.—E. Gibson, Jan.-June (Principal's position placed on full time basis).

<sup>13</sup> Sept.-Dec.—J. Lavore, Jan.-June (resigned).

<sup>14</sup> Sept.-Dec.—(transferred from V.M.S.)—L. Daniels, Jan.-June (resigned).

<sup>15</sup> Sept.-Dec.—R. Watson, Jan.-June (resigned).

<sup>16</sup> Sept.-Dec.—W. Creedon, Jan.-June (resigned).

<sup>17</sup> Sept.-Dec.—J. Wiggins, Jan.-June (resigned).

<sup>18</sup> Sept.-Dec.—M. Varney, Jan.-June (resigned).

<sup>19</sup> Sept.-Dec.—L. Sewell, Jan.-June (transferred to Roby).

**APPENDIX G.**  
**Table I**  
**AGE - GRADE TABLE**  
**October 1, 1953**

Ages	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	Totals
Grade																
1	72	287	11	1												371
2		143	221	21	2											387
3			109	214	31	3										357
4			2	97	179	24	2									304
5					113	211	35	8	1							368
6					1	107	179	49	7	2						345
7							95	172	28	13	2			1		311
8								82	121	41	7	4				255
9									79	122	40	11	3			255
10										60	124	27	7			218
11											53	85	21	6		165
12												46	93	24	6	169
P. G.													1			1
Spec.						1	3	3	2	4	2					15
Totals	72	430	343	333	326	346	314	314	238	242	228	173	125	31	6	3,521

**ENROLLMENT BY SCHOOLS — As of October 1, 1953**  
**Table II**

SCHOOLS	1	2	3	4	5	6	GRADES Spec.	7	8	9	10	11	12	P.G.	Totals
Armitage .....	32	37	35	29	34	29									196
Ballard .....	36	47	41	40	45	57									266
Centre .....			41	17	45	12									115
Cliftondale .....	32	35	33	28											128
Emerson .....	33	32	23	21											109
Felton .....	31	34	25	31	36	32									189
Lynnhurst .....	17	17	11	15	15	19									94
Memorial .....	70	75	73	52	81	72	15								438
North Saugus .....	23	15	14	17	16	23									108
Oaklandvale .....	25	22	26	19	23										115
Roby .....	72	38	35	35	33	64									277
Legion .....		35													35
Sweetser .....					40	37		116	103						296
Central Jr. High								195	152						347
Saugus High										255	218	165	169	1	808
Totals	371	387	357	304	368	345	15	311	255	255	218	165	169	1	3521



## APPENDIX H

### Net Cost of Operation, 1953

Funds Available to Schools .....	\$648,679.31
Receipts:	
Commonwealth of Massachusetts, C. 70, as amended C. 643 .....	\$118,784.81
Transportation and Tuition:	
State Wards .....	3,609.38
Tuition: Out of town pupils .....	279.89
Shop supplies, collections .....	64.32
From old desks and chairs .....	92.50
Rental: Veterans Memorial School Auditorium .....	215.00
Misc.: Junk, lost books, toll calls, etc. ....	97.16
Total Receipts, 1953 .....	<u>\$123,143.06*</u>
Net Cost, 1953 .....	\$525,536.25
Unexpended balance .....	<u>857.03</u>
Actual Net Cost, 1953 .....	<u>\$524,679.22</u>

\* Receipts constitute 19 per cent of expenditures.



#### THE CHAMPIONS

North Shore Football League Champions 1953

The Record—Won 5 - Lost 0

Saugus 19 — Lynn Classical 0	Saugus 14 — Beverly 13
Saugus 27 — Lynn English 18	Saugus 27 — Salem 12
	Saugus 33 — Peabody 6



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Building Permits  
Licenses  
Real Estate Taxes  
Rubbish and Garbage  
Health  
Welfare  
Schools      Supt.  
Water      General  
Engineering  
Veterans Services  
Cemetery

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Assessors      2329  
Building Inspector      0784  
Town Clerk      2420  
Collector      2420  
Health Department      2452  
Health Department      2452  
Welfare Department      2551  
School Department      0775  
Public Works Department      2012  
Engineering Department      2539  
Veterans Benefits      2584  
Cemetery Department      2440



## TOWN REPORT

COMPILED BY WALTER E. LAWRENCE, TOWN MANAGER

DESIGNED BY THOMAS D. MORSE, ADM. ASST.

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